# **MONTEREY COUNTY**



# **COUNTYWIDE COST ALLOCATION PLAN**

FOR USE IN THE YEAR ENDING JUNE 30, 2019

Based on Actual Costs for the Year Ended June 30, 2017

Michael J. Miller, CPA, CISA Monterey County Auditor-Controller

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# **MONTEREY COUNTY**

#### **AUDITOR - CONTROLLER**

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MICHAEL J. MILLER, CPA

**AUDITOR - CONTROLLER** 



COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2019

Based on Actual Costs for the Year Ended June 30, 2017

#### CERTIFICATION OF COUNTYWIDE COST ALLOCATION PLAN

February 5, 2018

This is to certify that I have reviewed the cost allocation plan submitted herewith and to the best of my knowledge and belief:

- (1) Cost in the proposal establish cost allocations or billings for the fiscal year 2018-19 are allowable, in accordance with the requirements of OMB 2 CFR Part 200, "Cost Principles for State, Local and Indian Tribal Governments" and the federal awards to which they apply. Unallowable costs have been adjusted for in allocating costs as indicated in the cost allocation plan.
- (2) Costs included in this proposal are properly allocable to federal awards on the basis of a beneficial or causal relationship between the expenses incurred and the awards to which they are allocated, in accordance with applicable requirements. Further, the same costs that have been treated as indirect costs have not been claimed as direct costs. Similar types of costs have been accounted for consistently.

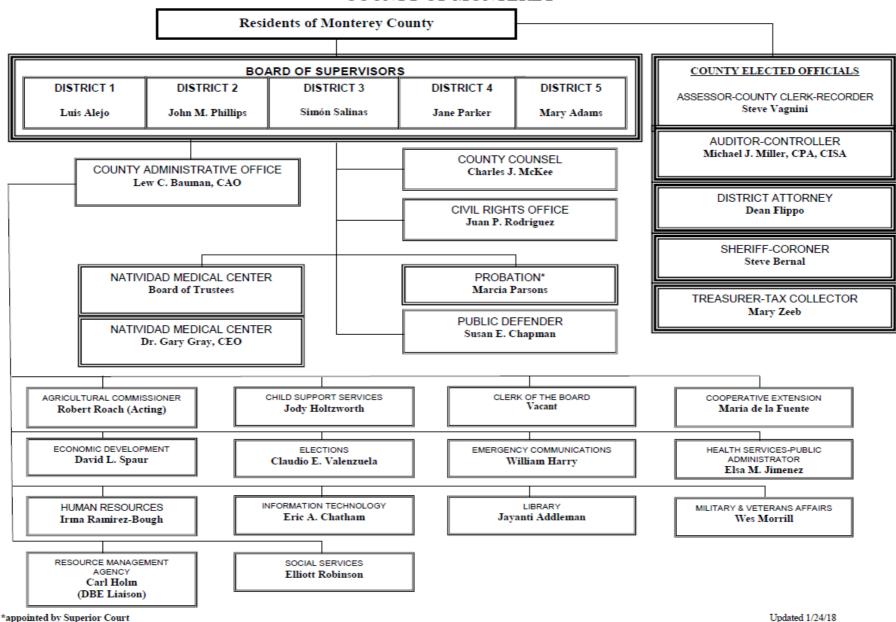
I declare that the foregoing is true and correct.

Michael J. Miller, CPA

Auditor-Controller

Based on Actual Costs for the Year Ended June 30, 2017

#### COUNTY OF MONTEREY



Based on Actual Costs for the Year Ended June 30, 2017

# **COST EXHIBIT**

	External Overheads	Administrative Management	Information Technology Service Depts.	Resource Mgmt. Agency Service Departments	Other Service Departments	Total Net Allocation	Roll Forward	Adjustments	Total Allocation
OPERATING DEPARTMENTS									
Board of Supervisors	\$ 105,358							\$ -	\$ 772,351
Office of Emergency Services	22,957	11,769	(8,407)	47,208	21,760	95,286	17,500	-	112,786
Office of Community Engagement & S Advocac		5,771	(195)	-	3,280	19,298	(1,359)		17,939
Economic Development Administration	11,422	32,211	(1,512)	30,919	132,064	205,104	(1,794)	-	203,310
Assessor	104,125	79,083	(10,139)	252,114	96,569	521,752	101,172	-	622,924
Clerk/Recorder	129,473	36,207	(14,168)	140,697	37,969	330,177	(124,030)	-	206,147
Grand Jury	11	831	(103)	2	2,466	3,207	(37,310)	-	(34,103)
Enterprise Risk	46	2,537	-	-	1,126	3,709	1,664	-	5,373
Assessment Appeals Board	-	7	-	-	15,745	15,752	(4,182)	-	11,570
Clerk of the Board	36,060	9,263	(3,349)	94,460	15,619	152,054	44,627	-	196,681
Elections	11,593	48,589	(6,424)	(50,208)	43,948	47,497	(161,700)	-	(114,202)
Emergency Communications	304,146	121,183	(58,850)	67,446	102,677	536,602	144,885	-	681,487
District Attorney	138,239	288,797	(39,171)	509,358	156,271	1,053,493	244,327	-	1,297,820
Child Support Services	16,146	158,733	(18,515)	15,517	92,799	264,680	32,613	-	297,292
Public Defender	1,187	110,096	(11,574)	168,084	83,255	351,048	(55,319)	-	295,728
Coroner	2,304	23,812	(957)	51,214	10,423	86,796	(27,358)	-	59,438
Sheriff's Correctional Division	85,195	480,455	(14,943)	1,648,303	253,310	2,452,320	333,514	-	2,785,834
Sheriff	1,627,592	775,015	(58,617)	764,611	363,671	3,472,272	799,799	-	4,272,071
Juvenile Hall	41,557	277,338	(7,144)	97,741	130,443	539,935	(168,524)	-	371,410
Probation	989,273	289,448	(30,354)	108,487	174,401	1,531,256	932,271	-	2,463,526
Agricultural Commissioner	178,642	197,389	(14,876)	53,256	141,373	555,783	135,029	-	690,813
Produce Inspection	4,293	8,326	(653)	222	(511)	11,677	14,687	-	26,365
Building Services	66,668	89,541	(7,210)	5,441	68,183	222,623	(633,256)	-	(410,634)
Planning	1,839	43,420	(6,187)	70,689	226,047	335,806	(835,412)	-	(499,606)
Environmental Services	1,641	17,132	(1,201)	5	8,837	26,414	(29,204)	-	(2,789)
Primary Health Care	42,608	486,143	(61,762)	14,790	274,081	755,860	(83,222)	-	672,638
Emergency Medical Services	6,868	19,304	(3,109)	(8,630)	34,239	48,672	(3,165)	-	45,506
Environmental Health	13,933	142,591	(13,606)	184,133	108,977	436,027	126,552	-	562,579
Public Guardian/Administrator	1,164	17,558	(2,132)	(14,063)	459,329	461,856	(58,673)	-	403,183
Children's Medical Services	1,672	72,452	(9,035)	2,900	35,590	103,579	35,217	-	138,796
Public Health & Health Administration	602,190	333,769	(40,688)	86,383	315,363	1,297,017	457,932	-	1,754,949
Animal Services	118,434	38,228	(3,143)	50,583	58,561	262,662	51,486	-	314,147
Military & Veterans' Services	1,550	22,791	(2,132)	67,178	7,728	97,115	45,529	-	142,644
Social Services	345,986	1,341,032	(203,769)	193,058	2,147,609	3,823,916	1,280,626	-	5,104,542
Area Agency on Aging	245	15,248	•	-	8,646	24,138	741	_	24,879
Agricultural Cooperative Extension	1,437	11,288	(1,332)	11,097	3,027	25,517	(12,577)	-	12,940
Parks	199,134	152,055	(4,471)	15,987	134,382	497,087	78,085	-	575,172
Total Operating Departments	\$ 5,225,431	\$ 5,798,584	\$ (664,259)	\$ 5,021,376	\$ 5,930,774	\$ 21,311,906	\$ 2,769,602	\$ -	\$ 24,081,508

Based on Actual Costs for the Year Ended June 30, 2017

# **COST EXHIBIT**

					Information	Re	source Mgmt.							
	External		dministrative		Technology	_	ency Service		Other Service		Total Net	Roll		Total
	 Overheads		Management	Se	ervice Depts.		Departments	_	Departments	_	Allocation	 Forward	 Adjustments	 Allocation
NON-GENERAL FUND														
Roads & Bridges - Construction Projects	\$ 3,925	\$	563,096	\$	(11,057)	\$	991,393	\$	199,126	\$	1,746,483	\$ 841,948	\$ -	\$ 2,588,431
Roads & Bridges - Maintenance	-		207,122		(2,198)		2,658,594		69,795		2,933,313	2,343,740	-	5,277,053
County Library	139,610		172,799		(35,543)		376,449		126,475		779,790	200,747	-	980,538
IHSS PA-Administration	166		8,912		-		-		7,215		16,293	8,798	-	25,090
Fish & Game Propagation	5		141		-		3		152		301	151	-	452
Office for Employment Training/WIB	1,513		67,468		(11,763)		(6,807)		(3,822)		46,589	(5,787)	-	40,802
Community Action Partnership	127		7,060		-		-		2,784		9,971	(904)	-	9,066
Behavioral Health	540,063		854,201		(67,259)		51,660		487,138		1,865,803	841,057	-	2,706,861
Homeland Security Grant	88		1,697		-		-		816		2,600	(1,455)	-	1,145
Water Resources Agency	9,368		85,349		(15,172)		(24,448)		98,360		153,458	48,316	-	201,774
Emergency Communication - NGEN Radio Proj	358		1,807		(1,115)		-		1,581		2,631	(94,399)	-	(91,767)
Natividad Medical Center	9,185		2,488,066		(24,962)		18,199		1,548,371		4,038,859	871,617	-	4,910,476
Resort at Nacimiento Lake	113		26,579		(928)		-		9,727		35,491	(5,031)	-	30,461
Resort at San Antonio Lake	44		29,098		(40)		-		2,281		31,383	(14,874)	-	16,509
Lake Events & Administration	32		4,448		(567)		6		(375)		3,544	8,137	-	11,681
General Liability Insurance (ISF)	463		18,646		-		-		243,969		263,078	47,687	-	310,765
Workmens' Compensation (ISF)	382		16,748		-		-		19,187		36,318	(6,344)	-	29,973
Benefits ( ISF)	385		16,838		-		-		9,060		26,284	362	-	26,646
Resource Planning (ISF)	129		20,453		(2,140)		1,598		211,100		231,140	-	-	231,140
LAFCO	-		-		-		-		773		773	(842)	-	(68)
Superior Court of CA - Mo Co	6,847,332		-		-		214,760		(310,992)		6,751,101	4,910,126	-	11,661,226
RDA - Successor Agency	-		-		-		222,080		243,569		465,648	275,199	-	740,848
All Others	985		65,349		(37,343)		224,687		156,161		409,840	(74,413)	-	335,426
All Others (Not Occupied)	 24,216	_			<u>-</u>		772,928	_	<u> </u>		797,144	 (515,649)	 <u>-</u>	 281,495
Total Non-General Fund	\$ 7,578,489	\$	4,655,877	\$	(210,085)	\$	5,501,102	\$	3,122,452	\$	20,647,835	\$ 9,678,187	\$ <u> </u>	\$ 30,326,023
TOTAL	\$ 12,803,920	\$	10,454,461	\$	(874,344)	\$	10,522,478	\$	9,053,226	\$	41,959,741	\$ 12,447,790	\$ 	\$ 54,407,531

Based on Actual Costs for the Year Ended June 30, 2017

#### **COMPUTATION OF ROLL FORWARD**

	Actual 16-17 Costs per Exhibit A	Estimated 016-17 Costs 2016-17 Plan		Unadjusted Roll Forward		Ineligible and/or New Departments		Adjusted Roll Forward
OPERATING DEPARTMENTS								
Board of Supervisors	\$ 643,919	\$ 515,486	\$	128,433	\$	-	\$	128,433
Office of Emergency Services	95,286	77,786		17,500		-		17,500
Office of Community Engagement & S Advocacy	19,298	10,270		9,028		(10,387)		(1,359)
Economic Development Administration	205,104	206,898		(1,794)		-		(1,794)
Assessor	521,752	420,580		101,172		-		101,172
Clerk/Recorder	330,177	454,208		(124,030)		-		(124,030)
Grand Jury	3,207	40,517		(37,310)		-		(37,310)
Enterprise Risk	3,709	2,045		1,664		-		1,664
Assessment Appeals Board	15,752	19,934		(4,182)		-		(4,182)
Clerk of the Board	152,054	102,604		49,450		(4,822)		44,627
Elections	47,497	267,905		(220,408)		58,708		(161,700)
Emergency Communications	536,602	391,717		144,885		-		144,885
District Attorney	1,053,493	809,167		244,327		-		244,327
Child Support Services	264,680	217,044		47,636		(15,023)		32,613
Public Defender	351,048	406,367		(55,319)		-		(55,319)
Coroner	86,796	114,154		(27,358)		-		(27,358)
Sheriff's Correctional Division	2,452,320	2,260,508		191,813		141,701		333,514
Sheriff	3,472,272	2,672,714		799,558		241		799,799
Juvenile Hall	539,935	708,459		(168,524)		-		(168,524)
Probation	1,531,256	598,985		932,271		-		932,271
Agricultural Commissioner	555,783	420,754		135,029		-		135,029
Produce Inspection	11,677	(3,010)		14,687		-		14,687
Building Services	222,623	855,879		(633,256)		-		(633,256)
Planning	335,806	1,171,218		(835,412)		-		(835,412)
Environmental Services	26,414	55,618		(29,204)		-		(29,204)
Primary Health Care	755,860	861,854		(105,993)		22,771		(83,222)
Emergency Medical Services	48,672	65,536		(16,864)		13,699		(3,165)
Environmental Health	436,027	309,475		126,552		-		126,552
Public Guardian/Administrator	461,856	538,142		(76,286)		17,613		(58,673)
Children's Medical Services	103,579	82,061		21,518		13,699		35,217
Public Health & Health Administration	1,297,017	852,784		444,233		13,699		457,932
Animal Services	262,662	211,176		51,486		-		51,486
Military & Veterans' Services	97,115	51,586		45,529		-		45,529
Social Services	3,823,916	2,543,290		1,280,626		-		1,280,626
Area Agency on Aging	24,138	23,397		741		-		741
Agricultural Cooperative Extension	25,517	38,094		(12,577)		-		(12,577)
Parks	 497,087	 419,002	_	78,085	_	<u>-</u>	_	78,085
Total Operating Departments	\$ 21,311,906	\$ 18,794,202	\$	2,517,703	\$	251,899	\$	2,769,602

Based on Actual Costs for the Year Ended June 30, 2017

#### **COMPUTATION OF ROLL FORWARD**

	2	Actual 016-17 Costs per Exhibit A	Estimated 016-17 Costs 2016-17 Plan	 Unadjusted Roll Forward	Ineligible and/or New Departments	 Adjusted Roll Forward
NON-GENERAL FUND						
Roads & Bridges - Construction Projects	\$	1,746,483	\$ 904,536	\$ 841,948	\$ -	\$ 841,948
Roads & Bridges - Maintenance		2,933,313	589,573	2,343,740	-	2,343,740
County Library		779,790	579,043	200,747	-	200,747
IHSS PA-Administration		16,293	7,495	8,798	-	8,798
Fish & Game Propagation		301	150	151	-	151
Office for Employment Training/WIB		46,589	64,117	(17,528)	11,741	(5,787)
Community Action Partnership		9,971	10,875	(904)	-	(904)
Behavioral Health		1,865,803	1,038,445	827,359	13,699	841,057
Homeland Security Grant		2,600	4,055	(1,455)	-	(1,455)
Water Resources Agency		153,458	140,366	13,092	35,225	48,316
Emergency Communication - NGEN Radio Project		2,631	97,030	(94,399)	-	(94,399)
Natividad Medical Center		4,038,859	3,167,242	871,617	-	871,617
Resort at Nacimiento Lake		35,491	40,522	(5,031)	-	(5,031)
Resort at San Antonio Lake		31,383	46,257	(14,874)	-	(14,874)
Lake Events & Administration		3,544	(4,599)	8,143	(6)	8,137
General Liability Insurance (ISF)		263,078	215,391	47,687	-	47,687
Workmens' Compensation (ISF)		36,318	42,662	(6,344)	-	(6,344)
Benefits ( ISF)		26,284	25,922	362	-	362
Resource Planning (ISF)		231,140	-	231,140	(231,140)	-
LAFCO		773	1,615	(842)	-	(842)
Superior Court of CA - Mo Co		6,751,101	1,840,975	4,910,126	-	4,910,126
RDA - Successor Agency		465,648	190,449	275,199	-	275,199
All Others		409,840	484,253	(74,413)	-	(74,413)
All Others (Not Occupied)		797,144	1,312,793	 (515,649)	<u>-</u>	(515,649)
Total Non-General Fund	\$	20,647,835	\$ 10,799,166	\$ 9,848,669	\$ (170,482)	\$ 9,678,187
TOTAL	\$	41,959,741	\$ 29,593,368	\$ 12,366,373	\$ 81,417	\$ 12,447,790

Based on Actual Costs for the Year Ended June 30, 2017 SUMMARY OF EXTERNAL OVERHEAD ALLOCATIONS

		Building Depreciation		Equipment Depreciation		Annual County Audit		Total
OPERATING DEPARTMENTS		Boprodiation		Doprodiation		County Madit		rotar
Board of Supervisors	\$	93,319	\$	11,697	\$	342	\$	105,358
Office of Emergency Services	*	-	Ψ	22,848	Ψ	109	Ψ	22,957
Office of Community Engagement & Strategic Advocacy		10,387		-		55		10,442
Economic Development Administration		9,348		1,596		478		11,422
Assessor		99,265		4,278		583		104,125
Clerk/Recorder		65,663		63,578		231		129,473
Grand Jury		-		-		11		11
Enterprise Risk		_		_		46		46
Assessment Appeals Board		_		_		-		-
Clerk of the Board		31,161		4,822		76		36,060
Elections		-		11,096		497		11,593
Emergency Communications		175,201		127,788		1,158		304,146
District Attorney		6,540		129,042		2,656		138,239
Child Support Services		-		15,023		1,123		16,146
Public Defender		-		-		1,187		1,187
Coroner		-		2,115		190		2,304
Sheriff's Correctional Division		-		80,087		5,108		85,195
Sheriff		798,277		825,021		4,294		1,627,592
Juvenile Hall		, -		39,617		1,940		41,557
Probation		894,835		92,205		2,233		989,273
Agricultural Commissioner		109,038		68,664		941		178,642
Produce Inspection		, -		4,201		92		4,293
Building Services		-		66,078		591		66,668
Planning		1,453		-		385		1,839
Environmental Services		-		1,505		137		1,641
Primary Health Care		713		37,738		4,156		42,608
Emergency Medical Services		-		6,627		241		6,868
Environmental Health		3,997		9,124		813		13,933
Public Guardian/Administrator		-		1,032		132		1,164
Children's Medical Services		-		1,015		657		1,672
Public Health & Health Administration		525,908		73,707		2,575		602,190
Animal Services		80,329		37,938		167		118,434
Military & Veterans' Services		1,453		-		97		1,550
Social Services		335,296		-		10,690		345,986
Area Agency on Aging		-		-		245		245
Agricultural Cooperative Extension		-		1,394		43		1,437
Parks		115,546		82,638	_	950		199,134
Total Operating Departments	\$	3,357,728	\$	1,822,474	\$	45,228	\$	5,225,431

Based on Actual Costs for the Year Ended June 30, 2017 SUMMARY OF EXTERNAL OVERHEAD ALLOCATIONS

		Building Depreciation		Equipment Depreciation		Annual County Audit		Total
NON-GENERAL FUND								
Roads & Bridges - Construction Projects	\$	-	\$	-	\$	3,925	\$	3,925
Roads & Bridges - Maintenance		-		-		-		-
County Library		137,662		-		1,948		139,610
IHSS PA-Administration		-		-		166		166
Fish & Game Propagation		-		-		5		5
Office for Employment Training/WIB		-		-		1,513		1,513
Community Action Partnership		-		-		127		127
Behavioral Health		518,090		-		21,973		540,063
Homeland Security Grant		-		-		88		88
Water Resources Agency		7,467		-		1,901		9,368
Emergency Communication - NGEN Radio Project		-		-		358		358
Natividad Medical Center		9,185		-		-		9,185
Resort at Nacimiento Lake		-		-		113		113
Resort at San Antonio Lake		-		-		44		44
Lake Events & Administration		-		-		32		32
General Liability Insurance (ISF)		-		-		463		463
Workmens' Compensation ( ISF)		-		-		382		382
Benefits ( ISF)		-		-		385		385
Resource Planning (ISF)		-		-		129		129
Superior Court of CA - Mo Co		6,847,332		-		-		6,847,332
All Others				-		985		985
All Others (Not Occupied)	_	24,216	_		_	<u>-</u>	_	24,216
Total Non-General Fund	<u>\$</u>	7,543,953	\$		\$	34,535	\$	7,578,489
TOTAL	\$	10,901,682	\$	1,822,474	\$	79,763	\$	12,803,920

Based on Actual Costs for the Year Ended June 30, 2017 SUMMARY OF ADMINISTRATIVE MANAGEMENT ALLOCATIONS

		County				Human Resources					
	Ad	ministrative		Contracts and		Fleet		& Benefits	Equa	al Opportunity	
		Office	_	Purchasing	_	Management	_	Administration		Office	 Total
OPERATING DEPARTMENTS											
Board of Supervisors	\$	12,535	\$	5,048	\$	-	\$	18,119	\$	3,474	\$ 39,175
Office of Emergency Services		3,979		2,103		484		4,366		837	11,769
Office of Community Engagement & Strategic Advocacy		2,026		631		(8)		2,620		502	5,771
Economic Development Administration		12,475		11,357		573		6,549		1,255	32,211
Assessor		21,350		4,627		2,637		42,350		8,119	79,083
Clerk/Recorder		8,481		11,357		(21)		13,753		2,637	36,207
Grand Jury		410		421		-		-		-	831
Enterprise Risk		1,695		841		-		-		-	2,537
Assessment Appeals Board		7		-		-		-		-	7
Clerk of the Board		2,798		1,262		-		4,366		837	9,263
Elections		18,208		11,568		3,464		12,880		2,469	48,589
Emergency Communications		42,414		11,988		(79)		56,103		10,755	121,183
District Attorney		97,318		7,151		42,807		118,756		22,766	288,797
Child Support Services		41,140		7,572		13,766		80,771		15,484	158,733
Public Defender		43,488		11,568		4,050		42,787		8,203	110,096
Coroner		6,945		2,734		5,807		6,986		1,339	23,812
Sheriff's Correctional Division		187,167		24,608		31,943		198,654		38,083	480,455
Sheriff		157,331		41,644		371,562		171,585		32,894	775,015
Juvenile Hall		71,064		27,342		38,450		117,883		22,599	277,338
Probation		80,431		33,231		26,720		125,086		23,980	289,448
Agricultural Commissioner		34,469		21,453		74,087		56,540		10,839	197,389
Produce Inspection		3,383		· -		-		4,148		795	8,326
Building Services		21,646		6,310		10,856		42,569		8,161	89,541
Planning		14,112		5,468		6,409		14,626		2,804	43,420
Environmental Services		5,008		2,524		495		7,641		1,465	17,132
Primary Health Care		152,280		73,192		-		218,738		41,933	486,143
Emergency Medical Services		6,911		5,889		-		5,458		1,046	19,304
Environmental Health		29,786		21,874		35,519		46,498		8,914	142,591
Public Guardian/Administrator		4,839		2,103		1,770		7,422		1,423	17,558
Children's Medical Services		24,066		4,627		1,614		35,365		6,780	72,452
Public Health & Health Administration		94,364		54,474		14,013		143,424		27,495	333,769
Animal Services		6,121		9,465		8,074		12,225		2,344	38,228
Military & Veterans' Services		3,547		2,734		8,966		6,331		1,214	22,791
Social Services		391,660		49,846		67,824		697,908		133,793	1,341,032
Area Agency on Aging		8,971		3,155		· -		2,620		502	15,248
Agricultural Cooperative Extension		1,576		-		6,070		3,056		586	11,288
Parks		34,814		37,858		46,864		27,288		5,231	152,055
Total Operating Departments	\$	1,648,815	\$	518,025	\$	824,720	\$	2,355,468	\$	451,556	\$ 5,798,584

Based on Actual Costs for the Year Ended June 30, 2017 SUMMARY OF ADMINISTRATIVE MANAGEMENT ALLOCATIONS

		County	Human Resources										
	Α	dministrative		Contracts and		Fleet		& Benefits	Equ	ual Opportunity			
		Office		Purchasing		Management		Administration		Office		Total	
NON-GENERAL FUND													
Roads & Bridges	\$	42,741	\$	35,124	\$	469,362	\$	13,316	\$	2,553	\$	563,096	
Roads & Bridges - Maintenance		45,458		27,342		74,227		50,428		9,667		207,122	
County Library		32,510		15,354		29,980		79,680		15,275		172,799	
IHSS PA-Administration		2,868		841		-		4,366		837		8,912	
Fish & Game Propagation		141		-		-		-		-		141	
Office for Employment Training/WIB		20,064		841		4,158		35,583		6,821		67,468	
Community Action Partnership		2,234		3,786		-		873		167		7,060	
Behavioral Health		364,600		52,791		66,875		310,424		59,510		854,201	
Homeland Security Grant		1,486		210		-		-		-		1,697	
Water Resources Agency		25,675		22,925		(2,794)		33,182		6,361		85,349	
Emergency Communication - NGEN Radio Project		124		1,683		-		-		-		1,807	
Natividad Medical Center		903,257		241,450		5,144		1,122,940		215,274		2,488,066	
Resort at Nacimiento Lake		4,127		4,627		12,362		4,584		879		26,579	
Resort at San Antonio Lake		1,623		5,048		22,427		-		-		29,098	
Lake Events & Administration		1,167		210		(52)		2,620		502		4,448	
General Liability Insurance (ISF)		16,964		1,683		-		-		-		18,646	
Workmens' Compensation (ISF)		14,014		2,734		-		-		-		16,748	
Benefits Programs Fund (ISF)		14,104		2,734		-		-		-		16,838	
Resource Planning (ISF)		6,768		(42,377)		-		56,062		-		20,453	
All Others		8,724		19,770		20,726		13,535		2,595		65,349	
Total Non-General Fund	\$	1,508,648	\$	396,777	\$	702,417	\$	1,727,592	\$	320,442	\$	4,655,877	
TOTAL	\$	3,157,464	\$	914,802	\$	1,527,137	\$	4,083,060	\$	771,998	\$	10,454,461	

Based on Actual Costs for the Year Ended June 30, 2017
SUMMARY OF INFORMATION TECHNOLOGY SERVICE DEPARTMENTS ALLOCATIONS

		Information
		Technology
OPERATING DEPARTMENTS		
Board of Supervisors	\$	(4,528)
Office of Emergency Services		(8,407)
Office of Community Engagement & Strategic Advocacy		(195)
Economic Development Administration		(1,512)
Assessor		(10,139)
Clerk/Recorder		(14,168)
Grand Jury		(103)
Clerk of the Board		(3,349)
Elections		(6,424)
Emergency Communications		(58,850)
District Attorney		(39,171)
Child Support Services		(18,515)
Public Defender		(11,574)
Coroner		(957)
Sheriff's Correctional Division		(14,943)
Sheriff		(58,617)
Juvenile Hall		(7,144)
Probation		(30,354)
Agricultural Commissioner		(14,876)
Produce Inspection		(653)
Building Services		(7,210)
Planning		(6,187)
Environmental Services		(1,201)
Primary Health Care		(61,762)
Emergency Medical Services		(3,109)
Environmental Health		(13,606)
Public Guardian/Administrator		(2,132)
Children's Medical Services		(9,035)
Public Health & Health Administration		(40,688)
Animal Services		(3,143)
Military & Veterans' Services		(2,132)
Social Services		(203,769)
Agricultural Cooperative Extension		(1,332)
Parks Administration	•	(4,471)
Total Operating Departments	\$	(664,259)

Based on Actual Costs for the Year Ended June 30, 2017
SUMMARY OF INFORMATION TECHNOLOGY SERVICE DEPARTMENTS ALLOCATIONS

	 Information Technology
NON-GENERAL FUND	
Roads & Bridges - Construction Projects	\$ (11,057)
Roads & Bridges - Maintenance	(2,198)
County Library	(35,543)
Office for Employment Training/WIB	(11,763)
Behavioral Health	(67,259)
Water Resources Agency	(15,172)
Emergency Communication - NGEN Radio Project	(1,115)
Natividad Medical Center	(24,962)
Resort at Nacimiento Lake	(928)
Resort at San Antonio Lake	(40)
Lake Events & Administration	(567)
Resource Planning (ISF)	(2,140)
All Others	 (37,343)
Total Non-General Fund	\$ (210,085)
TOTAL	\$ (874,344)

Based on Actual Costs for the Year Ended June 30, 2017

#### SUMMARY OF RESOURCE MANAGEMENT AGENCY SERVICE DEPARTMENTS ALLOCATIONS

	Architectural Services/ Capital Projects	Facilities Management	Resource Mgmt. Agency	Total
OPERATING DEPARTMENTS				
Board of Supervisors	\$ -	\$ 342,395	\$ -	\$ 342,395
Office of Emergency Services	-	47,208	-	47,208
Economic Development Administration	(9,785)	40,357	347	30,919
Assessor	-	252,114	-	252,114
Clerk/Recorder	-	140,697	-	140,697
Grand Jury	-	2	-	2
Assessment Appeals Board	-	-	-	-
Clerk of the Board	-	94,460	-	94,460
Elections	(58,708)	5,086	3,413	(50,208)
Emergency Communications	-	67,446	-	67,446
District Attorney	-	509,358	-	509,358
Child Support Services	-	15,517	-	15,517
Public Defender	-	168,084	-	168,084
Coroner	-	51,214	-	51,214
Sheriff's Correctional Division	(141,701)	1,790,005	-	1,648,303
Sheriff	-	764,611	-	764,611
Juvenile Hall	(26,420)	124,161	-	97,741
Probation	-	108,487	-	108,487
Agricultural Commissioner	-	53,256	-	53,256
Produce Inspection	-	222	-	222
Building Services	-	5,441	-	5,441
Planning	-	70,689	-	70,689
Environmental Services	-	5	-	5
Primary Health Care	(23,484)	38,274	-	14,790
Emergency Medical Services	(13,699)	5,069	-	(8,630)
Environmental Health	-	184,133	-	184,133
Public Guardian/Administrator	(17,613)	3,551	-	(14,063)
Children's Medical Services	(13,699)	16,599	-	2,900
Public Health & Health Administration	(13,699)	100,082	-	86,383
Animal Services	-	50,583	-	50,583
Military & Veterans' Services	-	67,178	-	67,178
Social Services	-	193,058	-	193,058
Agricultural Cooperative Extension	-	11,097	-	11,097
Parks		15,987		15,987
Total Operating Departments	\$ (318,809)	\$ 5,336,424	\$ 3,761	\$ 5,021,376

Based on Actual Costs for the Year Ended June 30, 2017
SUMMARY OF RESOURCE MANAGEMENT AGENCY SERVICE DEPARTMENTS ALLOCATIONS

	ural Services/ ital Projects	 Facilities Management	Resource Mgmt. Agency	Total
NON-GENERAL FUND				
Roads & Bridges - Construction Projects	\$ -	\$ 91,760	\$ 899,633	\$ 991,393
Roads & Bridges - Maintenance	-	4,676	\$ 2,653,917	2,658,594
County Library	-	376,449	-	376,449
Fish & Game Propagation	-	3	-	3
Office for Employment Training/WIB	(11,741)	4,933	-	(6,807)
Behavioral Health	(13,699)	65,359	-	51,660
Water Resources Agency	(35,225)	10,777	-	(24,448)
Natividad Medical Center	-	18,199	-	18,199
Superior Court of CA - Mo Co	-	214,760	-	214,760
Successor Agency	-	-	222,080	222,080
Lake Events & Administration	-	6	-	6
Resource Planning (ISF)	-	1,598	-	1,598
All Others	-	102,079	122,608	224,687
All Others (Not Occupied)	 (160,996)	933,923	<u>-</u>	772,928
Total Non-General Fund	\$ (221,660)	\$ 1,824,524	\$ 3,898,239	\$ 5,501,102
TOTAL	\$ (540,469)	\$ 7,160,948	\$ 3,901,999	\$ 10,522,478

Based on Actual Costs for the Year Ended June 30, 2017 SUMMARY OF OTHER SERVICE DEPARTMENT ALLOCATIONS

		Auditor- Controller	Treasurer-Tax Collector		Revenue Division		County Counsel	Risk Management		Total
OPERATING DEPARTMENTS										
Board of Supervisors	\$	21,277	\$ 666	\$	-	\$	139,574	\$ -	\$	161,518
Office of Emergency Services		5,749	357		-		15,654	-		21,760
Office of Community Engagement & Strategic Advocacy		3,159	121		-		-	-		3,280
Economic Development Administration		12,025	1,070		-		118,969	-		132,064
Assessor		42,063	532		-		53,975	-		96,569
Clerk/Recorder		16,506	732		-		20,730	-		37,969
Grand Jury		1,253	756		-		457	-		2,466
Enterprise Risk		867	86		-		-	174		1,126
Assessment Appeals Board		3	-		-		15,742	-		15,745
Clerk of the Board		5,066	242		-		10,311	-		15,619
Elections		21,643	1,507		-		20,798	-		43,948
Emergency Communications		60,555	1,198		-		40,924	-		102,677
District Attorney		137,209	2,041		-		17,020	-		156,271
Child Support Services		80,862	1,612		-		10,326	-		92,799
Public Defender		58,864	3,427		(34)		20,999	-		83,255
Coroner		9,867	557		-		-	-		10,423
Sheriff's Correctional Division		242,586	2,656		-		8,068	-		253,310
Sheriff		208,755	5,160		(241)		149,997	-		363,671
Juvenile Hall		126,623	3,820		-		-	-		130,443
Probation		153,737	14,970		(30,152)		35,846	-		174,401
Agricultural Commissioner		61,055	2,083		-		78,235	-		141,373
Produce Inspection		(514)	3		-		-	-		(511)
Building Services		41,449	1,018		-		25,716	-		68,183
Planning		17,324	1,051		-		207,672	-		226,047
Environmental Services		8,648	189		-		-	-		8,837
Primary Health Care		239,527	8,886		-		25,669	-		274,081
Emergency Medical Services		8,088	712		-		25,439	-		34,239
Environmental Health		50,954	3,472		-		54,551	-		108,977
Public Guardian/Administrator		8,008	419		-		450,901	-		459,329
Children's Medical Services		34,700	889		-		-	-		35,590
Public Health & Health Administration		153,885	5,706		-		155,771	-		315,363
Animal Services		14,618	1,299		-		42,643	-		58,561
Military & Veterans' Services		6,960	467		-		301	-		7,728
Social Services		875,292	249,988		-		1,022,329	-		2,147,609
Area Agency on Aging		8,108	538		-		-	-		8,646
Agricultural Cooperative Extension		2,982	45		-		-	-		3,027
Parks	_	41,971	 3,647	_	(276)	_	89,040		_	134,382
Total Operating Departments	\$	2,781,723	\$ 321,924	\$	(30,703)	\$	2,857,657	\$ 174	\$	5,930,774

#### Based on Actual Costs for the Year Ended June 30, 2017 SUMMARY OF OTHER SERVICE DEPARTMENT ALLOCATIONS

	 Auditor- Controller	_	Treasurer-Tax Collector	Revenue Division	 County Counsel	 Risk Management	 Total
NON-GENERAL FUND							
Roads & Bridges - Construction Projects	\$ 30,889	\$	2,602	\$ -	\$ 165,634	\$ -	\$ 199,126
Roads & Bridges - Maintenance	64,865		4,930	-	-	-	69,795
County Library	93,690		3,609	-	29,177	-	126,475
IHSS PA-Administration	7,096		119	-	-	-	7,215
Fish & Game Propagation	115		37	-	-	-	152
Office for Employment Training/WIB	37,655		29	-	(41,506)	-	(3,822)
Community Action Partnership	2,507		276	-	-	-	2,784
Behavioral Health	396,108		6,719	-	84,311	-	487,138
Homeland Security Grant	749		67	-	-	-	816
Water Resources Agency	38,397		3,849	-	56,114	-	98,360
Emergency Communication - NGEN Radio Project	1,481		101	-	-	-	1,581
Natividad Medical Center	1,439,832		34,213	-	74,326	-	1,548,371
Resort at Nacimiento Lake	8,916		812	-	-	-	9,727
Resort at San Antonio Lake	1,633		648	-	-	-	2,281
Lake Events & Administration	(399)		24	-	-	-	(375)
General Liability Insurance (ISF)	8,044		413	-	223,240	12,271	243,969
Workmens' Compensation ( ISF)	7,043		622	-	-	11,522	19,187
Benefits ( ISF)	7,875		1,185	-	-	-	9,060
Resource Planning (ISF)	209,122		153	-	1,825	-	211,100
LAFCO	-		-	-	773	-	773
Superior Court of CA - Mo Co	-		-	(308,442)	(2,550)	-	(310,992)
RDA - Successor Agency	171,973		-	-	71,596	-	243,569
All Others	 34,824		2,447	(4,962)	123,852	<u>-</u>	 156,161
Total Non-General Fund	\$ 2,562,415	\$	62,856	\$ (313,404)	\$ 786,792	\$ 23,793	\$ 3,122,452
TOTAL	\$ 5,344,137	\$	384,780	\$ (344,107)	\$ 3,644,449	\$ 23,967	\$ 9,053,226

Based on Actual Costs for the Year Ended June 30, 2017

#### SUMMARY OF ALLOCATIONS BETWEEN SERVICE DEPARTMENTS

								Human			Subtotal		Total
		County						Resources &			Allocations		Allocations
	Adn	ninistrative		Contracts &		Fleet		Employees	Eq	jual Opportunity	from these		from these
		Office		Purchasing		Administration		Benefits		Office	Departments		Departments
See these schedules for details:		4		5		13		6		7			
Administrative Management:													
County Administrative Office & ILA	\$	14,527	\$	3,711	\$	18,060	\$	40,396	\$	2,737	\$ 79,431	\$	291,596
Contracts & Purchasing		4,645		929		25,083		5,760		2,230	38,646		173,163
Fleet Administration		(21,334)		(77)		70,410		(4)		-	48,993		112,855
Human Resources		16,610		5,662		14,156		19,252		2,642	58,323		285,388
Equal Opportunity Office		3,376		1,151		2,877		3,913		537	11,855		57,087
Information Technology Service Departments:													
ITD (Information Technology)		(15,939)		(8,205)		(10,409)		(17,134)		(3,893)	(55,580)		(299,753)
Resource Management Service Departments:													
Architectural Services / Capital Projects		(2,988)		(17,318)		-		(2,988)		-	(23,294)		(167,335)
Facilities & Facilities Maintenance Projects		82,571		78,216		37,270		420,951		16,633	635,642		3,804,795
Resource Management Agency		-		-		-		332		-	332		725,524
Other Service Departments:													
Auditor-Controller		22,101		6,552		23,830		22,338		3,170	77,991		432,289
Treasurer-Tax Collector		819		138		3,346		705		208	5,216		47,856
Revenue Division		-		-		-		-		-	-		4,144
County Counsel		133,641	_	40,953	_	1,724		75,946	_	40,023	 292,287		889,400
Total Service Departments	\$	238,030	\$	111,713	\$	186,346	\$	569,467	\$	64,286	\$ 1,169,842	\$	6,357,011
Allocations to Unallowable Functions		(49,367)	_		_	-	_				 (49,367)	_	(347,571)
TOTAL FIRST ALLOCATIONS TO THESE DEPARTMENTS	\$	188,663	\$	111,713	\$	186,346	\$	569,467	\$	64,286	\$ 1,120,474	\$	6,009,439

<sup>\*</sup> Based on the ratio of allowable to unallowable salaries in each department. Refer to functional analysis or budgets for details.

Based on Actual Costs for the Year Ended June 30, 2017

#### SUMMARY OF ALLOCATIONS BETWEEN SERVICE DEPARTMENTS

		Information Technology		Architectural Services / apital Projects		Facilities and Facilities Maintenance Projects		Resource Management Agency		Subtotal Allocations from these Departments
See these schedules for details:		8		11		12		14		
Administrative Management:										
County Administrative Office	\$	68,668	\$	4,650	\$	34,594	\$	18,159	\$	126,072
Contracts & Purchasing		40,504		12,448		50,537		5,946		109,435
Fleet Administration		24,936		-		45,487		(6,562)		63,862
Human Resources		70,592		4,530		24,915		26,425		126,462
Equal Opportunity Office		14,348		-		5,064		5,371		24,784
Information Technology Service Departments:										
Information Technology		-		(80,009)		(10,838)		(51,273)		(142,121)
Resource Management Service Departments:						, ,				, ,
Architectural Services		-		-		(138,065)		-		(138,065)
Facilities & Facilities Maintenance Projects		1,225,780		(799)		1,173,578		75,705		2,474,264
Resource Management Agency		-		131,992		593,199		-		725,192
Other Service Departments:										
Auditor-Controller		91,427		6,963		40,604		45,835		184,829
Treasurer-Tax Collector		3,947		777		4,523		677		9,924
Revenue Division		,		-		· -		-		· -
County Counsel		119,290		39,196		5,072		351,181		514,738
Total Service Departments	\$	1,659,491	\$	119,749	\$	1,828,670	\$	471,463	\$	4,079,373
Allocations to Unallowable Functions	_	<u> </u>	_	<u> </u>	_	<u> </u>	_	<u> </u>	_	<del>-</del>
TOTAL FIRST ALLOCATIONS TO THESE DEPARTMENTS	\$	1,659,491	\$	119,749	\$	1,828,670	\$	471,463	\$	4,079,373

<sup>\*</sup> Based on the ratio of allowable to unallowable salaries in each department. Refer to functional analysis or budgets for details.

Based on Actual Costs for the Year Ended June 30, 2017

#### SUMMARY OF ALLOCATIONS BETWEEN SERVICE DEPARTMENTS

	 Auditor- Controller		Treasurer-Tax Collector		Revenue Division		County Counsel		Risk Management		Subtotal Allocations from these Departments
See these schedules for details:	15		17		18		19		20		
Administrative Management:											
County Administrative Office	\$ 33,964	\$	13,032	\$	12,774	\$	22,814	\$	3,510	\$	86,093
Contracts & Purchasing	4,645		10,962		5,202		3,716		557		25,083
Fleet Administration	(114)		272		-		(159)		-		-
Human Resources	41,902		13,967		16,987		23,027		4,719		100,603
Equal Opportunity Office	8,517		2,839		3,453		4,680		959		20,448
Information Technology Service Departments:											
Information Technology	(44,759)		(14,493)		(16,148)		(21,140)		(5,512)		(102,051)
Resource Management Service Departments:											
Architectural Services	(2,988)		-		-		(2,988)		-		(5,976)
Facilities & Facilities Maintenance Projects	196,817		193,078		41,596		251,561		11,838		694,890
Other Service Departments:											
Auditor-Controller	84,538		20,414		30,676		30,095		3,746		169,469
Treasurer-Tax Collector	21,863		1,823		8,236		691		103		32,717
Revenue Division	-		4,144		-		-		-		4,144
County Counsel	 50,822		37,841		(6,288)		<u> </u>		<u> </u>		82,375
Total Service Departments	\$ 395,207	\$	283,880	\$	96,489	\$	312,298	\$	19,921	\$	1,107,796
Allocations to Unallowable Functions	 (45,517)	_	(252,687)	_	<u> </u>	_	<u>-</u>	_	<del>-</del>	_	(298,204)
TOTAL FIRST ALLOCATIONS TO THESE DEPARTMENTS	\$ 349,690	\$	31,193	\$	96,489	\$	312,298	\$	19,921	\$	809,591

<sup>\*</sup> Based on the ratio of allowable to unallowable salaries in each department. Refer to functional analysis or budgets for details.

Based on Actual Costs for the Year Ended June 30, 2017
BUILDING DEPRECIATION

#### **Explanatory Narrative**

Monterey County allocates depreciation for building in lieu of building use allowance in accordance to the mandated Uniform Guidance (OMB 2 CFR Part 200). All assets, where the use allowance equals or exceeds the acquisition cost at the time of conversion, are excluded from the cost plan.

Building is depreciated using the straight-line-method based on the assigned useful life of the asset. In the year of acquisition, all buildings are depreciated at one half the guideline rates. Schedules are maintained by the Auditor-Controller's analyzing each department's annual acquisitions and disposals and supporting all depreciation charges. Depreciation is allocated among the County departments or other agencies based on the square footage occupied. The total allocation for each department is the sum of the individual allocation of each department's locations.

The Department of Social Services rents additional office space at several locations throughout the County. These expenditures are claimed directly and not subject to allocation.

**Depreciation Expense** 

**Building Depreciation** 

\$ 12,518,674

### Allocation of Building Depreciation

	Percentage Allocated		Gross Allocated		Direct Billed		First Allocation		Second Allocation		Total Net Allocation
SERVICE DEPARTMENTS:											<u> </u>
Administrative Management:											
County Administrative Office	1.86%	\$	232,418	\$	-	\$	232,418	\$	-	\$	232,418
Contracts & Purchasing	0.13%		16,161		-		16,161		-		16,161
Human Resources	0.34%		43,002		-		43,002		-		43,002
Equal Opportunity Office	0.05%		6,232		-		6,232		-		6,232
Information Technology Service Departments:							,				•
ITD (Information Technology)	0.47%		59,124		-		59,124		-		59,124
Resource Management Service Departments:			,				,				•
Facilities & Facilities Maintenance Projects	0.17%		20,791		-		20,791		-		20,791
Resource Management Agency	7.50%		938,563		-		938,563		-		938,563
Other Service Departments:											•
Auditor-Controller	0.68%		85,173		-		85,173		-		85,173
Treasurer-Tax Collector	0.66%		83,095		-		83,095		-		83,095
Revenue Division	0.14%		17,658		_		17,658		_		17,658
County Counsel	0.88%		110,101		_		110,101		_		110,101
Risk Management	0.04%		4,674		-		4,674		-		4,674
Total Service Departments	0.0 . 70	\$	1,616,992	\$	; -	\$	1,616,992	\$	_	\$	1,616,992
OPERATING DEPARTMENTS:			, ,	_			, , ,				
Board of Supervisors	0.75%		93,319		_		93,319		_		93,319
Office of Community Engagement & Advocacy	0.08%		10,387		_		10,387		_		10,387
Economic Development	0.07%		9,348		_		9,348		_		9,348
Assessor	0.79%		99,265		_		99,265		_		99,265
Clerk/Recorder	0.52%		65,663		_		65,663		_		65,663
Clerk of the Board	0.25%		31,161		_		31,161		_		31,161
Emergency Communications	1.40%		175,201		_		175,201		_		175,201
District Attorney	0.05%		6,540				6,540				6,540
Sheriff	6.38%		798,277				798,277		_		798,277
Probation	7.15%		894,835		_		894,835		_		894,835
Agricultural Commissioner	0.87%		109,038		-		109,038		-		109,038
Planning	0.01%		1,453		-		1,453		-		1,453
S .	0.01%		,		-		,		-		713
Primary Health Care			713		-		713		-		
Environmental Health Public Health & Health Administration	0.03% 4.20%		3,997		-		3,997 525,908		-		3,997 525,908
Animal Services	4.20% 0.64%		525,908 80,329		-				-		80,329
			•		-		80,329		-		
Military & Veterans' Services	0.01%		1,453		-		1,453		-		1,453
Social Services	2.68%		335,296		-		335,296		-		335,296
Parks	0.92%	\$	115,546 3,357,728	\$	<del>-</del>	\$	115,546 3,357,728	\$	<del></del>	\$	115,546 3,357,728
Total Operating Departments		φ	3,337,720	Ψ	-	φ	3,337,720	φ		φ	3,337,720
NON-GENERAL FUND	4.400/		407.000				407.000				407.000
County Library	1.10%		137,662		-		137,662		-		137,662
Behavioral Health	4.14%		518,090		-		518,090		-		518,090
Water Resources Agency	0.06%		7,467		-		7,467		-		7,467
Natividad Medical Center	0.07%		9,185		-		9,185		-		9,185
Superior Court of CA - Mo Co	54.70%		6,847,332		-		6,847,332		-		6,847,332
All Other (Not Occupied)	0.19%	Φ.	24,216	•	<del></del>	Φ.	24,216	<u>c</u>		Φ.	24,216
Total Non-General Fund	400	\$	7,543,953	\$		\$	7,543,953	\$		\$	7,543,953
GRAND TOTAL	100.00%	\$	12,518,674	\$	<u>-</u>	\$	12,518,674	\$	-	\$	12,518,674

#### Summary of Building Depreciation Allocation by Department

	Single-Use Building	Multi-Use Building	Total Depreciation
SERVICE DEPARTMENTS:			
Administrative Management:			
County Administrative Office	\$ 181,522	\$ 50,896	\$ 232,418
Contracts & Purchasing	16,161	-	16,161
Human Resources	-	43,002	43,002
Equal Opportunity Office	-	6,232	6,232
Information Technology Service Departments:			
ITD (Information Technology)	34,714	24,409	59,124
Resource Management Service Departments:			
Facilities & Facilities Maintenance Projects	-	20,791	20,791
Resource Management Agency	605,766	332,797	938,563
Other Service Departments:			
Auditor-Controller	-	85,173	85,173
Treasurer-Tax Collector	-	83,095	83,095
Revenue Division	-	17,658	17,658
County Counsel	-	110,101	110,101
Risk Management	 	 4,674	4,674
Total Service Departments	\$ 838,164	\$ 778,829	\$ 1,616,992
OPERATING DEPARTMENTS:			
Board of Supervisors	6,693	86,626	93,319
Office of Community Engagement & Advocacy	-	10,387	10,387
Economic Development	-	9,348	9,348
Assessor	-	99,265	99,265
Clerk/Recorder	-	65,663	65,663
Clerk of the Board	-	31,161	31,161
Emergency Communications	175,201	-	175,201
District Attorney	-	6,540	6,540
Sheriff	792,522	5,755	798,277
Probation	892,320	2,514	894,835
Agricultural Commissioner	109,038	-	109,038
Planning	-	1,453	1,453
Primary Health Care	713	-	713
Environmental Health	-	3,997	3,997
Public Health & Health Administration	525,908	-	525,908
Animal Services	80,329	-	80,329
Military & Veterans' Services	-	1,453	1,453
Social Services	335,296	-	335,296
Parks	 115,546	 	 115,546
Total Operating Departments	\$ 3,033,565	\$ 324,163	\$ 3,357,728
NON-GENERAL FUND			
County Library	137,662	-	137,662
Behavioral Health	518,090	-	518,090
Water Resources Agency	7,467	-	7,467
Natividad Medical Center	9,185	-	9,185
Superior Court of CA - Mo Co	6,828,141	19,191	6,847,332
All Other (Not Occupied)	24,216		24,216
Total Non-General Fund	\$ 7,524,762	\$ 19,191	\$ 7,543,953
GRAND TOTAL	\$ 11,396,491	\$ 1,122,183	\$ 12,518,674

Based on Actual Costs for the Year Ended June 30, 2017 EQUIPMENT DEPRECIATION

#### **Explanatory Narrative**

Per OMB 2 CFR Part 200, equipment is depreciated using the straight-line-method based on the assigned useful life of the asset. In the year of acquisition, all equipment is depreciated at one half the guideline rates. Schedules are maintained by the Auditor-Controller's analyzing each department's annual acquisitions and disposals and supporting all depreciation charges. The usage expense related to equipment originally charged against Fleet Management but utilized in other operating departments is shown in the benefiting departments. Equipment depreciation is allocated in a consistent manner for all general fund departments.

All assets, where the use allowance equals or exceeds the acquisition cost at the time of conversion, are excluded from the cost plan. Non-General Fund equipment depreciation is also excluded.

#### **Depreciation Expense**

Equipment depreciation	
Less: excluded depreciation	

\$ 5,007,835
(386,754)
\$ 4,621,082

**EQUIPMENT DEPRECIATION** 

#### Allocation of Equipment Depreciation

	 Depreciation Expense	 Direct Charges	Grant Funded	 Total Net Allocation
SERVICE DEPARTMENTS	_	 		_
Administrative Management:				
County Administrative Office	\$ -	\$ -	\$ -	\$ -
Fleet Administration	1,089,448	-	(1,549)	1,087,899
Human Resources	1,603	-	-	1,603
Information Technology Service Departments:	,			,
ITD (Information Technology)	385,116	-	-	385,116
Resource Management Service Departments:	,			,
Facilities & Facilities Maintenance Projects	581,921	-	-	581,921
Resource Management Agency	783	-	-	783
Other Service Departments:				
Auditor-Controller	1,684	-	-	1,684
Treasurer-Tax Collector	55,910	-	-	55,910
County Counsel	1,648	-	-	1,648
Total Service Departments	\$ 2,118,112	\$ -	\$ (1,549)	\$ 2,116,564
OPERATING DEPARTMENTS				
Board of Supervisors	11,697	-	-	11,697
Office of Emergency Services	22,848	-	-	22,848
Economic Development	1,596	-	-	1,596
Assessor	4,278	-	-	4,278
Clerk/Recorder	63,578	-	-	63,578
Clerk of the Board	4,822	-	-	4,822
Elections	11,096	-	-	11,096
Emergency Communications	127,788	-	-	127,788
District Attorney	129,042	-	-	129,042
Child Support Services	15,023	-	-	15,023
Coroner	2,115	-	-	2,115
Sheriff's Correctional Division	82,515	-	(2,427)	80,087
Sheriff	1,022,782	-	(197,761)	825,021
Juvenile Hall	39,617	-	-	39,617
Probation	92,205	-	-	92,205
Agricultural Commissioner	68,664	-	-	68,664
Produce Inspection	4,201	-	-	4,201
Building Services	66,078	-	-	66,078
Environmental Services	1,505	-	-	1,505
Primary Health Care	37,738	-	-	37,738
Emergency Medical Services	6,627	-	-	6,627
Environmental Health	9,124	-	-	9,124
Public Guardian/Administrator	1,032	-	-	1,032

Based on Actual Costs for the Year Ended June 30, 2017 EQUIPMENT DEPRECIATION

#### **Allocation of Equipment Depreciation**

	Depreciation Expense		Direct Charges	 Grant Funded	Total Net Allocation
OPERATING DEPARTMENTS (Continued)	 		_	 	_
Children's Medical Services	\$ 1,015	\$	-	\$ -	\$ 1,015
Public Health & Health Administration	75,122		-	(1,416)	73,707
Animal Services	37,938		-	-	37,938
Social Services	478,892		-	(478,892)	-
Area Agency on Aging	-		-	-	-
Agricultural Cooperative Extension	1,394		-	-	1,394
Parks	82,638	_	-	 	 82,638
Total Operating Departments	\$ 2,502,970	\$	-	\$ (680,495)	\$ 1,822,474
NON-GENERAL FUND Roads & Bridges - Construction Projects (*)	-		-	-	-
Roads & Bridges - Maintenance (*)	-		-	-	-
County Library (*)	-		-	-	-
Behavioral Health (*)	-		-	-	-
Homeland Security Grant (*)	-		-	-	-
Water Resources Agency (*)	-		-	-	-
Natividad Medical Center (*)	-		-	-	-
Other (*)	 <u> </u>	_	<u> </u>	 <u>-</u>	 <u>-</u>
Total Non-General Fund	\$ 	\$		\$ <u> </u>	\$ <u> </u>
TOTAL	\$ 4,621,082	\$	-	\$ (682,044)	\$ 3,939,038

#### Notes:

<sup>(\*)</sup> These activities are accounted for in separate funds and their depreciation is excluded.

Based on Actual Costs for the Year Ended June 30, 2017
ANNUAL COUNTY AUDIT

#### **Explanatory Narrative**

The annual audit of Monterey County meets the criteria of 2 CFR Part 200, Section 200.425, issued by the U.S. Office of Management and Budget for treatment as an allowable cost. The allocation of this cost is based on the ratio of expenditures, reimbursements or other reductions of the funds audited, except for the hospitals enterprise fund, where the allocated amount was directly identified by our external auditors, Clifton Larson Allen LLP (formerly known as Gallina LLP). Certain clearing, trust and agency funds have been omitted from this base where their inclusion would have introduced errors due to the double counting of disbursements. Other funds maintained as part of the general government function give rise to allocations which are not allowable for grant reimbursement purposes. These allocations are shown below as "unallowable costs" and have been excluded from the allocations shown in Schedule 3-2 and 3-3.

#### **Costs for Allocation**

2016-17 ACTUAL EXPENDITURES	
Budget Unit 1110-8010 - Annual County Audit	\$ 138,795
Add: Reimbursement	111,465
Add: Cost Plan Charges (#7301)	63,273
Less: Hinderliter de Llamas & Associates	(59,368)
Less: Mgt of America, Inc.	(45,000)
Less: Clifton Larson Allen	(7,000)

Less: Hayashi & Wayland

DIRECT COSTS FOR TOTAL ALLOCATION \$ 187,800

(14,365)

ANNUAL COUNTY AUDIT

#### **Analysis of Direct Costs**

	Financial Statement Reference	 Allocation Base	 Direct Identified	(	General/Single Audit*	 Direct Costs	Less Unallowable Costs	Total Allocation
GOVERNMENTAL FUNDS								
General Operating Fund	Schedule A-3	\$ 559,740,259	\$ -	\$	66,059	\$ 66,059	\$ -	\$ 66,059
Road Fund	Schedule A-3	33,257,405	-		3,925	3,925	-	3,925
Behavioral Health	Schedule A-3	101,863,910	5,000		12,022	17,022	-	17,022
All Others	Schedule A-3	18,651,551	-		2,201	2,201	-	2,201
Special Revenue Funds:								
County Special Revenue Funds	Schedule B-1	20,484,769	-		2,418	2,418	-	2,418
Special Districts under the Board of Supervisors								
Water Resources Agency	Schedule B-1	14,876,023	5,100		1,756	6,856	-	6,856
All Others	Schedule B-1	4,288,728	-		506	506	-	506
Debt Service Funds:								
County General Obligation Bonds	Schedule E-1	-	-		-	-	-	-
Certificates of Participation	Schedule E-1	19,060,754	-		2,249	2,249	2,249	-
Water Resources Agency	Schedule E-1	2,134,063	-		252	252	252	-
All Others	Schedule E-1	3,416,743	-		403	403	403	-
Capital Projects Funds:								
County	Schedule F-3	7,392,648	-		872	872	-	872
Water Resources Agency	Schedule F-3	1,230,970	-		145	145	-	145
All Others	Schedule F-3	5,043,580	-		595	595	-	595
HOSPITAL ENTERPRISE FUND	Exhibit 4	-	80,000		-	80,000	-	80,000
FIDUCIARY FUNDS			-					
Self Insurance Reserves	Exhibit A**	-	-		-	-	-	-
Treasury Interest	Schedule H-1	(4,135,329)	-		(488)	(488)	-	(488)
Departmental Trust	Schedule H-1	5,368,592	-		634	634	-	634
Probation Trust	Schedule H-1	321,565	-		38	38	-	38
All Others	Schedule H-1	 34,854,776	 	_	4,113	 4,113	 4,113	 
TOTAL		\$ 827,851,006	\$ 90,100	\$	97,700	\$ 187,800	\$ 7,018	\$ 180,782

ANNUAL COUNTY AUDIT

		Al	lloca	ation of Costs			
		Operating	D	irect Identified			
		and Special	8	& Other Funds	Total First	Less Direct	Total Net
	_	Revenue Funds		(Sched 4-2)	 Allocation	 Charges	 Allocation
Allocation Base		Base #3					
SERVICE DEPARTMENTS							
Administrative Management:							
County Administrative Office & ILA	\$	421.40	\$	-	\$ 421	\$ -	\$ 421
Contracts & Purchasing		108		-	108	-	108
Fleet Administration		524		-	524	-	524
Human Resources		412		-	412	-	412
Equal Opportunity Office		79		-	79	-	79
Information Technology Service Departments:							
ITD (Information Technology)		1,992		-	1,992	-	1,992
Resource Management Service Departments:							
Architectural Services / Capital Projects		135		872	1,007	-	1,007
Facilities & Facilities Maintenance Projects		1,004		2,201	3,205	-	3,205
Resource Management Agency		527		-	527	-	527
Other Service Departments:							
Auditor-Controller		985		634	1,619	-	1,619
Treasurer-Tax Collector		378		(488)	(110)	-	(110)
Revenue Division		371		-	371	-	371
County Counsel		662		-	662	-	662
Risk Management	_	102		<u>-</u>	 102	 	 102
Total Service Departments	\$	7,699	\$	3,219	\$ 10,918	\$ 	\$ 10,918
OPERATING DEPARTMENTS							
Board of Supervisors		342		-	342	-	342
Office of Emergency Services		109		-	109	-	109
Office of Community Engagement & Strategic		55		-	55	-	55
Economic Development Administration		340		137	478	-	478
Assessor		583		-	583	-	583
Clerk/Recorder		231		-	231	-	231
Grand Jury		11		-	11	-	11
Enterprise Risk		46		-	46	-	46
Clerk of the Board		76		-	76	-	76
Elections		497		-	497	-	497
Emergency Communications		1,158		-	1,158	-	1,158
District Attorney		2,656		-	2,656	-	2,656
Child Support Services		1,123		-	1,123	-	1,123
Public Defender		1,187		-	1,187	-	1,187
Coroner		190		-	190	-	190
Sheriff's Correctional Division		5,108		-	5,108	-	5,108
Sheriff		4,294		-	4,294	-	4,294
Juvenile Hall		1,940		-	1,940	-	1,940
Probation		2,195		38	2,233	-	2,233

ANNUAL COUNTY AUDIT

#### Allocation of Costs

		Operating and Special Revenue Funds		rect Identified Other Funds (Sched 4-2)		Total First Allocation		Less Direct Charges		Total Net Allocation
OPERATING DEPARTMENTS (Continued)		Base #3								
Agricultural Commissioner	\$	941	\$	-	\$	941	\$	-	\$	941
Produce Inspection		92		-		92		-		92
Building Services		591		-		591		-		591
Planning		385		-		385		-		385
Environmental Services		137		-		137		-		137
Primary Health Care		4,156		_		4,156		_		4,156
Emergency Medical Services		189		52		241		-		241
Environmental Health		813				813		_		813
Public Guardian/Administrator		132		_		132		_		132
Children's Medical Services		657		_		657		_		657
Public Health & Health Administration		2,575		_		2.575		_		2.575
Animal Services		167		_		167		_		167
Military & Veterans' Services		97				97				97
Social Services		10,690		-		10,690		-		10,690
		245		-		10,690		-		245
Area Agency on Aging				-				-		
Agricultural Cooperative Extension		43 950		-		43 950		-		43 950
Parks	\$	45,001	\$	227	\$	45,228	\$		\$	45,228
Total Operating Departments	Φ	45,001	Φ	221	Φ	45,220	Ф		Φ	45,226
NON-GENERAL FUND										
Roads & Bridges - Construction Projects		_		3,925		3,925		_		3,925
County Library		887		1.061		1,948		_		1,948
IHSS PA-Administration		78		88		166		_		166
Fish & Game Propagation		4		1		5		_		5
Office for Employment Training/WIB		548		965		1,513				1,513
Community Action Partnership		61		66		1,313		_		1,313
Behavioral Health		9,951		17,022		26,973		5,000		21,973
		9,951		47		20,973		5,000		21,973
Homeland Security Grant		41						- - 100		
Water Resources Agency				7,001		7,001		5,100		1,901
Emergency Communication - NGEN Radio Pr		3		354		358		-		358
Natividad Medical Center		- 440		80,000		80,000		80,000		- 440
Resort at Nacimiento Lake		113		-		113		-		113
Resort at San Antonio Lake		44		-		44		-		44
Lake Events & Administration		32		-		32		-		32
General Liability Insurance (ISF)		463		-		463		-		463
Workmens' Compensation (ISF)		382		-		382		-		382
Benefits ( ISF)		385		-		385		-		385
Resource Planning (ISF)		129				129		-		129
All Others	_	238		747		985	_	<u> </u>		985
Total Non-General Fund	\$	13,359	\$	111,277	\$	124,635	\$	90,100	\$	34,536
TOTAL	\$	66,059	\$	114,723	\$	180,782	\$	90,100	\$	90,682

Based on Actual Costs for the Year Ended June 30, 2017 COUNTY ADMINISTRATIVE OFFICE

#### **Explanatory Narrative**

The County Administrative Office (CAO) serves as the chief policy advisor to the County Administrative Officer and the Board of Supervisors. The CAO promotes responsible resource allocation, strives to protect the financial integrity of the County and provides independent analysis on policy issues. This responsibility includes the recommendation of the annual County budget, representation of the Board of Supervisors in relationships with other agencies, and assistance to departments in analyzing new or changed systems, procedures, and organizations.

#### Administration Clerical Support

Administration clerical support costs are services provided by the County Administrative Office to all the cost centers of this department. The costs have been allocated based on staff time records for services rendered.

#### General Government / Legislative

Aside from the Administrative Officer and Clerk of the Board, this function includes the cost of all activities performed to determine or satisfy specific legal requirements, obtain grants, represent the Board of Supervisors to other agencies and influence the course of legislation.

#### Budgeting, Analysis & Support

This function includes all aspects of the budgetary process including the formulation, presentation, enactment and control of the County budget. It also includes the cost of assisting other County departments in the development and revision of their budgets. These costs have been allocated on the basis of total expenditures adjusted for operating transfers, contributions, fixed assets, non-recoverable liability, and cost plan charges.

#### Division Management

In addition to the types of activities discussed above, the County Administrative Office directs the entire department of Administrative Management and has direct managerial responsibility for the following divisions: budget units: Contracts/Purchasing (8047), Intergovernmental & Legislative Affairs (8054), Office of Emergency Services (8056), Community Engagement (8440), Laguna Seca Track (8441), Fleet (8451), Shuttle (8452), Records Retention (8474), Auxiliary (Café and Child Care Center) Services (8472), and Workforce Development (8478). The costs have been allocated on the basis of gross salaries.

#### Direct Identified

Direct identified costs are services directly provided by County Administrative Office other departments. The costs have been allocated based on staff's time records for services rendered.

#### **Costs for Allocation**

2016-17 ACTUAL EXPENDITURES		
Unit Code 001-1050-8045 - County Administrative Office	\$ (701,800)	
Unit Code 001-1050-8046 - CAO - Budget & Analysis	1,086,385	
Unit Code 001-1050-8054 - Intergovernmental Legislature	1,402,467	
Unit Code 001-1050-8035 - County Memberships	197,874	
Unit Code 001-1050-8039 - Other General Expenditures	4,966	
Intra & Inter-fund Reimbursement Added Back	258,749	
Add - Cost Plan Charges (#7301)	1,946,454	
Less - Non-Recoverable Liability (#6261)	(2,824)	
Less - Taxes and Assessments (#7121)	 (138)	\$ 4,192,134
EXTERNAL OVERHEADS		
Building Depreciation	232,418	
Annual Financial Audit	 421	232,840
REVENUES RECEIVED		 (1,007)
NET FUNCTIONAL COSTS		\$ 4,423,967

Based on Actual Costs for the Year Ended June 30, 2017 COUNTY ADMINISTRATIVE OFFICE

### **Functional Analysis of Costs**

			SE	390/General							
			(	Government/		Analysis					Total
	Д	dministration		Legislative	а	ind Budgeting	Finance	Huma	n Resources		Department
ACTUAL EXPENDITURES							 				
Salaries and Wages	\$	940,140	\$	289,349	\$	860,459	\$ 236,947	\$	8,374	\$	2,335,268
Employee Benefits *		400,514		123,267		366,569	100,943		3,567		994,861
Services and Supplies		800,737		_		61,267	 		_		862,004
Total Direct Costs	\$	2,141,391	\$	412,616	\$	1,288,295	\$ 337,890	\$	11,941	\$	4,192,134
EXTERNAL OVERHEADS											
Building Depreciation *		93,568		28,798		85,637	23,582		833		232,418
Annual Financial Audit		421					 				421
Total External Overheads	\$	93,989	\$	28,798	\$	85,637	\$ 23,582	\$	833	\$	232,840
Total Department Costs		2,235,381		441,413		1,373,933	361,472		12,774		4,424,973
REVENUE RECEIVED		(1,007)		-		-	-		-		(1,007)
Allocate Administration *		(2,234,374)		463,408		1,378,072	379,484		13,411		<u> </u>
NET FUNCTIONAL COSTS		_		904,821		2,752,004	 740,956		26,185	-	4,423,967
Eliminate Unallowable Functions	-			(904,821)	-	<u> </u>	 <u> </u>		<u> </u>		(904,821)
NET COSTS FOR FIRST ALLOCATION	\$	-	\$	-	\$	2,752,004	\$ 740,956	\$	26,185	\$	3,519,146

<sup>\*</sup> Allocated on the basis of salaries and wages.

Based on Actual Costs for the Year Ended June 30, 2017 COUNTY ADMINISTRATIVE OFFICE

#### Allocation of Costs - Budgeting, Analysis and Support, & Direct Identified

	E	Adjusted xpenditure	lgeting, Analysis and Support	Direct Identified	Total First Allocation	 Less Direct Charges	 Net First Allocation	r Service artments	Total Net Allocation
Allocation Base	Alloca	ation Base		Sched 5-2				*	
SERVICE DEPARTMENTS									
Administrative Management:									
County Administrative Office & ILA	\$	3,967,616	\$ 14,527	\$ -	\$ 14,527	\$ -	\$ 14,527		
Contracts & Purchasing		1,013,649	3,711	-	3,711	-	3,711		
Fleet Administration		4,932,591	18,060	211,579	229,639	211,579	18,060		
Human Resources		3,881,204	14,211	26,185	40,396	-	40,396		
Equal Opportunity Office		747,463	2,737	-	2,737	-	2,737		
Information Technology Service Departments:				-					
ITD (Information Technology)	1	8,754,728	68,668	14,441	83,109	14,441	68,668		
Resource Management Service Departments:									
Architectural Services / Capital Projects		1,270,114	4,650	-	4,650	-	4,650		
Facilities & Facilities Maintenance Projects		9,448,448	34,594	-	34,594	-	34,594		
Resource Management Agency		4,959,603	18,159	-	18,159	-	18,159		
Other Service Departments:									
Auditor-Controller		9,276,202	33,964	-	33,964	-	33,964		
Treasurer-Tax Collector		3,559,223	13,032	-	13,032	-	13,032		
Revenue Division		3,488,935	12,774	-	12,774	-	12,774		
County Counsel		6,230,949	22,814	-	22,814	-	22,814		
Risk Management		958,642	3,510	 	3,510	 _	3,510		
Total Service Departments	\$ 7	2,489,366	\$ 265,410	\$ 252,205	\$ 517,615	\$ 226,019	\$ 291,596		
OPERATING DEPARTMENTS									
Board of Supervisors		3,221,049	11,793	-	11,793	-	11,793	\$ 741 \$	12,535
Office of Emergency Services		1,022,445	3,744	-	3,744	-	3,744	235	3,979
Office of Community Engagement & Strategic Advocacy		520,611	1,906	-	1,906	-	1,906	120	2,026
Economic Development Administration		3,205,737	11,737	-	11,737	-	11,737	738	12,475
Assessor		5,486,215	20,087	-	20,087	-	20,087	1,263	21,350
Clerk/Recorder		2,179,451	7,980	-	7,980	-	7,980	502	8,481
Grand Jury		105,345	386	-	386	-	386	24	410
Enterprise Risk		435,618	1,595	-	1,595	-	1,595	100	1,695
Assessment Appeals Board		1,671	6	-	6	-	6	0	7
Clerk of the Board		719,061	2,633	-	2,633	-	2,633	165	2,798
Elections		4,678,886	17,131	-	17,131	-	17,131	1,077	18,208
Emergency Communications	1	0,899,209	39,906	-	39,906	-	39,906	2,508	42,414
District Attorney	2	25,007,745	91,563	-	91,563	-	91,563	5,755	97,318
Child Support Services	1	0,571,701	38,707	-	38,707	-	38,707	2,433	41,140
Public Defender	1	1,175,185	40,916	-	40,916	-	40,916	2,572	43,488
Coroner		1,784,778	6,535	-	6,535	-	6,535	411	6,945
Sheriff's Correctional Division	4	18,096,313	176,098	-	176,098	-	176,098	11,069	187,167
Sheriff	4	10,429,259	148,026	-	148,026	-	148,026	9,304	157,331
Juvenile Hall	1	8,261,421	66,862	-	66,862	-	66,862	4,203	71,064
Probation	2	20,668,309	75,674	-	75,674	-	75,674	4,757	80,431
Agricultural Commissioner		8,857,608	32,431	-	32,431	-	32,431	2,038	34,469

Based on Actual Costs for the Year Ended June 30, 2017 COUNTY ADMINISTRATIVE OFFICE

#### Allocation of Costs - Budgeting, Analysis and Support, & Direct Identified

		Adjusted Expenditure	Bu	dgeting, Analysis and Support		Direct Identified		Total First Allocation		Less Direct Charges		Net First Allocation		her Service epartments		Total Net Allocation
OPERATING DEPARTMENTS (Continued)		Experialitare	-	ана Саррон		Identified	_	711100011011	_	Charges		Allocation		ораниноню		Allocation
Produce Inspection	\$	869,416	\$	3,183	\$	_	\$	3,183	\$	_	\$	3,183	\$	200	\$	3,383
Building Services	Ψ	5,562,296	Ψ	20,366	Ψ	_	Ψ	20,366	Ψ	_	Ψ	20,366	Ψ	1,280	Ψ	21,646
Planning		3,626,330		13,277		_		13,277		_		13,277		835		14,112
Environmental Services		1,286,876		4,712		-		4,712		_		4,712		296		5,008
Primary Health Care		39,131,453		143,275		-		143,275		_		143,275		9,006		152,280
Emergency Medical Services		1,775,880		6,502		-		6,502		_		6,502		409		6,911
Environmental Health		7,654,064		28,024		-		28,024		_		28,024		1,761		29,786
Public Guardian/Administrator		1,243,475		4,553		-		4,553		_		4,553		286		4,839
Children's Medical Services		6,184,206		22,643		-		22,643		-		22,643		1,423		24,066
Public Health & Health Administration		24,248,733		88,784		-		88,784		-		88,784		5,581		94,364
Animal Services		1,572,966		5,759		-		5,759		-		5,759		362		6,121
Military & Veterans' Services		911,400		3,337		-		3,337		-		3,337		210		3,547
Social Services		100,644,921		368,498		-		368,498		_		368,498		23,162		391,660
Area Agency on Aging		2,305,249		8,440		-		8,440		_		8,440		531		8,971
Agricultural Cooperative Extension		404,992		1,483		-		1,483		-		1,483		93		1,576
Parks		8,946,108		32,755		-		32,755		-		32,755		2,059		34,814
Total Operating Departments	\$	423,695,981	\$	1,551,307	\$	-	\$	1,551,307	\$	-	\$	1,551,307	\$	97,508	\$	1,648,815
NON-GENERAL FUND						<u> </u>										
Roads & Bridges - Construction Projects		10,983,086		40,213		-		40,213		-		40,213		2,528		42,741
Roads & Bridges - Maintenance		11,681,371		42,770		-		42,770		-		42,770		2,688		45,458
County Library		8,354,042		30,587		-		30,587		-		30,587		1,923		32,510
IHHS PA-Administration		736,898		2,698		-		2,698		-		2,698		170		2,868
Fish & Game Propagation		36,214		133		-		133		-		133		8		141
Office for Employment Training/WIB		5,155,792		18,877		-		18,877		-		18,877		1,187		20,064
Community Action Partnership		574,016		2,102		-		2,102		-		2,102		132		2,234
Behavioral Health		93,691,335		343,039		-		343,039		-		343,039		21,562		364,600
Homeland Security Grant		381,946		1,398		-		1,398		-		1,398		88		1,486
Water Resources Agency		6,597,716		24,157		-		24,157		-		24,157		1,518		25,675
Emergency Communication - NGEN Radio Project		31,987		117		-		117		-		117		7		124
Natividad Medical Center		232,109,886		849,840		-		849,840		-		849,840		53,417		903,257
Resort at Nacimiento Lake		1,060,532		3,883		-		3,883		-		3,883		244		4,127
Resort at San Antonio Lake		417,018		1,527		-		1,527		-		1,527		96		1,623
Lake Events & Administration		299,963		1,098		-		1,098		-		1,098		69		1,167
General Liability Insurance (ISF)		4,359,134		15,960		-		15,960		-		15,960		1,003		16,964
Workmens' Compensation (ISF)		3,601,109		13,185		-		13,185		-		13,185		829		14,014
Benefits (ISF)		3,624,351		13,270		-		13,270		-		13,270		834		14,104
Resource Planning (ISF)		1,210,421		4,432		32,730		37,162		32,730		4,432		2,336		6,768
All Others		2,241,795		8,208				8,208				8,208		516		8,724
Total Non-General Fund	\$	387,148,609	\$	1,417,494	\$	32,730	\$	1,450,224	\$	32,730	\$	1,417,494	\$	91,155	\$	1,508,648
Total	\$	883,333,956	\$	3,234,211	\$	284,935	\$	3,519,146	\$	258,749	\$	3,260,396	\$	188,663	\$	3,157,464

<sup>\*</sup> This allocation is based on the net first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017 CONTRACTS & PURCHASING

#### **Explanatory Narrative**

Purchasing for all County departments, the Water Resources Agency, and the Natividad Medical Center is centralized in the Purchasing division of the County Administrative Office.

Purchasing operates to obtain the desired quality of goods and services in a timely manner at the lowest cost by assisting other departments in defining their need, locating vendors and soliciting bids and proposals. All County purchase orders and requisitions are controlled and approved by the Purchasing division and acts as the Purchasing Agent representative for the Board of Supervisors. This division also manages the County Surplus Program, utilizing business practices in the redistribution and sales of excess County property.

The costs of this division have been allocated on the basis of the number of purchase orders issued for each department.

#### Costs for Allocation

2016-17 ACTUAL EXPENDITURES		
Budget Unit 001-1050-8047 - Contracts & Purchasing	\$ (23,264)	
Intra & Inter-fund Reimbursement Added Back	43,218	
Add - Cost Plan Charges (#7301)	995,893	
Less - Non-Recoverable Liability (#6261)	(1,145)	
Less - Operating Transfer Out (#7614)	 	\$ 1,014,702
EXTERNAL OVERHEADS		
Building Depreciation	16,161	
Annual Financial Audit	 108	16,269
REVENUES RECEIVED		 (11,500)
NET COSTS FOR FIRST ALLOCATION		\$ 1,019,470

Based on Actual Costs for the Year Ended June 30, 2017 CONTRACTS & PURCHASING

	Allocation Base	Total First Allocation	Less Direct Charges	Net First Allocation	Other Service Departments	Total Net Allocation
Allocation Base	(1)	 		 	(2)	
SERVICE DEPARTMENTS	` ,				` ,	
Administrative Management:						
County Administrative Office & ILA	25	\$ 4,645	\$ -	\$ 4,645		
Contracts and Purchasing	5	929	-	929		
Fleet Administration	135	25,083	-	25,083		
Human Resources	31	5,760	-	5,760		
Equal Opportunity Office	12	2,230	-	2,230		
Information Technology Service Departments:						
ITD (Information Technology)	218	40,504	-	40,504		
Resource Management Service Departments:						
Architectural Services/Capital Projects	67	12,448	-	12,448		
Facilities & Facilities Maintenance Projects	272	50,537	-	50,537		
Resource Management Agency	32	5,946	-	5,946		
Other Service Departments:						
Auditor-Controller	25	4,645	-	4,645		
Treasurer - Tax Collector	59	10,962	-	10,962		
Revenue Division	28	5,202	-	5,202		
County Counsel	20	3,716	-	3,716		
Risk Management	3	 557	 	 557		
Total Service Departments	932	\$ 173,163	 	 173,163		
OPERATING DEPARTMENTS						
Board of Supervisors	24	4,459	-	4,459	\$ 588.61	\$ 5,048
Office of Emergency Services	10	1,858	-	1,858	245	2,103
Office of Community Engagement & Strategic Advocacy	3	557	-	557	74	631
Economic Development Administration	54	10,033	-	10,033	1,324	11,357
Assessor	22	4,088	-	4,088	540	4,627
Clerk/Recorder	54	10,033	-	10,033	1,324	11,357
Grand Jury	2	372	-	372	49	421
Enterprise Risk	4	743	-	743	98	841
Clerk of the Board	6	1,115	-	1,115	147	1,262
Elections	55	10,219	-	10,219	1,349	11,568
Emergency Communications	57	10,590	-	10,590	1,398	11,988
District Attorney	34	6,317	-	6,317	834	7,151
Child Support Services	36	6,689	-	6,689	883	7,572
Public Defender	55	10,219	-	10,219	1,349	11,568
Coroner	13	2,415	-	2,415	319	2,734
Sheriff's Correctional Division	117	21,738	-	21,738	2,869	24,608
Sheriff	198	36,788	-	36,788	4,856	41,644
Juvenile Hall	130	24,154	-	24,154	3,188	27,342
Probation	158	29,356	-	29,356	3,875	33,231

# COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2019 Based on Actual Costs for the Year Ended June 30, 2017

**CONTRACTS & PURCHASING** 

	Allocation Base		Total First Allocation		Less Direct Charges		Net First Allocation		Other Service Departments		Total Net Allocation
OPERATING DEPARTMENTS (Continued)			7	_	<u> </u>	_	7 0 0 0 1 1 1	_			7000
Agricultural Commissioner	102	\$	18,951	\$	-	\$	18,951	\$	2,502	\$	21,453
Building Services	30	•	5,574	•	-	•	5,574	•	736	•	6,310
Planning	26		4,831		-		4,831		638		5,468
Environmental Services	12		2,230		-		2,230		294		2,524
Primary Health Care	348		64,658		-		64,658		8,535		73,192
Emergency Medical Services	28		5,202		_		5,202		687		5,889
Environmental Health	104		19,323		-		19,323		2,551		21,874
Public Guardian/Administrator	10		1,858		-		1,858		245		2,103
Children's Medical Services	22		4,088		_		4,088		540		4,627
Public Health & Health Administration	259		48,122		_		48,122		6,352		54,474
Animal Services	45		8,361		-		8,361		1,104		9,465
Military & Veterans' Services	13		2,415		_		2,415		319		2,734
Social Services	237		44,034		_		44,034		5,812		49,846
Area Agency on Aging	15		2,787		_		2,787		368		3,155
Agricultural Cooperative Extension	-		· -		-		-		_		· -
Parks	180		33,444		-		33,444		4,415		37,858
Total Operating Departments	2,463	\$	457,619	\$	<u> </u>	\$	457,619	\$	60,406	\$	518,025
NON-GENERAL FUND											
Roads & Bridges - Construction Projects	167		31,028		_		31,028		4,096		35,124
Roads & Bridges - Maintenance	130		24,154		-		24,154		3,188		27,342
County Library	73		13,563		-		13,563		1,790		15,354
IHSS PA-Administration	4		743		-		743		98		841
Office for Employment Training/WIB	4		743		-		743		98		841
Community Action Partnership	18		3,344		-		3,344		441		3,786
Behavioral Health	251		46,635		-		46,635		6,156		52,791
Homeland Security Grant	1		186		-		186		25		210
Water Resources Agency	109		20,252		-		20,252		2,673		22,925
NGEN Radio Project	8		1,486		-		1,486		196		1,683
Natividad Medical Center	1,148		213,295		-		213,295		28,155		241,450
Resort at Nacimiento Lake	22		4,088		-		4,088		540		4,627
Resort at San Antonio Lake	24		4,459		-		4,459		589		5,048
Lake Events & Administration	1		186		-		186		25		210
General Liability Insurance (ISF)	8		1,486		-		1,486		196		1,683
Workmens' Compensation (ISF)	13		2,415		-		2,415		319		2,734
Benefits Programs Fund (ISF)	13		2,415		-		2,415		319		2,734
Resource Planning (ISF)	4		743		43,218		(42,475)		98		(42,377)
All Others	94		17,465	_			17,465		2,305		19,770
Total Non-General Fund	2,092	\$	388,688	\$	43,218	\$	345,470	\$	51,307	\$	396,777
Total	5,487	\$	1,019,470	\$	43,218	\$	976,253	\$	111,713	\$	914,802

#### Notes:

- (1) Allocated on the basis of the number of purchase orders written.
- (2) This allocation is based on the first net allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017 FLEET ADMINISTRATION

#### **Explanatory Narrative**

The Fleet Management division is under the direction of the County Administrative Office. Fleet Management provides vehicle procurement/disposal, service station fuel services and vehicle maintenance and repair services to all County Departments. Fleet also provides, on an ad hoc basis, fuel and/or maintenance services for several local agencies. In addition to automobiles and trucks, the division performs both scheduled and corrective services on much of the County's heavy equipment, generators, trailers, and miscellaneous small equipment.

The Fleet Management division uses FASTER Asset Solutions, a web-based solution and has the advanced fleet and asset management system. This advanced technology has the capability to provide various reports through a variety of modules and functionality such as: Asset management from initial acquisition planning through disposal which departments can utilize for their asset replacement inventory list, forecasted capital replacement cost for budgeting.

The system also provides parts inventory management and parts tracking which encompasses the entire procurement process from order and receipt through issues including warranty replacements, core tracking/returns, and vendor credits through the accounting system. FASTER Web also provides comprehensive maintenance and labor tracking based on work order or direct charge process flow. It also includes Billing integration of all costs and vendors related to assets and full chart of accounts management with budget line item detail. FASTER Web provides the ability to collect and store fuel transactions by manual process, electronic upload or integrated web services.

EJ Ward is used for fuel tracking. EJ Ward is a telematic and fuel management solutions that monitors vehicle functions with security controls and measures in dispensing and monitoring fuel transactions also hosted in the cloud. This monitoring will eliminate the need to perform on site smog inspections as the system constantly monitors and reports trouble codes and idle times. Attached to the fuel pump nozzle is the Ward hose module which reads data from a Ward fuel tag installed in a vehicle or asset that consumes fuel. During a fueling operation, the hose module transmits data to the Fuel Control Terminal (FCT) via encrypted wireless communication.

All County owned automobiles are purchased, prepared for use and disposed of by the Fleet Management Division. The allowable cost of affecting these purchases has been allocated to user departments. Most general-funded departments are in Fleet management's replacement program. Under the program, vehicles are purchased by the division and leased to customer departments for a straight-line depreciation fee and a fixed monthly maintenance fee based on the life expectancy and usage for the vehicles. Fuel for these vehicles is a direct charge. All other departments/vehicles not in the replacement program are directly charged "fee for service."

The costs of providing service station and vehicle maintenance services are considered allowable and accordingly have been allocated separately based on the total actual charges made during the year.

#### **Costs for Allocation**

EXTERNAL OVERHEADS         1,087,899           Equipment Depreciation         1,087,899           Annual Financial Audit         524         1,088,4           REVENUES RECEIVED         94,0	2016-17 ACTUAL EXPENDITURES		
Intra & Inter-fund Reimbursement Added Back       4,693,430         Add - Cost Plan Charges (#7301)       263,116         Less - Non-Recoverable Liability (#6261)       (2,902)       5,068,5         EXTERNAL OVERHEADS         Equipment Depreciation       1,087,899         Annual Financial Audit       524       1,088,4         REVENUES RECEIVED       94,0	Budget unit 001-1050-8451 - Fleet Administration	\$ (129,525)	
Add - Cost Plan Charges (#7301)       263,116         Less - Non-Recoverable Liability (#6261)       (2,902)       5,068,5         EXTERNAL OVERHEADS         Equipment Depreciation       1,087,899         Annual Financial Audit       524       1,088,4         REVENUES RECEIVED       94,0	Budget unit 001-3000-8188 - Shuttle	244,470	
Less - Non-Recoverable Liability (#6261)       (2,902)       5,068,6         EXTERNAL OVERHEADS       1,087,899         Equipment Depreciation       1,087,899         Annual Financial Audit       524       1,088,4         REVENUES RECEIVED       94,0	Intra & Inter-fund Reimbursement Added Back	4,693,430	
EXTERNAL OVERHEADS Equipment Depreciation 1,087,899 Annual Financial Audit 524 REVENUES RECEIVED 1,088,4	Add - Cost Plan Charges (#7301)	263,116	
Equipment Depreciation       1,087,899         Annual Financial Audit       524       1,088,4         REVENUES RECEIVED       94,0	Less - Non-Recoverable Liability (#6261)	 (2,902)	\$ 5,068,589
Annual Financial Audit 524 1,088,4 REVENUES RECEIVED 94,0	EXTERNAL OVERHEADS		
REVENUES RECEIVED 94,0	Equipment Depreciation	1,087,899	
	Annual Financial Audit	 524	1,088,423
TOTAL DIRECT COSTS \$ 6,251,0	REVENUES RECEIVED	_	94,011
	TOTAL DIRECT COSTS	9	\$ 6,251,023

Based on Actual Costs for the Year Ended June 30, 2017 FLEET ADMINISTRATION

# **Functional Analysis of Costs**

	Department Administration	Vehicle Maintenance	Service Station	Total Department
ACTUAL EXPENDITURES	 Administration	 Mamtenance	 Station	 Department
Salaries and Wages	\$ 219,363	\$ 890,112	\$ 43,056	\$ 1,152,532
Employee Benefits	129,038	523,601	25,328	677,967
Services and Supplies	 947,157	 1,063,145	 1,227,790	 3,238,091
Total Direct Costs	\$ 1,295,558	\$ 2,476,858	\$ 1,296,174	\$ 5,068,589
EXTERNAL OVERHEADS				
Equipment Depreciation	1,087,899	-	-	1,087,899
Annual Financial Audit	 524	<u>-</u>		524
Total External Overheads	\$ 1,088,423	\$ <u>-</u>	\$ 	\$ 1,088,423
Total Functional Costs	2,383,981	2,476,858	1,296,174	6,157,012
REVENUES RECEIVED	94,011	-	-	94,011
Eliminate Unallowable Costs	-	-	-	-
Allocate Department Administration	 (2,477,992)	 2,363,657	 114,335	 
TOTAL COSTS FOR FIRST ALLOCATION	\$ 	\$ 4,840,515	\$ 1,410,508	\$ 6,251,023

Based on Actual Costs for the Year Ended June 30, 2017 FLEET ADMINISTRATION

# Allocation of Costs I - Maintenance and Repairs

	AI	location of	Cos	ts i - Maintena	ince	and Repairs				
	Allo	cation Base		Total First Allocation		Less: Direct Charges	Net First Allocation		ice	Total Net Allocation
Allocation Base									*	
SERVICE DEPARTMENTS										
Administrative Management:										
County Administrative Office & ILA	\$	199	\$	297	\$	199	\$ 98			
Contracts and Purchasing		22		33		22	11			
Fleet Administration		145,891		217,797		145,891	71,906			
Human Resources		-		-		-	-			
Information Technology Service Departments:										
ITD (Information Technology)		54,346		81,132		54,346	26,786			
Resource Management Service Departments:										
Facilities & Facilities Maintenance Projects		99,636		148,744		99,636	49,108			
Resource Management Agency		1,668		2,491		1,668	822			
Other Service Departments:										
Auditor-Controller		-		-		-	-			
Treasurer - Tax Collector		630		940		630	310			
County Counsel		10		15		10	 5			
Total Service Departments	\$	302,403	\$	451,449	\$	302,403	\$ 149,046			
OPERATING DEPARTMENTS										
Board of Supervisors		-		-		-	-	\$	- \$	-
Office of Emergency Services		1,117		1,668		1,117	551	5	57	608
Office of Community Engagement & Strategic Advocacy		-		-		-	-		-	-
Economic Development Administration		1,137		1,698		1,137	560	5	58	619
Assessor		5,206		7,771		5,206	2,566	26	66	2,832
Clerk/Recorder		-		-		-	-		-	-
Elections		6,668		9,954		6,668	3,286	34	<b>ļ</b> 1	3,627
Emergency Communications		-		-		-	-		-	-
District Attorney		84,810		126,611		84,810	41,801	4,33	32	46,133
Child Support Services		25,629		38,260		25,629	12,632	1,30	)9	13,941
Public Defender		7,848		11,716		7,848	3,868	40	)1	4,269
Coroner		11,952		17,843		11,952	5,891	61	1	6,501
Sheriff's Correctional Division		62,440		93,215		62,440	30,775	3,18	39	33,964
Sheriff		727,436		1,085,969		727,436	358,533	37,15	57	395,691
Juvenile Hall		74,428		111,111		74,428	36,683	3,80	)2	40,485
Probation		51,917		77,505		51,917	25,588	2,65	52	28,240
Agricultural Commissioner		145,227		216,805		145,227	71,578	7,41	8	78,997
Building Services		21,469		32,050		21,469	10,581	1,09	<del>)</del> 7	11,678
Planning		11,931		17,811		11,931	5,880	60	)9	6,490
Environmental Services		1,248		1,864		1,248	615	6	64	679
Emergency Medical Services		-		-		-	-		-	-
Environmental Health		68,435		102,164		68,435	33,730	3,49	<del>)</del> 6	37,225

Based on Actual Costs for the Year Ended June 30, 2017 FLEET ADMINISTRATION

## Allocation of Costs I - Maintenance and Repairs

OPERATING DEPARTMENTS (Continued)						
Public Guardian/Administrator	\$ 3,452	\$ 5,153	\$ 3,452	\$ 1,701	\$ 176	\$ 1,878
Children's Medical Services	3,078	4,596	3,078	1,517	157	1,675
Public Health & Health Administration	28,401	42,400	28,401	13,998	1,451	15,449
Animal Services	16,383	24,457	16,383	8,075	837	8,911
Military & Veterans' Services	17,328	25,869	17,328	8,541	885	9,426
Social Services	132,779	198,222	132,779	65,443	6,782	72,225
Agricultural Cooperative Extension	12,626	18,848	12,626	6,223	645	6,868
Parks	 89,366	 133,411	89,366	 44,046	 4,565	 48,611
Total Operating Departments	\$ 1,612,309	\$ 2,406,972	\$ 1,612,309	\$ 794,663	\$ 82,357	\$ 877,020
NON-GENERAL FUND						
Roads & Bridges - Construction Projects	\$ 877,824	\$ 1,310,480	\$ 877,824	\$ 432,656	\$ 44,839	\$ 477,495
Roads & Bridges - Maintenance	139,477	208,222	139,477	68,745	7,124	75,869
County Library	56,214	83,921	56,214	27,707	2,871	30,578
Office for Employment Training/WIB	7,949	11,867	7,949	3,918	406	4,324
Behavioral Health	129,844	193,841	129,844	63,997	6,632	70,629
Water Resources Agency	724	1,081	724	357	37	394
Natividad Medical Center	9,683	14,455	9,683	4,772	495	5,267
Resort at Nacimiento Lake	23,775	35,492	23,775	11,718	1,214	12,932
Resort at San Antonio Lake	42,697	63,741	42,697	21,044	2,181	23,225
Lake Events & Administration	-	-	-	-	-	-
All Others	 39,516	 58,993	 39,516	 19,477	 2,018	 21,495
Total Non-General Fund	\$ 1,327,705	\$ 1,982,094	\$ 1,327,705	\$ 654,390	\$ 67,819	\$ 722,209
Total	\$ 3,242,416	\$ 4,840,515	\$ 3,242,416	\$ 1,598,099	\$ 150,176	1,599,228

<sup>\*</sup> This allocation is based on the total first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017 FLEET ADMINISTRATION

#### Allocation of Costs II - Service Station

Monation Base						Other	
			Total First	Less Direct	Net First	Service	Total Net
Service Departments		Allocation Base	Allocation	Charges	Allocation	Departments	Allocation
Administrative Management:	Allocation Base					*	
County Administrativo Office & ILA	SERVICE DEPARTMENTS						
Post	Administrative Management:						
Post	•	\$ 230.708	\$ 209.275	\$ 230.708	\$ (21.432)		
Fleet Administration							
Human Resources   46	<u> </u>				` '		
Information Technology Service Departments:	Human Resources	,	,	,	, , ,		
The property of the property	Information Technology Service Departments:				( )		
Resource Management Service Departments:		19.910	18.061	19.910	(1.850)		
Resource Management Agency		-,-	-,	-,-	( ,,		
Resource Management Agency		38,974	35,354	38,974	(3,621)		
Number   Content   Conte	•				, ,		
Treasurer - Tax Collector	0 0,	,	•	•	( , ,		
Treasurer - Tax Collector	·	1.225	1.112	1.225	(114)		
County Counsel Total Service Departments         1.759         1.596         1.759         (163)           OPERATING DEPARTMENTS         389,578         353,387         389,578         (163)           Office of Emergency Services         2,007         1,820         2,007         (186)         62         \$ (124)           Office of Community Engagement & Strategic Advocacy         123         1111         123         (111)         4         (8)           Economic Development Administration         730         662         730         (68)         23         (45)           Assessor         3,149         2,856         3,149         (292)         98         (195)           Clerk/Recorder         339         307         339         (31)         11         (21)           Elections         2,626         2,382         2,626         (244)         81         (162)           Emergency Communications         1,273         1,155         1,273         (118)         40         (79)           District Attorney         53,769         48,774         53,769         (4,995)         1,669         (3,326)           Child Support Services         2,821         2,559         2,821         (262)         88         <	Treasurer - Tax Collector	412	374	412	(38)		
Total Service Departments	County Counsel	1,759	1,596	1,759			
OPERATING DEPARTMENTS           Office of Emergency Services         2,007         1,820         2,007         (186)         62         \$ (124)           Office of Community Engagement & Strategic Advocacy         123         111         123         (11)         4         (8)           Economic Development Administration         730         662         730         (68)         23         (45)           Assessor         3,149         2,856         3,149         (292)         98         (195)           Clerk/Recorder         339         307         339         (31)         11         (21)           Elections         2,626         2,382         2,626         (244)         81         (162)           Emergency Communications         1,273         1,155         1,273         (118)         40         (79)           District Attorney         53,769         48,774         53,769         (4,995)         1,669         (3,326)           Child Support Services         2,821         2,559         2,821         (262)         88         (175)           Public Defender         3,533         3,205         3,533         (328)         110         (219)           Sheriff S Correctional D	•	\$ 389,578	\$ 353,387	\$ 389,578	\$ (36,191)		
Office of Emergency Services         2,007         1,820         2,007         (186)         62         \$ (124)           Office of Community Engagement & Strategic Advocacy         123         111         123         (11)         4         (8)           Economic Development Administration         730         662         730         (68)         23         (45)           Assessor         3,149         2,856         3,149         (292)         98         (195)           Clerk/Recorder         339         307         339         (31)         11         (21)           Elections         2,626         2,382         2,626         (244)         81         (162)           Emergency Communications         1,273         1,155         1,273         (118)         40         (79)           District Attorney         53,769         48,774         53,769         (4,995)         1,669         (3,326)           Child Support Services         2,821         2,559         2,821         (262)         88         (175)           Public Defender         3,533         3,205         3,533         (328)         110         (219)           Coroner         11,217         10,175         11,217         <	•				·		
Office of Community Engagement & Strategic Advocacy         123         111         123         (11)         4         (8)           Economic Development Administration         730         662         730         (68)         23         (45)           Assessor         3,149         2,856         3,149         (292)         98         (195)           Clerk/Recorder         339         307         339         (31)         11         (21)           Elections         2,626         2,382         2,626         (244)         81         (162)           Emergency Communications         1,273         1,155         1,273         (118)         40         (79)           District Attorney         53,769         48,774         53,769         (4,995)         1,669         (3,326)           Child Support Services         2,821         2,559         2,821         (262)         88         (175)           Public Defender         3,533         3,205         3,533         (328)         110         (219)           Coroner         11,217         10,175         11,217         (1,042)         348         (694)           Sheriff S Correctional Division         32,679         29,643         32,679	OPERATING DEPARTMENTS						
Office of Community Engagement & Strategic Advocacy         123         111         123         (11)         4         (8)           Economic Development Administration         730         662         730         (68)         23         (45)           Assessor         3,149         2,856         3,149         (292)         98         (195)           Clerk/Recorder         339         307         339         (31)         11         (21)           Elections         2,626         2,382         2,626         (244)         81         (162)           Emergency Communications         1,273         1,155         1,273         (118)         40         (79)           District Attorney         53,769         48,774         53,769         (4,995)         1,669         (3,326)           Child Support Services         2,821         2,559         2,821         (262)         88         (175)           Public Defender         3,533         3,205         3,533         (328)         110         (219)           Coroner         11,217         10,175         11,217         (1,042)         348         (694)           Sheriff S Correctional Division         32,679         29,643         32,679	Office of Emergency Services	2,007	1,820	2,007	(186)	\$ 62	\$ (124)
Assessor 3,149 2,856 3,149 (292) 98 (195) Clerk/Recorder 339 307 339 (31) 11 (21) Elections 2,626 2,382 2,626 (244) 81 (162) Emergency Communications 1,273 1,155 1,273 (118) 40 (79) District Attorney 53,769 48,774 53,769 (4,995) 1,669 (3,326) Child Support Services 2,821 2,559 2,821 (262) 88 (175) Public Defender 3,533 3,205 3,533 (328) 110 (219) Coroner 11,217 10,175 11,217 (1,042) 348 (694) Sheriff's Correctional Division 32,679 29,643 32,679 (3,036) 1,014 (2,022) Sheriff 39,045 353,811 390,045 (36,234) 12,106 (24,128) Juvenile Hall 32,902 29,846 32,902 (3,057) 1,021 (2,035) Probation 24,576 22,293 24,576 (2,283) 763 (1,520) Agricultural Commissioner 79,357 71,985 79,357 (7,372) 2,463 (4,909) Building Services 13,289 12,054 13,289 (1,234) 412 (822) Environmental Services 2,972 2,696 2,972 (276) 92 (184) Environmental Health 27,580 25,017 27,580 (2,562) 856 (1,706) Public Guardian/Administrator 1,732 1,571 1,732 (161) 54 (107) Children's Medical Services 971 881 971 (90) 30 (60)	Office of Community Engagement & Strategic Advocacy	123	111	123			(8)
Clerk/Recorder         339         307         339         (31)         11         (21)           Elections         2,626         2,382         2,626         (244)         81         (162)           Emergency Communications         1,273         1,155         1,273         (118)         40         (79)           District Attorney         53,769         48,774         53,769         (4,995)         1,669         (3,326)           Child Support Services         2,821         2,559         2,821         (262)         88         (175)           Public Defender         3,533         3,205         3,533         (328)         110         (219)           Coroner         11,217         10,175         11,217         (1,042)         348         (694)           Sheriff's Correctional Division         32,679         29,643         32,679         (3,036)         1,014         (2,022)           Sheriff         390,045         353,811         390,045         (36,234)         12,106         (22,128)           Juvenile Hall         32,902         29,846         32,902         (3,057)         1,021         (2,035)           Probation         24,576         22,293         24,576         (	Economic Development Administration	730	662	730	(68)	23	(45)
Elections         2,626         2,382         2,626         (244)         81         (162)           Emergency Communications         1,273         1,155         1,273         (118)         40         (79)           District Attorney         53,769         48,774         53,769         (4,995)         1,669         (3,326)           Child Support Services         2,821         2,559         2,821         (262)         88         (175)           Public Defender         3,533         3,205         3,533         (328)         110         (219)           Coroner         11,217         10,175         11,217         (1,042)         348         (694)           Sheriff's Correctional Division         32,679         29,643         32,679         (3,036)         1,014         (2,022)           Sheriff         390,045         353,811         390,045         (36,234)         12,106         (24,128)           Juvenile Hall         32,902         29,846         32,902         (3,057)         1,021         (2,035)           Probation         24,576         22,293         24,576         (2,283)         763         (1,520)           Agricultural Commissioner         79,357         71,985 <t< td=""><td>Assessor</td><td>3,149</td><td>2,856</td><td>3,149</td><td>(292)</td><td>98</td><td>(195)</td></t<>	Assessor	3,149	2,856	3,149	(292)	98	(195)
Emergency Communications         1,273         1,155         1,273         (118)         40         (79)           District Attorney         53,769         48,774         53,769         (4,995)         1,669         (3,326)           Child Support Services         2,821         2,559         2,821         (262)         88         (175)           Public Defender         3,533         3,205         3,533         (328)         110         (219)           Coroner         11,217         10,175         11,217         (1,042)         348         (694)           Sheriff's Correctional Division         32,679         29,643         32,679         (3,036)         1,014         (2,022)           Sheriff         390,045         353,811         390,045         (36,234)         12,106         (24,128)           Juvenile Hall         32,902         29,846         32,902         (3,057)         1,021         (2,035)           Probation         24,576         22,293         24,576         (2,283)         763         (1,520)           Agricultural Commissioner         79,357         71,985         79,357         (7,372)         2,463         (4,909)           Building Services         13,289         12,0	Clerk/Recorder	339	307	339	(31)	11	(21)
District Attorney         53,769         48,774         53,769         (4,995)         1,669         (3,326)           Child Support Services         2,821         2,559         2,821         (262)         88         (175)           Public Defender         3,533         3,205         3,533         (328)         110         (219)           Coroner         11,217         10,175         11,217         (1,042)         348         (694)           Sheriff's Correctional Division         32,679         29,643         32,679         (3,036)         1,014         (2,022)           Sheriff         390,045         353,811         390,045         (36,234)         12,106         (24,128)           Juvenile Hall         32,902         29,846         32,902         (3,057)         1,021         (2,035)           Probation         24,576         22,293         24,576         (2,283)         763         (1,520)           Agricultural Commissioner         79,357         71,985         79,357         (7,372)         2,463         (4,909)           Building Services         13,289         12,054         13,289         (1,234)         412         (822)           Planning         1,298         1,177	Elections	2,626	2,382	2,626	(244)	81	(162)
Child Support Services         2,821         2,559         2,821         (262)         88         (175)           Public Defender         3,533         3,205         3,533         (328)         110         (219)           Coroner         11,217         10,175         11,217         (1,042)         348         (694)           Sheriff's Correctional Division         32,679         29,643         32,679         (3,036)         1,014         (2,022)           Sheriff         390,045         353,811         390,045         (36,234)         12,106         (24,128)           Juvenile Hall         32,902         29,846         32,902         (3,057)         1,021         (2,035)           Probation         24,576         22,293         24,576         (2,283)         763         (1,520)           Agricultural Commissioner         79,357         71,985         79,357         (7,372)         2,463         (4,909)           Building Services         13,289         12,054         13,289         (1,234)         412         (822)           Planning         1,298         1,177         1,298         (121)         40         (80)           Environmental Health         27,580         25,017         <	Emergency Communications	1,273	1,155	1,273	(118)	40	(79)
Public Defender         3,533         3,205         3,533         (328)         110         (219)           Coroner         11,217         10,175         11,217         (1,042)         348         (694)           Sheriff's Correctional Division         32,679         29,643         32,679         (3,036)         1,014         (2,022)           Sheriff         390,045         353,811         390,045         (36,234)         12,106         (24,128)           Juvenile Hall         32,902         29,846         32,902         (3,057)         1,021         (2,035)           Probation         24,576         22,293         24,576         (2,283)         763         (1,520)           Agricultural Commissioner         79,357         71,985         79,357         (7,372)         2,463         (4,909)           Building Services         13,289         12,054         13,289         (1,234)         412         (822)           Planning         1,298         1,177         1,298         (121)         40         (80)           Environmental Services         2,972         2,696         2,972         (276)         92         (184)           Environmental Health         27,580         25,017         <	District Attorney	53,769	48,774	53,769	(4,995)	1,669	(3,326)
Coroner         11,217         10,175         11,217         (1,042)         348         (694)           Sheriff's Correctional Division         32,679         29,643         32,679         (3,036)         1,014         (2,022)           Sheriff         390,045         353,811         390,045         (36,234)         12,106         (24,128)           Juvenile Hall         32,902         29,846         32,902         (3,057)         1,021         (2,035)           Probation         24,576         22,293         24,576         (2,283)         763         (1,520)           Agricultural Commissioner         79,357         71,985         79,357         (7,372)         2,463         (4,909)           Building Services         13,289         12,054         13,289         (1,234)         412         (822)           Planning         1,298         1,177         1,298         (121)         40         (80)           Environmental Services         2,972         2,696         2,972         (276)         92         (184)           Environmental Health         27,580         25,017         27,580         (2,562)         856         (1,706)           Public Guardian/Administrator         1,732         1	Child Support Services	2,821	2,559	2,821	(262)	88	(175)
Sheriff's Correctional Division         32,679         29,643         32,679         (3,036)         1,014         (2,022)           Sheriff         390,045         353,811         390,045         (36,234)         12,106         (24,128)           Juvenile Hall         32,902         29,846         32,902         (3,057)         1,021         (2,035)           Probation         24,576         22,293         24,576         (2,283)         763         (1,520)           Agricultural Commissioner         79,357         71,985         79,357         (7,372)         2,463         (4,909)           Building Services         13,289         12,054         13,289         (1,234)         412         (822)           Planning         1,298         1,177         1,298         (121)         40         (80)           Environmental Services         2,972         2,696         2,972         (276)         92         (184)           Environmental Health         27,580         25,017         27,580         (2,562)         856         (1,706)           Public Guardian/Administrator         1,732         1,571         1,732         (161)         54         (107)           Children's Medical Services         971	Public Defender	3,533	3,205	3,533	(328)	110	(219)
Sheriff         390,045         353,811         390,045         (36,234)         12,106         (24,128)           Juvenile Hall         32,902         29,846         32,902         (3,057)         1,021         (2,035)           Probation         24,576         22,293         24,576         (2,283)         763         (1,520)           Agricultural Commissioner         79,357         71,985         79,357         (7,372)         2,463         (4,909)           Building Services         13,289         12,054         13,289         (1,234)         412         (822)           Planning         1,298         1,177         1,298         (121)         40         (80)           Environmental Services         2,972         2,696         2,972         (276)         92         (184)           Environmental Health         27,580         25,017         27,580         (2,562)         856         (1,706)           Public Guardian/Administrator         1,732         1,571         1,732         (161)         54         (107)           Children's Medical Services         971         881         971         (90)         30         (60)           Public Health & Health Administration         23,215 <t< td=""><td>Coroner</td><td>11,217</td><td>10,175</td><td>11,217</td><td>(1,042)</td><td>348</td><td>(694)</td></t<>	Coroner	11,217	10,175	11,217	(1,042)	348	(694)
Juvenile Hall         32,902         29,846         32,902         (3,057)         1,021         (2,035)           Probation         24,576         22,293         24,576         (2,283)         763         (1,520)           Agricultural Commissioner         79,357         71,985         79,357         (7,372)         2,463         (4,909)           Building Services         13,289         12,054         13,289         (1,234)         412         (822)           Planning         1,298         1,177         1,298         (121)         40         (80)           Environmental Services         2,972         2,696         2,972         (276)         92         (184)           Environmental Health         27,580         25,017         27,580         (2,562)         856         (1,706)           Public Guardian/Administrator         1,732         1,571         1,732         (161)         54         (107)           Children's Medical Services         971         881         971         (90)         30         (60)           Public Health & Health Administration         23,215         21,058         23,215         (2,157)         721         (1,436)	Sheriff's Correctional Division	32,679	29,643	32,679	(3,036)	1,014	(2,022)
Probation         24,576         22,293         24,576         (2,283)         763         (1,520)           Agricultural Commissioner         79,357         71,985         79,357         (7,372)         2,463         (4,909)           Building Services         13,289         12,054         13,289         (1,234)         412         (822)           Planning         1,298         1,177         1,298         (121)         40         (80)           Environmental Services         2,972         2,696         2,972         (276)         92         (184)           Environmental Health         27,580         25,017         27,580         (2,562)         856         (1,706)           Public Guardian/Administrator         1,732         1,571         1,732         (161)         54         (107)           Children's Medical Services         971         881         971         (90)         30         (60)           Public Health & Health Administration         23,215         21,058         23,215         (2,157)         721         (1,436)	Sheriff	390,045	353,811	390,045	(36,234)	12,106	(24,128)
Agricultural Commissioner       79,357       71,985       79,357       (7,372)       2,463       (4,909)         Building Services       13,289       12,054       13,289       (1,234)       412       (822)         Planning       1,298       1,177       1,298       (121)       40       (80)         Environmental Services       2,972       2,696       2,972       (276)       92       (184)         Environmental Health       27,580       25,017       27,580       (2,562)       856       (1,706)         Public Guardian/Administrator       1,732       1,571       1,732       (161)       54       (107)         Children's Medical Services       971       881       971       (90)       30       (60)         Public Health & Health Administration       23,215       21,058       23,215       (2,157)       721       (1,436)	Juvenile Hall	32,902	29,846	32,902	(3,057)	1,021	(2,035)
Building Services     13,289     12,054     13,289     (1,234)     412     (822)       Planning     1,298     1,177     1,298     (121)     40     (80)       Environmental Services     2,972     2,696     2,972     (276)     92     (184)       Environmental Health     27,580     25,017     27,580     (2,562)     856     (1,706)       Public Guardian/Administrator     1,732     1,571     1,732     (161)     54     (107)       Children's Medical Services     971     881     971     (90)     30     (60)       Public Health & Health Administration     23,215     21,058     23,215     (2,157)     721     (1,436)	Probation	24,576	22,293	24,576	(2,283)	763	(1,520)
Planning         1,298         1,177         1,298         (121)         40         (80)           Environmental Services         2,972         2,696         2,972         (276)         92         (184)           Environmental Health         27,580         25,017         27,580         (2,562)         856         (1,706)           Public Guardian/Administrator         1,732         1,571         1,732         (161)         54         (107)           Children's Medical Services         971         881         971         (90)         30         (60)           Public Health & Health Administration         23,215         21,058         23,215         (2,157)         721         (1,436)	Agricultural Commissioner	79,357	71,985	79,357	(7,372)	2,463	(4,909)
Environmental Services         2,972         2,696         2,972         (276)         92         (184)           Environmental Health         27,580         25,017         27,580         (2,562)         856         (1,706)           Public Guardian/Administrator         1,732         1,571         1,732         (161)         54         (107)           Children's Medical Services         971         881         971         (90)         30         (60)           Public Health & Health Administration         23,215         21,058         23,215         (2,157)         721         (1,436)	Building Services	13,289	12,054	13,289	(1,234)	412	(822)
Environmental Health         27,580         25,017         27,580         (2,562)         856         (1,706)           Public Guardian/Administrator         1,732         1,571         1,732         (161)         54         (107)           Children's Medical Services         971         881         971         (90)         30         (60)           Public Health & Health Administration         23,215         21,058         23,215         (2,157)         721         (1,436)	Planning	1,298	1,177	1,298	(121)	40	(80)
Public Guardian/Administrator       1,732       1,571       1,732       (161)       54       (107)         Children's Medical Services       971       881       971       (90)       30       (60)         Public Health & Health Administration       23,215       21,058       23,215       (2,157)       721       (1,436)	Environmental Services	2,972	2,696	2,972	(276)	92	(184)
Children's Medical Services         971         881         971         (90)         30         (60)           Public Health & Health Administration         23,215         21,058         23,215         (2,157)         721         (1,436)	Environmental Health	27,580	25,017	27,580	(2,562)	856	(1,706)
Public Health & Health Administration 23,215 21,058 23,215 (2,157) 721 (1,436)	Public Guardian/Administrator	,	1,571	1,732	(161)	54	(107)
	Children's Medical Services	971	881	971	(90)	30	(60)
Animal Services 13,544 12,286 13,544 (1,258) 420 (838)	Public Health & Health Administration	23,215	21,058	23,215	,		(1,436)
	Animal Services	13,544	12,286	13,544	(1,258)	420	(838)

Based on Actual Costs for the Year Ended June 30, 2017 FLEET MANAGEMENT

#### Allocation of Costs II - Service Station

					Other	
		Total First	Less Direct	Net First	Service	Total Net
	 Allocation Base	 Allocation	 Charges	 Allocation	 Departments	 Allocation
OPERATING DEPARTMENTS (Continued)						
Military & Veterans' Services	\$ 7,428	\$ 6,738	\$ 7,428	\$ (690)	\$ 231	\$ (459)
Social Services	71,150	64,540	71,150	(6,610)	2,208	(4,401)
Agricultural Cooperative Extension	12,894	11,697	12,894	(1,198)	400	(798)
Parks	 28,232	 25,610	 28,232	 (2,623)	 876	 (1,746)
Total Operating Departments	\$ 845,449	\$ 766,909	\$ 845,449	\$ (78,541)	\$ 26,240	\$ (52,300)
NON-GENERAL FUND						
Roads & Bridges - Construction Projects	131,466	119,253	131,466	(12,213)	4,080	(8,133)
Roads & Bridges - Maintenance	26,543	24,077	26,543	(2,466)	824	(1,642)
County Library	9,659	8,762	9,659	(897)	300	(598)
Office for Employment Training/WIB	2,680	2,431	2,680	(249)	83	(166)
Behavioral Health	60,681	55,044	60,681	(5,637)	1,883	(3,754)
Water Resources Agency	51,532	46,744	51,532	(4,787)	1,599	(3,188)
Natividad Medical Center	1,984	1,800	1,984	(184)	62	(123)
Resort at Nacimiento Lake	9,218	8,362	9,218	(856)	286	(570)
Resort at San Antonio Lake	12,899	11,701	12,899	(1,198)	400	(798)
Lake Events & Administration	833	756	833	(77)	26	(52)
All Others	 12,439	 11,283	 12,439	 (1,156)	386	 (769)
Total Non-General Fund	\$ 319,934	\$ 290,213	\$ 319,934	\$ (29,721)	\$ 9,930	\$ (19,791)
Total	\$ 1,554,961	\$ 1,410,508	\$ 1,554,961	\$ (144,453)	\$ 36,170	\$ (72,091)
Grand Total	\$ 4,797,377	\$ 6,251,023	\$ 4,797,377	\$ 1,453,646	\$ 186,346	\$ 1,527,137

<sup>\*</sup> This allocation is based on the total first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017 HUMAN RESOURCES & BENEFITS

#### **Explanatory Narrative**

The Human Resources Department (HRD) department is responsible for administering personnel policies and procedures established by the Board of Supervisors and for the County's compliance with personnel related State and Federal laws and regulations. In addition, the HRD is responsible for the administration of County benefits and the Learning and Organizational Development programs.

The HRD is split into five units: Administration, Labor & Employee Relations, Employment & Information Services, Learning & Organizational Development, and Employee Benefits. These five units are responsible for policy development and administration in the major functional areas of recruitment and selection, classification and compensation plan maintenance, disciplinary practices, labor contract negotiations and maintenance, health insurance, dental insurance, vision insurance, unemployment insurance, short and long term disability plans, and the County Employee Assistance Plan. In addition, the Learning & Organizational Development unit develops, implements and maintains training programs to meet organizational goals aligned with the Board of Supervisor's strategic initiatives and objectives.

Human Resources and Benefits costs have been allocated on the average number of employees in each department.

#### **Costs for Allocation**

2016-17 ACTUAL EXPENDITURES			
Budget Unit 001-1060-8401 - HR - Labor & Employee Relations	\$ 467,704		
Budget Unit 001-1060-8402 - HR - Employment & Information System	1,438,817		
Budget Unit 001-1060-8403 - HR - Learning & Organizational Development	671,553		
Budget Unit 001-1060-8404 - HR - Employee Benefits	673,187		
Budget Unit 001-1060-8445 - HR - Administration	(2,341,932	)	
Intra & Inter-fund Reimbursement Added Back	123,588		
Add - Cost Plan Charges - (#7301)	2,849,399		
Less - Non-Recoverable Liability (#6261)	(4,581	)	
Less - Taxes and Assessments - (#7121)	(10	) \$	3,877,725
EXTERNAL OVERHEADS			
Building Depreciation	43,002		
Equipment Depreciation	1,603		
Annual Financial Audit	412	-	45,017
REVENUES RECEIVED			(172)
NET COSTS FOR FIRST ALLOCATION		\$	3,922,569

Based on Actual Costs for the Year Ended June 30, 2017 HUMAN RESOURCES & BENEFITS

# **Functional Analysis of Costs**

	Adm	ninistration	Hum	an Resources Personnel	Employee Benefits		Employee Relations	Training	Direct Identified		Total Department
ACTUAL EXPENDITURES					 20.10.110	_		 	 1001111100	_	2 opariment
Salaries and Wages	\$	348,190	\$	748,551	\$ 426,682	\$	272,986	\$ 405,964	\$ 87,495	\$	2,289,868
Employee Benefits *		167,438		359,963	205,183		131,273	195,220	42,075		1,101,152
Services and Supplies		11,213		304,378	 36,957		77,890	 56,267	 _		486,705
Total Direct Costs	\$	526,841	\$	1,412,892	\$ 668,822	\$	482,149	\$ 657,451	\$ 129,570	\$	3,877,725
EXTERNAL OVERHEADS											
Building Depreciation *		6,539		14,057	8,013		5,126	7,624	1,643		43,002
Equipment Depreciation *		244		524	299		191	284	61		1,603
Annual Financial Audit		63		135	 77		49	 73	 16		412
Total External Overheads	\$	6,845	\$	14,716	\$ 8,388	\$	5,367	\$ 7,981	\$ 1,720	\$	45,017
Total Department Costs		533,686		1,427,608	677,210		487,516	665,432	131,290		3,922,742
REVENUE RECEIVED		(172)		-	-		-	-	-		(172)
Allocate Clerical Support *		(533,514)		205,679	 117,239		75,008	111,546	24,041		<u> </u>
NET FUNCTIONAL COSTS		-		1,633,287	794,449		562,524	776,978	155,331		3,922,569
Eliminate Unallowable Functions				<u>-</u>	 <u>-</u>		<u>-</u>	 	 <u>-</u>		<u>-</u>
NET COSTS FOR FIRST ALLOCATION	\$		\$	1,633,287	\$ 794,449	\$	562,524	\$ 776,978	\$ 155,331	\$	3,922,569

<sup>\*</sup> Allocated on the basis of salaries and wages.

Based on Actual Costs for the Year Ended June 30, 2017 HUMAN RESOURCES & BENEFITS

# Allocation of Costs - Analysis & Support / Personnel & Training

	Number of Employees	Allocation Base	<u> </u>	Direct Identified	Total First Allocation	Less: Direct Charges	Net First Allocation		other Service Departments	Total Net Allocation
Allocation Base	Allocation Base	Base #1							*	
SERVICE DEPARTMENTS										
Administrative Management:										
County Administrative Office & ILA	22.00	\$ 16,610	\$	- \$	16,610	\$ - \$	16,610			
Contracts & Purchasing	7.50	5,662	<u> </u>	-	5,662	-	5,662			
Fleet Administration	18.75	14,156	6	-	14,156	-	14,156			
Human Resources	25.50	19,252	<u> </u>	-	19,252	-	19,252			
Equal Opportunity Office	3.50	2,642	<u> </u>	-	2,642	-	2,642			
Information Technology Service Departments:										
ITD (Information Technology)	93.50	70,592	2	-	70,592	-	70,592			
Resource Management Service Departments:										
Architectural Services/Capital Projects	6.00	4,530	)	-	4,530	-	4,530			
Facilities & Facilities Maintenance Projects	33.00	24,915	5	-	24,915	-	24,915			
Resource Management Agency	35.00	26,425	5	-	26,425	-	26,425			
Other Service Departments:										
Auditor-Controller	55.50	41,902	<u> </u>	-	41,902	-	41,902			
Treasurer-Tax Collector	18.50	13,967	7	-	13,967	-	13,967			
Revenue Division	22.50	16,987		-	16,987	-	16,987			
County Counsel	30.50	23,027	,	-	23,027	-	23,027			
Risk Management	6.25	4,719		-	4,719	-	4,719			
Total Service Departments	378.00	\$ 285,388	\$	- \$	285,388	\$ - \$	285,388			
OPERATING DEPARTMENTS										
Board of Supervisors	20.75	15,666	3	_	15,666	_	15,666	\$	2,453	\$ 18,119
Office of Emergency Services	5.00	3,775		_	3,775	_	3,775	Ψ	591	4,366
Office of Community Engagement & Strategic Advocacy	3.00	2,265		_	2,265	_	2,265		355	2,620
Economic Development Administration	7.50	5,662		-	5,662	_	5,662		887	6,549
Assessor	48.50	36,617		_	36,617	_	36,617		5,733	42,350
Clerk/Recorder	15.75	11,891		_	11,891	_	11,891		1,862	13,753
Clerk of the Board	5.00	3,775		_	3,775	_	3,775		591	4,366
Elections	14.75	11,136		_	11,136	_	11,136		1,744	12,880
Emergency Communications	64.25	48,508		-	48,508	_	48,508		7,595	56,103
District Attorney	136.00	102,679		_	102,679	_	102,679		16,076	118,756
Child Support Services	92.50	69,837		_	69,837	_	69,837		10,934	80,771
Public Defender	49.00	36,995		_	36,995	_	36,995		5,792	42,787
Coroner	8.00	6,040		_	6,040	_	6,040		946	6,986
Sheriff's Correctional Division	227.50	171,761		-	171,761	_	171,761		26,892	198,654
Sheriff	196.50	148,357		_	148,357	_	148,357		23,228	171,585
Juvenile Hall	135.00	101,924		-	101,924	_	101,924		15,958	117,883
Probation	143.25	108,153		_	108,153	_	108,153		16,933	125,086
i iopalion	170.20	100,100	,	=	100,100	_	100,100		10,300	120,000

Based on Actual Costs for the Year Ended June 30, 2017 HUMAN RESOURCES & BENEFITS

#### Allocation of Costs - Analysis & Support / Personnel & Training

Analysis & Support/ Employee Benefits/ Number of **Employee Relations** Direct **Total First** Less Direct Net First Other Service **Total Net** and Personnel Identified **Employees** Allocation Charges Allocation Departments Allocation **OPERATING DEPARTMENTS (Continued)** 64.75 \$ 48,886 \$ \$ 48.886 \$ - \$ 48,886 \$ 7,654 \$ 56,540 Agricultural Commissioner 4.75 561 Produce Inspection 3,586 3,586 3,586 4.148 42,569 **Building Services** 48.75 36,806 36,806 36,806 5,763 Planning 16.75 12,646 12,646 12,646 1,980 14,626 **Environmental Services** 8.75 6,606 6,606 6,606 1,034 7,641 Primary Health Care 250.50 189,126 189.126 189,126 29.611 218.738 **Emergency Medical Services** 6.25 4.719 4.719 4.719 739 5.458 **Environmental Health** 40.204 46.498 53.25 40.204 40.204 6.295 Public Guardian/Administrator 8.50 6.417 6.417 6.417 1.005 7.422 Children's Medical Services 40.50 30.577 30.577 30.577 4.787 35.365 Public Health & Health Administration 164.25 124.008 124.008 143.424 124.008 19.416 **Animal Services** 14.00 10,570 10.570 10,570 1,655 12.225 Military & Veterans' Services 7.25 5,474 5,474 5,474 857 6,331 Social Services 799.25 603.430 603.430 603,430 94.478 697.908 Area Agency on Aging 3.00 2.265 2.265 2.265 355 2,620 Agricultural Cooperative Extension 2.642 414 3.056 3.50 2.642 2.642 31.25 23,594 23,594 23,594 3,694 27,288 Parks 2,697.50 2,036,600 2,036,601 2,036,601 318,867 2,355,468 **Total Operating Departments NON-GENERAL FUND** Roads & Bridges - Construction Projects 15.25 11,514 11,514 11,514 1,803 13,316 Roads & Bridges - Maintenance 43,601 50,428 57.75 43,601 43,601 6,827 County Library 91.25 68,893 68,893 68,893 10,787 79,680 **IHHS PA-Administration** 5.00 3,775 3,775 3,775 591 4,366 30,766 30,766 35,583 Office for Employment Training/WIB 40.75 30,766 4,817 Community Action Partnership 1.00 755 755 755 118 873 Behavioral Health 355.50 268,401 268,401 268,401 42,023 310,424 Water Resources Agency 38.00 28.690 28.690 28.690 4.492 33.182 970,924 Natividad Medical Center 1,286.00 970,924 970.924 152,016 1,122,940 Resort at Nacimiento Lake 3,964 3,963 3,963 5.25 621 4,584 Resort at San Antonio Lake Lake Events & Administration 355 3.00 2.265 2.265 2.265 2.620 Resource Planning (ISF) 155,331 155.331 123,588 31.742 24.320 56.062 16 11.702 11.702 11.702 1.832 13,535 All Others 1.914.25 1.445.250 155.331 1.600.580 123.588 1.476.992 250.600 1.727.592 Total Non-General Fund 4,989.75 155,331 \$ 3,922,569 \$ 4,083,060 3,767,239 \$ 123,588 \$ 3,798,981 \$ 569,467 \$ Total

<sup>\*</sup> This allocation is based on the total first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017 EQUAL OPPORTUNITY OFFICE

#### **Explanatory Narrative**

The Equal Opportunity Office enforces federal, state, and local laws, regulations and policies relating to the American with Disability Act (ADA), contract compliance, Equal Opportunity and Affirmative Action. The Equal Opportunity Officer serves as the Disadvantaged Business Enterprise Officer. This office also investigates and resolves complaints of discrimination and acts in an advisory capacity to County managers and employees. In addition, the Equal Opportunity Office provides training to County employees, contractors and commissions on the County's discrimination complaint and procedures, equal employment opportunity and affirmative action issues.

Equal Opportunity Office costs have been allocated on the average number of employees in each department.

#### Costs for Allocation

2016-17 ACTUAL EXPENDITURES		
Budget Unit 001-1080-8066 - Equal Opportunity Office	\$ (8,499)	
Less - Non-Recoverable Liability (#6261)	(573)	
Add - Cost Plan Charges - (#7301)	767,560	
Less - Operating Transfer Out (#7614)	 	\$ 758,487
EXTERNAL OVERHEADS		
Building Depreciation	6,232	
Annual Financial Audit	 79	6,312
REVENUES RECEIVED		 
NET COSTS FOR FIRST ALLOCATION		\$ 764,799

Based on Actual Costs for the Year Ended June 30, 2017 EQUAL OPPORTUNITY OFFICE

	Allocation Base	Net First Allocation	C	Other Service Departments	Total Net Allocation
Allocation Base	(1)			(2)	
SERVICE DEPARTMENTS	,			` ,	
Administrative Management:					
County Administrative Office & ILA	22.00	\$ 3,376			
Contracts & Purchasing	7.50	1,151			
Fleet Administration	18.75	2,877			
Human Resources	25.50	3,913			
Equal Opportunity Office	3.50	537			
Information Technology Service Departments:					
ITD (Information Technology)	93.50	14,348			
Resource Management Service Departments:					
Facilities & Facilities Maintenance Projects	33.00	5,064			
Resource Management Agency	35.00	5,371			
Other Service Departments:					
Auditor-Controller	55.50	8,517			
Treasurer-Tax Collector	18.50	2,839			
Revenue Division	22.50	3,453			
County Counsel	30.50	4,680			
Risk Management	6.25	 959			
Total Service Departments	372.00	\$ 57,087			
OPERATING DEPARTMENTS					
Board of Supervisors	20.75	3,184	\$	289	\$ 3,474
Office of Emergency Services	5.00	767		70	837
Office of Community Engagement & Strategic Advocacy	3.00	460		42	502
Economic Development Administration	7.50	1,151		105	1,255
Assessor	48.50	7,443		676	8,119
Clerk/Recorder	15.75	2,417		220	2,637
Clerk of the Board	5.00	767		70	837
Elections	14.75	2,264		206	2,469
Emergency Communications	64.25	9,860		896	10,755
District Attorney	136.00	20,870		1,896	22,766
Child Support Services	92.50	14,195		1,289	15,484
Public Defender	49.00	7,519		683	8,203
Coroner	8.00	1,228		112	1,339
Sheriff's Correctional Division	227.50	34,912		3,171	38,083
Sheriff	196.50	30,155		2,739	32,894
Juvenile Hall	135.00	20,717		1,882	22,599
Probation	143.25	21,983		1,997	23,980
Agricultural Commissioner	64.75	9,936		903	10,839
Produce Inspection	4.75	729		66	795
Building Services	48.75	7,481		680	8,161
Planning	16.75	2,570		233	2,804

# COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2019 Based on Actual Costs for the Year Ended June 30, 2017

**EQUAL OPPORTUNITY OFFICE** 

	Allocation Base		Net First Allocation		Other Service Departments		Total Net Allocation
OPERATING DEPARTMENTS (Continued)		_	7				7σσασ
Environmental Services	8.75	\$	1,343	\$	122	\$	1,465
Primary Health Care	250.50	·	38,441	·	3,492	·	41,933
Emergency Medical Services	6.25		959		87		1,046
Environmental Health	53.25		8,172		742		8,914
Public Guardian/Administrator	8.50		1,304		118		1,423
Children's Medical Services	40.50		6,215		565		6,780
Public Health & Health Administration	164.25		25,206		2,290		27,495
Animal Services	14.00		2,148		195		2,344
Military & Veterans' Services	7.25		1,113		101		1,214
Social Services	799.25		122,652		11,141		133,793
Area Agency on Aging	3.00		460		42		502
Agricultural Cooperative Extension	3.50		537		49		586
Parks	31.25		4,796		436		5,231
Total Operating Departments	2,697.50	\$	413,954	\$	37,602	\$	451,556
NON-GENERAL FUND							
Roads & Bridges - Construction Projects	15.25		2,340		213		2,553
Roads & Bridges - Maintenance	57.75		8,862		805		9,667
County Library	91.25		14,003		1,272		15,275
IHSS PA - Administration	5.00		767		70		837
Office for Employment Training/WIB	40.75		6,253		568		6,821
Community Action Partnership	1.00		153		14		167
Behavioral Health	355.50		54,555		4,956		59,510
Water Resources Agency	38.00		5,831		530		6,361
Natividad Medical Center	1,286.00		197,348		17,927		215,274
Resort at Nacimiento Lake	5.25		806		73		879
Lake Events & Administration	3.00		460		42		502
All Others	15.50		2,379		216		2,595
Total Non-General Fund	1,914.25	\$	293,758	\$	26,684	\$	320,442
Total	4,983.75	\$	764,799	\$	64,286	\$	771,998

#### Notes:

<sup>(1)</sup> Allocated on the basis of the number of employees.

<sup>(2)</sup> This allocation is based on the first net allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017 INFORMATION TECHNOLOGY (ITD)

#### **Explanatory Narrative**

The Information Technology Division provides for planning, acquisition, deployment, operation, support, and maintenance of the County's information, communications and network systems applications and infrastructure to meet needs of internal County Departments and external agencies local agencies. Costs are accumulated separately for central computer operations, systems design, programming, personal computer support, equipment maintenance, infrastructure and enterprise operations. Each of these categories is costed separately and an itemized billing, including a complete breakdown are broken out not only by each fee type, but also by specific project, direct charge breakout as directed by the customer with full detail support of labor supplied and is presented to each user department each month. These billings are adjusted to remove the effect of any sizable "pass through" billings for services provided by outside contractors. Estimation is determined by current as well as historical information and customer input. Each rate falls under what is known as a cost center. Costs that do not have a specific cost center to which an expense belongs are recorded under a separate cost center that is called "Overhead."

#### **Central Computer Operations**

Computer usage is charged to batch jobs based on the number of CPU seconds used. The rate applied varies based on increased CPU capacity or other hardware enhancements. Batch costs are budgeted yearly for each user department based on prior year usage and expected changes such as the addition of new systems.

#### Systems Design and Programming

Labor costs are computed via the ServiceNow application. Rates are calculated based on cost center allocation divided by the quantity of requested budget hours. The cost of non-chargeable time and administrative time are accumulated and allocated to each of the cost centers. Employee wage rates are revised whenever new pay scales take effect.

#### Personal Computer Support

Personal computer support, including equipment installation and maintenance is provided by information Technology employees. The cost of these services is charged out to benefiting departments based on the number of technician man-hours. The rate is determined based on the total cost to maintain the devices divided by the quantity of maintained budgeted devices.

#### **Equipment Maintenance**

Terminal, personal computer and other equipment maintenance contracts negotiated by and charged initially to information technology are re-billed monthly to the departments utilizing the equipment.

#### Infrastructure

The Infrastructure Division of the Department of Information Technology provides for the planning, acquisition, deployment, operation support and maintenance of the County's communication systems and networks. Included in the services are telephone systems, voice mail, mobile radio and emergency communication systems, microwave facilities, Countywide Area/Local Area Networks (WAN/LAN) and Institutional Network (I-Net).

Monthly charges for telephone equipment, maintenance and long distance calls (via AT&T) are made to each user department and agency based on information supplied by an NEC billing computer integral to with the County's switching system. Costs for radio maintenance are accumulated using the ServiceNow application which records the parts and technician time used for each piece of equipment serviced. Site fees are computed based on cost for each site location and costed out to the benefiting department. Generally, only outside agencies receive actual bills for radio services.

#### **Enterprise Operations**

The Enterprise Operations Division of the Information Technology Department provides storage and retrieval of hard copy and original documents on behalf of the County departments and provides secure document destruction services to the same clients. The Records Retention Center, under the Enterprise Operations, operates a Records Management computer system which maintains information and details about the records being stored such as a description of the records, their owner, retention period, and exact location within the Center to promote manageability and access to the stored records. The costs of this division have been allocated based on the number of boxes stored for each department and the number of storage bins picked up at county locations.

Based on Actual Costs for the Year Ended June 30, 2017 INFORMATION TECHNOLOGY (ITD)

#### **Costs for Allocation**

2016-17 ACTUAL EXPENDITURES		
Budget Unit 001-1930-8432 - IT - Administration	\$ 949,523	
Budget Unit 001-1930-8433 - IT - Application	(732,181)	
Budget Unit 001-1930-8434 - IT - Customer Support	268,504	
Budget Unit 001-1930-8435 - IT - Enterprise Operations	(7,135,150)	
Budget Unit 001-1930-8436 - IT - Infrastructure	(906,818)	
Budget Unit 001-1930-8437 - IT - Security	(415,028)	
Budget Unit 001-1930-8439 - IT - ITD	8,715,814	
Intra & Inter-fund Reimbursement Added Back	22,420,871	
Add - Expenditure Transfers (#7302)	1,940	
Less - Non-Recoverable Liability (#6261)	(15,766)	
Less - Taxes & Assessments (#7121)	(4,223)	
Less - Cost Plan Charges (#7301)	(168,380)	
Less - Buildings and Improvements (#7521)	(2,439)	
Less - Equipment Purchased (#7531)	(2,898,425)	
Less - Vehicles (#7532)	(24,472)	
Less - Construction In Progress (#7551)	 (29,726)	\$ 20,024,045
EXTERNAL OVERHEADS		
Building Depreciation	59,124	
Equipment Depreciation	385,116	
Annual Financial Audit	 1,992	\$ 446,231
REVENUES RECEIVED		 (11,440)
TOTAL DIRECT COSTS		\$ 20,458,837

## **Functional Analysis of Costs**

	Δ	Department administration	•			Radio Information Maintenance Technology			Total Department
ACTUAL EXPENDITURES									
Salaries and Wages	\$	674,716	\$	733,360	\$	551,336	\$	6,796,477	\$ 8,755,889
Employee Benefits *		280,023		304,362		228,817		2,820,698	3,633,899
Services and Supplies		180,119		1,348,234		873,644		5,232,259	7,634,257
Total Direct Costs	\$	1,134,858	\$	2,385,956	\$	1,653,798	\$	14,849,434	\$ 20,024,045
EXTERNAL OVERHEADS									
Building Use Allowance *		4,556		4,952		3,723		45,893	59,124
Equipment Use Allowance *		29,676		32,256		24,250		298,934	385,116
Annual Financial Audit		1,992		-		-		· -	1,992
Total External Overheads	\$	36,224	\$	37,208	\$	27,973	\$	344,827	\$ 446,231
Total Functional Costs		1,171,082		2,423,164		1,681,770		15,194,260	20,470,276
REVENUE RECEIVED		(11,440)		-		-		_	(11,440)
Allocate Department Administration*		(1,159,643)		105,237	_	79,116	_	975,290	 
TOTAL COSTS FOR FIRST ALLOCATION	\$		\$	2,528,400	\$	1,760,886	\$	16,169,550	\$ 20,458,837

<sup>\*</sup> Allocated on the basis of salaries and wages.

Based on Actual Costs for the Year Ended June 30, 2017 INFORMATION TECHNOLOGY (ITD)

# Allocation of Costs - Information Technology

	Allocation	Base		ormation chnology		Direct Identified		Total First Allocation		Less: Direct Charges		Net First Allocation	Service Departments	Total Net Allocation
Allocation Base		(1)											*	
SERVICE DEPARTMENTS		(-)												
Administrative Management:														
County Administrative Office	\$ 13	1,016	\$	115,078	\$	-	\$	115,078	\$	131,016	\$	(15,939)		
Contracts & Purchasing		7,445	•	59,240	•	-	•	59,240	•	67,445	•	(8,205)		
Fleet Administration		5,566		75,157		-		75,157		85,566		(10,409)		
Human Resources		0,845		123,711		-		123,711		140,845		(17,134)		
Equal Opportunity Office		2,005		28,111		-		28,111		32,005		(3,893)		
Information Technology Service Departments:		,		- /				-,		,		(-,,		
ITD (Information Technology)		-		-		-		-		-		-		
Resource Management Service Departments:														
Architectural Service/Capital Projects	65	7,685		577,676		-		577,676		657,685		(80,009)		
Facilities & Facilities Maintenance Projects	8	0,094		78,255		-		78,255		89,094		(10,838)		
Resource Management Agency		,474		370,200		-		370,200		421,474		(51,273)		
Other Service Departments:		•		,				,		•		, , ,		
Auditor-Controller	36	7,921		323,162		-		323,162		367,921		(44,759)		
Treasurer-Tax Collector		,134		104,641		_		104,641		119,134		(14,493)		
Revenue Division	13	2,741		116,593		-		116,593		132,741		(16,148)		
County Counsel		3,772		152,632		-		152,632		173,772		(21,140)		
Risk Management	4	5,305		39,794		-		39,794		45,305		`(5,512)		
Total Service Departments	\$ 2,46	1,004	\$ 2	,164,251	\$		\$	2,164,251	\$	2,464,004	\$	(299,753)		
OPERATING DEPARTMENTS														
Board of Supervisors	10	7,858		94,737		-		94,737		107,858		(13,121) \$	8,594 \$	(4,528)
Office of Emergency Services	20	),273		175,909		-		175,909		200,273		(24,364)	15,957	(8,407)
Office of Community Engagement & Strategic Advocacy		1,653		4,087		-		4,087		4,653		(566)	371	(195)
Economic Development Administration	3	5,013		31,632		-		31,632		36,013		(4,381)	2,869	(1,512)
Assessor	24	1,541		212,156		-		212,156		241,541		(29,384)	19,245	(10,139)
Clerk/Recorder	33	7,507		296,448		-		296,448		337,507		(41,059)	26,891	(14,168)
Grand Jury		2,457		2,158		-		2,158		2,457		(299)	196	(103)
Clerk of the Board	7	9,769		70,065		-		70,065		79,769		(9,704)	6,356	(3,349)
Elections	15	3,033		134,416		-		134,416		153,033		(18,617)	12,193	(6,424)
Emergency Communications	1,40	1,904	1	,231,358		-		1,231,358		1,401,904		(170,545)	111,696	(58,850)
District Attorney	93	3,113		819,597		-		819,597		933,113		(113,516)	74,345	(39,171)
Child Support Services	44	1,071		387,413		-		387,413		441,071		(53,657)	35,142	(18,515)
Public Defender	27	5,714		242,172		-		242,172		275,714		(33,541)	21,967	(11,574)
Coroner	2	2,808		20,033		-		20,033		22,808		(2,775)	1,817	(957)
Sheriff's Correctional Division	35	5,966		312,662		-		312,662		355,966		(43,304)	28,361	(14,943)
Sheriff	1,39	5,372	1	,226,500		-		1,226,500		1,396,372		(169,873)	111,255	(58,617)
Juvenile Hall	17	0,180		149,477		-		149,477		170,180		(20,703)	13,559	(7,144)
Probation	72	3,083		635,117		-		635,117		723,083		(87,965)	57,611	(30,354)
Agricultural Commissioner	35	1,383		311,271		-		311,271		354,383		(43,112)	28,235	(14,876)
Produce Inspection	1	5,552		13,660		-		13,660		15,552		(1,892)	1,239	(653)
Building Services	17	1,764		150,869		-		150,869		171,764		(20,896)	13,685	(7,210)

Based on Actual Costs for the Year Ended June 30, 2017 INFORMATION TECHNOLOGY (ITD)

# Allocation of Costs - Information Technology

	All	ocation Base		Information Technology	Direct Identified		Total First Allocation		Less Direct Charges	Net First Allocation	Г	Service Departments	Total Net Allocation
OPERATING DEPARTMENTS (Continued)									g				
Planning	\$	147,395	\$	129,464	\$ -	\$	129,464	\$	147,395	\$ (17,931)	\$	11,744	\$ (6,187)
Environmental Services		28,606		25,126	-		25,126		28,606	(3,480)		2,279	(1,201)
Primary Health Care		1,471,282		1,292,296	-		1,292,296		1,471,282	(178,985)		117,223	(61,762)
Emergency Medical Services		74,071		65,060	-		65,060		74,071	(9,011)		5,902	(3,109)
Environmental Health		324,128		284,697	-		284,697		324,128	(39,431)		25,825	(13,606)
Public Guardian/Administrator		50,785		44,606	-		44,606		50,785	(6,178)		4,046	(2,132)
Children's Medical Services		215,227		189,044	-		189,044		215,227	(26,183)		17,148	(9,035)
Public Health & Health Administration		969,268		851,354	-		851,354		969,268	(117,914)		77,226	(40,688)
Animal Services		74,877		65,768	-		65,768		74,877	(9,109)		5,966	(3,143)
Military & Veterans' Services		50,799		44,619	-		44,619		50,799	(6,180)		4,047	(2,132)
Social Services		4,854,139		4,263,619	-		4,263,619		4,854,139	(590,520)		386,750	(203,769)
Agricultural Cooperative Extension		31,732		27,872	-		27,872		31,732	(3,860)		2,528	(1,332)
Parks		106,499		93,543	 		93,543		106,499	 (12,956)		8,485	 (4,471)
Total Operating Departments	\$	15,823,816	\$	13,898,805	\$ 	\$	13,898,805	\$	15,823,816	\$ (1,925,011)	\$	1,260,753	\$ (664,259)
NON-GENERAL FUND													
Roads & Bridges - Construction Projects		263,390		231,348	-		231,348		263,390	(32,042)		20,985	(11,057)
Roads & Bridges - Maintenance		52,352		45,983	-		45,983		52,352	(6,369)		4,171	(2,198)
County Library		846,708		743,704	-		743,704		846,708	(103,004)		67,461	(35,543)
Office for Employment Training/WB		280,211		246,122	-		246,122		280,211	(34,088)		22,326	(11,763)
Behavioral Health		1,602,221		1,407,306	-		1,407,306		1,602,221	(194,915)		127,656	(67,259)
Water Resources Agency		361,423		317,455	-		317,455		361,423	(43,968)		28,796	(15,172)
Emergency Communication - NGEN Radio Project		26,551		23,321	-		23,321		26,551	(3,230)		2,115	(1,115)
Natividad Medical Center		594,649		522,308	-		522,308		594,649	(72,341)		47,378	(24,962)
Resort at Nacimiento Lake		22,100		19,412	-		19,412		22,100	(2,689)		1,761	(928)
Resort at San Antonio Lake		942		827	-		827		942	(115)		75	(40)
Lake Events & Administration		13,511		11,867	-		11,867		13,511	(1,644)		1,076	(567)
Resource Planning (ISF)		50,973		44,772	-		44,772		50,973	(6,201)		4,061	(2,140)
All Others		889,574	_	781,355	 <u> </u>	_	781,355	_	889,574	 (108,219)		70,876	 (37,343)
Total Non-General Fund	\$	5,004,605	\$	4,395,781	\$ <u>-</u>	\$	4,395,781	\$	5,004,605	\$ (608,824)	\$	398,739	\$ (210,085)
Total	\$	23,292,425	\$	20,458,837	\$ <u> </u>	\$	20,458,837	\$	23,292,425	\$ (2,833,588)	\$	1,659,491	\$ (874,344)
Grand Total	\$	23,292,425	\$	20,458,837	\$ 	\$	20,458,837	\$	23,292,425	\$ (2,833,588)	\$	1,659,491	\$ (874,344)

Notes: (1) Allocated on the basis of direct charges.

<sup>\*</sup> This allocation is based on the total first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017 ARCHITECTURAL SERVICES / CAPITAL PROJECTS

#### **Explanatory Narrative**

The Capital Projects Management Division operates under the direction of Resource Management Agency and is responsible for budgeting for larger maintenance projects, remodels, and new facilities. It was established for the purpose of providing an effective mechanism for assessing capital projects requirements and establishing a staffing unit for timely implementation of Board approved projects.

Capital Projects Management total expenditures have been allocated to departments based on assigned square footage for the Estimated Cost Plan. The department provides records to account for the time spent on capital improvement projects and allocates these costs based on projects and assigned square footage.

#### **Costs for Allocation**

2016-17 ACTUAL EXPENDITURES				
Budget Unit 001-3000-8173 - Architectural Services	\$	(93,885)		
Budget Unit 402-3000-8174/8468 - Capital Projects Fund	4,0	016,497		
Budget Unit 404-3000-8174 - Facility Master Plan Implement	18,6	651,551		
Intra & Inter-fund Reimbursement Added Back	1,2	295,866		
Less - 001-3000-8173 - Cost Plan Charges (#7301)	(	148,702) \$	23,721,326	
Less - Transferred to External Overhead (Infrastructure)			(2,115,074)	
Less - Transferred to External Overhead (Buildings)			(22,434,790)	\$ (828, 538)
EXTERNAL OVERHEADS				
Building Depreciation			-	
Annual Financial Audit			1,007	1,007
TOTAL FUNCTIONAL COSTS				\$ (827,553)

# COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2019 Based on Actual Costs for the Year Ended June 30, 2017 ARCHITECTURAL SERVICES

# **Allowable Costs of County Buildings**

		Allocation	Square Feet		First Allocation per	
·	County Owned Buildings	 Base	Allocated	Building	Net First Allocation	Square Foot
4680A	Old Courthouse - East Wing	\$ 1,894,626	(1)	\$ 1,894,626	\$ (72,037)	N/A
4690A	Old Courthouse - West Wing	1,894,626	(1)	1,894,626	(72,037)	N/A
4400	Juvenile Justice Complex - Design	848,830	(1)	848,830	(32,274)	N/A
4350	Jail Housing Addition & Security Improvements	4,552,608	(1)	4,552,608	(173,097)	N/A
4440	Schilling Place - North	6,287,335	113,374	6,287,335	(239,054)	(2.108545)
4442	Schilling Place - South	6,287,335	92,484	6,287,335	(239,054)	(2.584817)
		 <u> </u>		-		N/A
	TOTAL COUNTY OWNED BUILDING ALLOWABLECOSTS	\$ 21,765,360		\$ 21,765,360	<u>\$ (827,553)</u>	

Notes: (1) Single use occupancy.

Based on Actual Costs for the Year Ended June 30, 2017 ARCHITECTURAL SERVICES

	Building Number	Square Feet Occupied	Cost per Square Foot	Cost per Location	Total First Allocation	Direct Identified	Less: Direct Charges	Net First Allocation	Other Service Departments	Total Net Allocation
SERVICE DEPARTMENTS									(2)	
County Administrative Off										
Salinas	4440	1,417	(2.108545)	\$ (2,988)	\$ (2,988)	- \$	\$ -	\$ (2,988)		
Contracts & Purchasing										
Salinas	4442	6,700	(2.584817)	(17,318)	(17,318)	-	-	(17,318)		
Human Resources										
Salinas	4440	1,417	(2.108545)	(2,988)	(2,988)	-	-	(2,988)		
Facilities & Facilities Mgm										
Salinas	4442	53,414	(2.584817)	(138,065)	(138,065)	1,133,934	1,133,934	(138,065)		
Auditor-Controller										
Salinas	4440	1,417	(2.108545)	(2,988)	(2,988)	-	-	(2,988)		
Treasurer-Tax Collector										
Salinas	4640	13,650	0.000000	-	-	8,789	8,789	-		
County Counsel										
Salinas	4440	1,417	(2.108545)	(2,988)	(2,988)	-	-	(2,988)		
Total Service Departments				\$ (167,335)	\$ (167,335)	\$ 1,142,723	\$ 1,142,723	\$ (167,335)		
			•							
OPERATING DEPARTMENT	NTS									
Economic Development										
Salinas	4440	5,669	(2.108545)	(11,953)	(11,953)	112,743	112,743	(11,953)	\$ 2,168.07	\$ (9,785)
Elections		-,	(=::::::)	(11,000)	(11,000)	,	,	(11,000)	-,	(0,100)
Salinas	4440	34,012	(2.108545)	(71,716)	(71,716)	668	668	(71,716)	13,008	(58,708)
Sheriff's Correctional Divis		,	(=::::::)	(, ,	(* *,* ***)			(	,	(,)
Salinas	4350	(1)	N/A	(173,097)	(173,097)	_	_	(173,097)	31,396	(141,701)
Juvenile Hall	.000	(.)		(1.0,001)	(1.0,001)			(,,,,,,	0.,000	(,,
Salinas	4400	(1)	N/A	(32,274)	(32,274)		_	(32,274)	5,854	(26,420)
Primary Health Care	4400	(1)	14// (	(02,214)	(02,214)	'		(02,214)	0,004	(20,420)
Salinas	4440	5,669	(2.108545)	(11,953)						
Salinas	4442	6,474	(2.584817)	(16,734)	(28,687)	_	_	(28,687)	5,203	(23,484)
Emergency Medical Servi		0,474	(2.304017)	(10,734)	(20,007)	_	_	(20,007)	3,203	(20,404)
Salinas	4442	6,474	(2.584817)	(16,734)	(16,734)	_	_	(16,734)	3,035	(13,699)
Public Guardian/Administr		0,474	(2.304017)	(10,734)	(10,734)	-	_	(10,734)	3,033	(13,099)
Salinas	4440	10,204	(2.108545)	(21.516)	(21.516)		_	(21,516)	3,902	(17,613)
Public Health & Health Ad		10,204	(2.100040)	(21,516)	(21,516)	-	-	(21,510)	3,902	(17,013)
Salinas	4442	6,474	(2 504047)	(46.724)	(16,734)			(16,734)	3,035	(13,699)
		0,474	(2.584817)	(16,734)	(10,734)	-	-	(10,734)	3,033	(13,099)
Children's Medical Service Salinas		C 474	(0.504047)	(40.704)	(40.704)			(40.704)	2.025	(42,000)
	4442	6,474	(2.584817)	(16,734)	(16,734)	-	-	(16,734)	3,035	(13,699)
Agricultural Commissione		(4)	0.000000			0.044	0.044			
King City	2620	(1)	0.000000	-	-	2,814	2,814	-	-	-
Social Services										
Salinas	4000	(1)	N/A	-	-	2,519	2,519	-	-	-
Parks						40 **=	40			
Salinas	4015	(1)	N/A	<u> </u>	<u> </u>	46,445	46,445	<u> </u>	<u> </u>	<u> </u>
Total Operating Departmen	nts		:	\$ (389,446)	\$ (389,446)	\$ 165,189	\$ 165,189	\$ (389,446)	\$ 70,637	\$ (318,809)

# COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2019 Based on Actual Costs for the Year Ended June 30, 2017

ARCHITECTURAL SERVICES

	Building Number	Square Feet Occupied	Cost per Square Foot		Cost per Location		Total First Allocation		Direct Identified		Less: Direct Charges		Net First Allocation		Other Service Departments		Total Net Allocation
NON-GENERAL FUND	_														<u> </u>		
Roads & Bridges - Co	nstruction Projects																
Salinas	4640	5,623	0.000000	\$	_	\$	-	\$	137,403	\$	137,403	\$	-	\$	-	\$	-
Roads & Bridges - Ma	intenance Projects			,		•		•	- ,	Ť	,	•		•		•	
Salinas	4640	5,623	0.000000		_		-		16,391		16,391		_		_		-
County Library									,		•						
Salinas	5405	(1)	N/A		_		-		2,047		2,047		_		_		-
Behavioral Health		( )							,		•						
Salinas	4442	6,474	(2.584817)		(16,734)												
Marina	3002	23,259	(0.564670)		-		(16,734)		931		931		(16,734)		3,035		(13,699)
Natividad Medical Cer	nter		,				, ,						, , ,				, ,
Salinas	4500	(1)	N/A		-		-		11,107		11,107		-		-		-
Office for Employment	Training/WIB																
Salinas	4440	6,802	(2.108545)		(14,342)		(14,342)		-		-		(14,342)		2,601		(11,741)
Resort at San Antonio	Lake		,		,		, ,										, ,
Bradley	1300	(1)	N/A		-		-		11,126		11,126		-		-		-
Water Resource Agenc	у																
Salinas	4440	20,407	(2.108545)		(43,029)		(43,029)		2,589		2,589		(43,029)		7,805		(35,225)
Superior Court of CA -	- Mo Co																
Monterey	3105	37,020	0.000000		-		-		67,464		67,464		-		-		-
All Others (Not Occup	ied)																
Salinas	4440	24,943	(2.108545)		(52,593)												
Salinas	4680A	(1)	N/A		(72,037)												
Salinas	4690A	(1)	N/A		(72,037)		(196,667)						(196,667)		35,671		(160,996)
Total Non-General Fundament	d			\$	(270,772)	\$	(270,772)	\$	249,057	\$	249,057	\$	(270,772)	\$	49,112	\$	(221,660)
Total				\$	(827,553)	\$	(827,553)	\$	1,556,969	\$	1,556,969	\$	(827,553)	\$	119,749	\$	(540,469)

Notes: (1) Single use occupancy; use total building cost.
(2) This allocation is based on the total first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

#### **Explanatory Narrative**

The Facilities Management Division furnishes regular building maintenance, construction, repair and grounds-keeping services and administration of the county's safety programs to most County facilities except Parks, the Natividad Medical Center and certain leased buildings. In addition to these primary functions, this department absorbs utility charges where vendor billings for these costs pertain to more than one County department.

Direct costs for building maintenance and grounds-keeping are accumulated for each building by a computerized cost accounting system (WINCAM). Labor costs are input from weekly time cards maintained by each employee, service and supply invoices are similarly coded to individual buildings where applicable. Indirect salaries, benefits and material costs are allocated to individual buildings based on the direct labor charged to each building.

Schedule 11-3 summarizes the allocation of all Facilities Management costs by function to each County building. The total net allocation for each building is allocated on the basis of square footage to the County departments or other offices occupying the building. The total allocation for each department is the sum of individual allocations for each location.

This division is also responsible for mail services, such as the sorting, inserting and the automated discounted postage for outbound U.S. mail, United Parcel Service (UPS) shipments and performs inbound mail functions. The County Courier Service delivers all interdepartmental business mail and packages. The costs have been allocated based on the total charges made during the year.

#### Costs for Allocation

2016-17 ACTUAL EXPENDITURES		
Budget Unit 001-3000-8176 - FM - Administration	\$ (1,421,251)	
Budget Unit 001-3000-8177 - FM - Courier	759	
Budget Unit 001-3000-8178 - FM - Mail	332	
Budget Unit 001-3000-8181 - FM - Grounds	602,539	
Budget Unit 001-3000-8182 - FM - Utilities	2,404,844	
Budget Unit 001-3000-8183 - FM - Real Property	524,753	
Budget Unit 401-3000-8184 - Facilities Maintenance Projects	3,376,151	
Intra & Inter-fund Reimbursement Added Back	1,025,225	
Add - Cost Plan Charges (#7301)	7,200,579	
Less - Non-Recoverable Liability (#6261)	(4,809)	
Less - Taxes and Assessments (#7121)	(77,459)	
Less - Contributions and Grants (#7201)	(58,984)	
Less - External Overhead - Equipment (401-8184)	(89,297)	
Less - External Overhead - Buildings (401-8184)	(1,938,544)	
Less - External Overhead - Construction-In-Progress (401-8184)	 (886,284)	10,658,553
EXTERNAL OVERHEADS		
Building Depreciation	20,791	
Equipment Depreciation	581,921	
Annual Financial Audit	 3,205	605,917
REVENUES RECEIVED		 <u>-</u>
TOTAL FUNCTIONAL COSTS		\$ 11,264,469

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

# **Functional Analysis of Costs**

ACTUAL EXPENDITURES		Department Admin		Maintenance	F	acilities Projects Maintenance		Groundskeeping		Courier Charges		Mail Charges		Direct Identified	_	Total Department
ACTUAL EXPENDITURES Salaries and Wages Employee Benefits Services and Supplies	\$	538,265 282,349	\$	997,882 523,443 3,879,941	\$	- - 3,231,513	\$	298,699 156,684 89,959	\$	199,759 104,785 99,329	\$	61,790 32,412 130,719	\$	- - 31,024	\$	2,096,394 1,099,673 7,462,486
Total Direct Costs	\$	820,614	\$	5,401,267	\$	3,231,513	\$		\$	403,873	\$	224,921	\$	31,024	\$	10,658,553
EXTERNAL OVERHEADS Building Depreciation Equipment Depreciation Annual Financial Audit	<u>.</u>	20,791 576,441 3,205	<u></u>	- - -	\$	- - -	<u></u>	- - -	\$	- - -	<u> </u>	5,480	<u>e</u>	- - -	<u></u>	20,791 581,921 3,205
Total External Overheads	<u> </u>	600,436	Þ		ф		Þ	<u>-</u>	<u>Þ</u>	<u>-</u>	<u>\$</u>	5,480	\$	<del>-</del>	\$	605,917
REVENUES				<u>-</u>		<u>-</u>	_	<u>-</u>		<u>-</u>		-		-		<u>-</u>
Total Functional Costs Allocate Department Administration *		1,421,050 (1,421,050)		5,401,267 910,091		3,231,513	_	545,342 272,420	-	403,873 182,185	-	230,401 56,353		31,024		11,264,469 
NET COSTS FOR FIRST ALLOCATION	\$		\$	6,311,358	\$	3,231,513	\$	817,762	\$	586,058	\$	286,755	\$	31,024	\$	11,264,469

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

# **Allowable Costs of County Buildings**

			Facilities Projects		Total First	Square Feet	First A	location per	
<b>Building Nur</b>	mbers and Names	Maintenance	Management		Allocation	Allocated	Building	Square Foot	
County Owr	ned Buildings:								
1100-000	County Library - Big Sur	\$ 3,169	\$ -	\$	3,169	816	\$ 4,807	5.891273	
1400-000	Facilities (CW & HF Lanes) - Carmel Woods and Hatton Fields	2,441	-		2,441	(1)	3,702	N/A	
1700-250	Other - Child & Family Resource Center	12,450	-		12,450	5,000	18,885	3.777094	
1800-260	County Library - Castroville	101,746	-		101,746	12,850	154,334	12.010419	
2300-375	County Library - Greenfield	28,122	22,070		50,192	7,489	76,134	10.166050	
2310-162	Public Works - Greenfield Yard (Office)	2,720	-		2,720	620	4,126	6.654099	
2320-000	Public Works - Greenfield Yard (Shop & Storage)	377	-		377	3,960	573	0.144596	
2610-300	King City Courthouse - Various	79,752	13,879		93,631	12,497	142,025	11.364754	
2620-151	Ag Commissioner - King City Office	11,537	-		11,537	1,680	17,500	10.416784	
2622-000	Ag Commissioner - King City Shop & Storage	-	-		· -	(1)	-	N/A	
2630-000	Facilities Management - (25 ac. Leased to SVF)	518	-		518	(1)	786	N/A	
2640-000	Sheriff - Gun Range (19 ac.) Bitterwater Road, KC	131	-		131	(1)	199	N/A	
3002-000	Health - Behavioral Health (New) - Marina	170	-		170	(1)	258	N/A	
3005-460c	District Attorney Investigation - Modular General Office	36,670	-		36,670	1,200	55,623	46.352870	
3010-460	Old CID Building - Fort Ord	44,972	-		44,972	13,300	68,216	5.129015	
3015-465	Administration - FORA Prop. (Leased to Ord Mrkt.)	(271)	_		(271)	13,971	(412)	(0.029468)	
3050-000	Public Works - Facilities (154 ac. Habitat)	4,060	_		4,060	(1)	6,158	N/A	
3100-210	Various - Monterey Courthouse Annex	20,331			20,331	24,210	30,839	1.273799	
3105-200	Various - Monterey Courthouse	537,659	261,642		799,300	57,291	1,212,427	21.162603	
3110-290	Superior Court - Parking Structure - Monterey Courthouse	15,346	(6)		15,339	34,200	23,268	0.680343	
3130-427	Telecommunications - Huckleberry Hill (Tower)	297	-		297	125	451	3.610006	
4000-420	DSES - FS	20,275	_		20,275	5,520	30,755	5.571480	
4015-437	Parks - Laguna Seca (43 bldgs.)	20,270	_		-	125	-	0.000000	
4100-044	Public Defender - Modular #4 General Office	84,446	_		84,446	8,650	128,093	14.808424	
4110-164	Public Works - San Miguel Canyon Road Yard	3,935	_		3,935	4,235	5,969	1.409373	
4120-130	Vacant - Former Printing Services Office	104,144	_		104,144	5,446	157,972	29.006934	
4130-060	Health - Administration	37,512	_		37,512	25,454	56,901	2.235445	
4135-065	Health - Clinic	07,012	_		07,012	46,774	-	0.000000	
4150-070	Emergency Communication/OES - Shared Building	52,259	5,855		58,114	16,396	88,151	5.376347	
4160-106	Facilities (2.5 ac. leased to V.V.M.C.)	1,963	3,033		1,963	(1)	2,978	0.370347 N/A	
4300-090	Purchasing - Surplus Furniture Storage (Former Juvenile Center)	8,730			8,730	16,460	13,242	0.804502	
4350-100	Sheriff Correctional - Correctional Facility - Adult Detention	160,800			160,800	38,666	243.912	6.308168	
4355-360	Sheriff Correctional - New Jail Adult Detention (360A-F)	546,711	118,188		664,899	167,289	1,008,558	6.028837	
4360-365	Sheriff Correctional - Adult Rehabilitation	74,497	29,668		104,165	5,944	158,004	26.582150	
4365-410	Sheriff/Coroner - Public Safety Building	227,137	128,556		355,693	85,125	539,537	6.338173	
4370-410A	Sheriff - Storage	1,006	120,330		1,006	4,288	1,525	0.355691	
4380-030	Vacant - Old Jail	1,441	_		1,441	26,721	2,186	0.081802	
4400-050B	Juvenile - Juvenile Detention/Intake	20,761	_		20,761	34,899	31,491	0.902347	
4420-050B	Juvenile - Juvenile Determonnitake  Juvenile - Juvenile Center Wing D	12,553	-		12,553	(1)	19,042	0.902347 N/A	
4430-190	9		24 527		·		,		
4440-000	Probation - Probation Headquarters	8,505	24,537		33,042	16,003	50,120	3.131908 0.031672	
4440-000	Schilling Place - 1441 Schilling Place (North Bldg.) Schilling Place - 1441 Schilling Place (South Bldg.)	2,367 2,593	-		2,367 2,593	113,374 85,784	3,591 3,934	0.031672	
	G ( )		-		•	•	·		
4444-000	Schilling Place - 1441 Schilling Place (Cafeteria)	434	-		434	6,700	658	0.098245	

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

# **Allowable Costs of County Buildings**

			Facilities Proje	ects	Total First	Square Feet	First Al	location per
Building Nun	nbers and Names	Maintenance	Managem	ent	Allocation	Allocated	Building	Square Foot
County Own	ned Buildings (Continued):							
4446-000	Schilling Place - 1494 Schilling Place (Day Care)	\$ 456	*	04 \$	1,360	4,500	\$ 2,063	0.458523
4447-000	Schilling Place - 1488 Schilling Place (Multi-Function Building)	7,524	6,6	664	14,189	87,207	21,522	0.246796
4450-150	Ag Commissioner/Ag Cooperative - General Office	11,435		-	11,435	25,278	17,345	0.686157
4455-155	Ag Commissioner/Ag Cooperative - Conference Hall	3,543		-	3,543	8,949	5,375	0.600576
4610-370	Information Technology/Telecommunications	17,150	398,1	57	415,307	31,780	629,962	19.822600
4612-000	Telecommunications - Moffett Street (Tower)	-		-	-	200	-	0.000000
4630-455	Animal Services - Animal Shelter Leased from City	24,074		-	24,074	13,000	36,517	2.809000
4640-025	Various - Government Center	1,344,739	202,1	63	1,546,902	136,500	2,346,435	17.189998
4650-438	Parks - Manzanita Park (3 Buildings)	2,029		-	2,029	440	3,078	6.994794
4671-041	Human Resources Training Center Modular #1	24,317		-	24,317	9,420	36,886	3.915720
4672-042	District Attorney - Modular # 2	18,704	3,3	90	22,094	8,700	33,513	3.852095
4673-043	Various - Modular # 3 - DA/JA & Snack Bar	45,015	3,2	245	48,260	17,711	73,204	4.133238
4675-045	Construction Office M#5	-		-	-	7,440	-	0.000000
4680-010	East Wing - Courts	3,829	3,9	99	7,828	22,272	11,874	0.533155
4685-020	Superior Court - North Wing - Courts/Holding Cells	39,815		-	39,815	98,752	60,394	0.611577
4690-015	West Wing - Courts	4,319	3,9	99	8,318	50,526	12,617	0.249708
4710-160	Purchasing - Surplus Furniture Storage (Former PW's Office)	1,276		-	1,276	11,923	1,936	0.162338
4730-000	Facilities Management - Shop & Material Storage	1,949		-	1,949	27,155	2,957	0.108892
4740-441	Parks - Toro Park (16 bldgs.)	458		-	458	18,576	695	0.037437
4800-110	Probation - Rancho Cielo/Juvenile Rehab	3,553		-	3,553	22,483	5,389	0.239695
4903-425н	Telecommunication - Tower & Equipment Bldg.	1,027		-	1,027	200	1,558	7.791731
4915-425G	Facilities Management - Grounds Greenhouse	-		-	-	412	-	0.000000
4905-000	Facilities Management - Natividad Creek	-		-	-	(1)	-	N/A
4920-399A-E	Facilities Management - Grounds Shop & Material Storage	103,302		-	103,302	1,420	156,694	110.348116
4922-399c	Facilities Management - Open Field Areas	43,109	625,2	276	668,385	(1)	1,013,846	N/A
4925-000	Facilities Management - Vietnam Veterans Memorial	3,506		-	3,506	(1)	5,319	N/A
4930-398A	Fleet Administration - Fuel Garage/Shop & Material Storage	1,825		-	1,825	2,016	2,768	1.372984
4935-398в	Fleet Administration - Fuel Island/Station	3,967		-	3,967	1,221	6,017	4.927721
4940-390	Fleet Administration - Bldg. A - General Office & Shop	17,105		-	17,105	12,157	25,946	2.134230
4945-391	Various - Bldg. B - General Office & Storage	4,644		-	4,644	12,100	7,044	0.582172
4950-392	Various - Bldg. C - General Office & Shop	693,112		-	693,112	20,100	1,051,354	52.306190
4955-393	Various - Bldg. D - General Office & Shop	4,786		-	4,786	14,400	7,259	0.504102
4960-394	Public Works - Bldg. E - General Office & Shop	6,464		-	6,464	12,100	9,805	0.810351
4965-395	Public Works - Bldg. F - Environmental Service & Bridge Maintenance	1,995		-	1,995	3,750	3,027	0.807115
4970-396	Public Works - Bldg. G - Parks Headquarters & General Office	2,033		-	2,033	2,880	3,083	1.070603
4975-397	Various - Bldg. H	4,390		-	4,390	7,320	6,659	0.909654
5005-051	Juvenile - Youth Center / Juvenile Detention	21,407		-	21,407	26,818	32,471	1.210786
5010-052	Juvenile - Youth Center (School)	2,474		-	2,474	5,400	3,753	0.694924
5220-000	Facilities (leased to SUHSD)	541		-	541	3,000	820	0.273353
5222-000	Facilities Management (Open Field Area by CCF)	324		-	324	(1)	492	N/A
5230-000	Facilities Management (35 ac. Leased to City) East Laurel Drive & Constitution	36		-	36	(1)	55	N/A
5232-000	Facilities (Open field area by SSC)	1,881		-	1,881	(1)	2,853	N/A
5240-415	Coroner - Old County Cemetery	5,109		-	5,109	(1)	7,750	N/A
	<b>, ,</b>	-,			-,	( · /	,	***

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

# **Allowable Costs of County Buildings**

Building Nun	phare and Names	Maintenance	Facilities Projects Management	Total First Allocation	Square Feet Allocated	First A Building	Illocation per Square Foot
	nbers and Names ned Buildings (Continued):	Mairiteriarice	Management	Allocation	Allocated	Dulluling	Square 1 00t
5250-000	Telecommunications - Mt. Toro Communications Lower Tower	¢	\$ -	\$ -	500	\$ -	0.000000
		•	<b>a</b> -		500	•	0.000000
5255-426	Telecommunications - Mt. Toro Communications Upper Tower	1,178	-	1,178		1,787	3.574511
5270-047	Various - West Alisal & Cayuga Parking Lot	3,930	-	3,930	(1)	5,961	N/A
5305-163	Public Works - San Ardo Yard	346	-	346	1,931	525	0.272108
5605-350	Social & Employment Services - Seaside District Office	34,460	-	34,460	10,888	52,271	4.800752
5610-450	Primary Health - Broadway Health Center	30,875	-	30,875	4,500	46,833	10.407333
5905-075	Various - Porter Vallejo Mansion	49,445		49,445	9,624	75,002	7.793189
5910-076A	DSES - Pajaro Community Center	15,898	-	15,898	3,385	24,116	7.124237
5915-000	Various - Porter Vallejo Mansion - Water Tower	2,807	-	2,807	324	4,257	13.140035
5915-000	Cayetano Park (corner of Cayetano & Florence, Pajaro)	-	-	-	(1)	-	N/A
6100-000	Public Works - (County Service Areas)	3,896	-	3,896	(1)	5,909	N/A
6300-000	Public Works - (Drainage Parcels)	473	-	473	(1)	717	N/A
6400-000	Facilities Management - (Facilities (Road Widening Parcels)	188	-	188	(1)	285	N/A
6500-000	Facilities Management - (Open Space/Green Belt)	163	-	163	(1)	247	N/A
6600-165	Facilities Management - (Easements)	629	-	629	(1)	954	N/A
6700-000	Water Resource Agency - (Flood Control Parcels)	153	-	153	(1)	232	N/A
Leased Buil	<u>dings:</u>						
8020-810	County Library - Aromas	3,469	-	3,469	890	5,262	5.912261
8055-813	County Library - Carmel Valley	8,404	-	8,404	3,960	12,747	3.219003
8057-000	Sheriff - Field Office - Castroville	93	-	93	1,400	141	0.100524
8060-890	Sheriff - Field Office - Chualar	-	-	-	120	-	0.000000
8070-815	County Library - Gonzales	2,264	-	2,264	5,000	3,435	0.686947
8090-840	Social & Employment Services - Cal Works Benefits	1,160	-	1,160	15,695	1,760	0.112134
8100-863	Social & Employment Services - CWES	717	-	717	4,332	1,087	0.250912
8110-805	County Library - King City	3,765	-	3,765	7,700	5,711	0.741719
8140-829	Health - Behavioral Health (Martinez Hall)	16,923	_	16,923	258	25,671	99.498090
8151-000	County Library - Administrative Office - Marina	874	-	874	7,000	1,326	0.189382
8152-000	County Library - Marina - Seaside Circle	12,735	-	12,735	11,000	19,317	1.756075
8210-000	Telecommunications - Huckleberry Hill (Site)	453	-	453	(1)	688	N/A
8300-820	County Library - Prunedale	4,374	_	4,374	7,200	6,635	0.921469
8501-000	District Attorney - Bureau of Investigations, Anex	741	_	741	2,400	1,123	0.468059
8507-000	Sheriff - Field Office - Castroville	-	_	-	1,400	-	0.000000
8600-455	Animal Services	778	_	778	(1)	1,180	N/A
8605-000	Records Retention Center		_		27,000	-	0.000000
8610-880	Information Technology	87	_	87	3,000	132	0.044004
8632-889	Probation - Adult Services Division	5,492	_	5,492	12,726	8,330	0.654602
8650-804	County Library - Buena Vista	633	_	633	3,800	960	0.252565
8715-000	Health Dept possible future Alisal Clinic	6,162	_	6,162	17,000	9,347	0.549802
8720-844	DSES - AS, HR & CWE	2,389	_	2,389	28,224	3,623	0.128380
8740-834	Child Support Services	2,309	_	2,309	25,750	3,023	0.000000
8750-843	Social & Employment Services - Warehouse	-	-	-	27,400	-	0.000000
8830-821	County Library - San Ardo	3,155	-	3,155	1,008	4,785	4.747170
8840-822	County Library - San Lucas	1,514	-	3, 155 1,514	1,200	4,765 2,297	1.913886
0040-022	County Library - San Lucas	1,514	-	1,514	1,200	2,297	1.913000

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

# **Allowable Costs of County Buildings**

			Fac	cilities Projects	Total First	Square Feet	First Al	location per
<b>Building Nur</b>	mbers and Names	 Maintenance		Management	 Allocation	Allocated	 Building	Square Foot
Leased Buil	Idings (Continued):							
8900-877	Health - WIC, Seaside	\$ -	\$	-	\$ -	4,000	\$ -	0.000000
8910-823	County Library - Seaside	3,588		-	3,588	10,000	5,442	0.544242
8930-824	County Library - Soledad	112		-	112	9,500	170	0.017936
8940-000	Board of Supervisors - Administration 3rd District	-		-	-	126	-	0.000000
8950-000	Sheriff - Lewis Road Communications Tower (Site)	183		-	183	(1)	277	N/A
8960-818	Agricultural Commissioner Office - Pajaro	 1,645		<u>-</u>	 1,645	2,000	 2,495	1.247602
TOTAL		\$ 4,978,130	\$	1,852,186	\$ 6,830,315		\$ 10,360,633	

Notes: (1) Single use occupancy.

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

	Building Number	Square Feet Occupied	Cost per Square Foot	Cost per Location	Total First Allocation	Less: Direct Charges	Net First Allocation	Other Service Departments	Total Net Allocation
SERVICE DEPARTMENTS								(2)	
Administrative Management:									
County Administrative Office & ILA									
	4440	1,417							
	4640	4,505	17.189998	77,441 \$	77,486 \$	- \$	77,486		
Contracts & Purchasing	4000	40.400	0.004500	40.040					
	4300	16,460	0.804502	13,242					
	4444	6,700	0.098245	658					
	4640 4710	3,549	17.189998 0.162338	61,007	76 042	1,170	75,674		
Fleet Administration	4710	11,923	0.102330	1,936	76,843	1,170	75,674		
Fleet Administration	4930	2,016	1.372984	2,768					
	4935	1,221	4.927721	6,017					
	4940	12,157	2.134230	25,946	34,731	_	34,731		
Human Resources	4340	12,107	2.104200	25,540	34,731		34,731		
Tidifian resources	4440	1,417	0.031672	45					
	4640	22,031	17.189998	378,713					
	4671	9,420	3.915720	36,886	415,644	_	415,644		
Equal Opportunity Office		0, .20	0.0.0.20	33,333	,		,		
- 4 opposition	4640	819	17.189998	14,079	14,079	_	14,079		
Information Technology Service Departments:				,	,		,		
ITD (Information Technology)									
· · · · · · · · · · · · · · · · · · ·	1800	86	12.010419	1,033					
	3130	125	3.610006	451					
	4610	(1)	19.822600	629,962					
	4903	200	7.791731	1,558					
	4950	10,050	52.306190	525,677					
	4955	5,760	0.504102	2,904					
	5255	500	3.574511	1,787					
	4640	3,209	17.189998	55,163					
	8210	(1)	N/A	688					
	8610	3,000	0.044004	132	1,219,355	-	1,219,355		
Resource Management Service Departments: Architectural Services / Capital Projects									
	4640	-	17.189998	-	-	800	(800)		
Facilities & Facilities Maintenance Projects									
	1400	(1)	N/A	3,702					
	2630	(1)	N/A	786					
	3015	4,700	(0.029468)	(412)					
	3050	(1)	N/A	6,158					
	3100	1,937	1.273799	2,467					
	3105	3,437	21.162603	72,736					
	4160	(1)	N/A	2,978					

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

Allocation of Costs I												
_	Building Number	Square Feet Occupied	Cost per Square Foot	Cost per Location	Total First Allocation	Less: Direct Charges	Net First Allocation	Other Service Departments	Total Net Allocation			
SERVICE DEPARTMENTS (Continued)												
Facilities & Facilities Maintenance Projects	s (Continued)											
	4442	53,414 \$										
	4640	2,348	17.189998	40,362								
	4673	997	4.133238	4,121								
	4730	27,155	0.108892	2,957								
	4920	1,420	110.348116	156,694								
	4922	(1)	N/A	1,013,846								
	4925	(1)	N/A	5,319								
	4945	3,000	0.582172	1,747								
	4950	8,750	52.306190	457,679								
	5220	(1)	0.273353	820								
	5222	(1)	N/A	492								
	5230	(1)	N/A	55								
	5232	(1)	N/A	2,853								
	5270	(1)	N/A	5,961								
	5905	385	7.793189	3,000								
	6400	(1)	N/A	285								
	6500	(1)	N/A	247	A 700.050	Φ 047.000 Φ	4 474 007					
5 4	6600	(1)	N/A	954	\$ 1,788,258	\$ 617,220 \$	1,171,037					
Resource Management Agency	1010	4.450	47 400000	74.000	74 000		74.000					
Other Consider Departments:	4640	4,150	17.189998	71,338	71,338	-	71,339					
Other Service Departments: Auditor-Controller												
Auditor-Controller	4440	1,417	0.031672	45								
	4640 4640	1,417	17.189998	45 192,305	192,349		192,349					
Treasurer-Tax Collector	4040	11,107	17.109990	192,305	192,349	-	192,349					
Treasurer-Tax Collector	4640	10,920	17.189998	187,715	187,715	150	187,565					
Revenue Division	4040	10,920	17.109990	107,715	107,715	150	107,505					
Revenue Division	4640	2,321	17.189998	39,898	39,898		39,898					
County Counsel	4040	2,321	17.109990	39,090	39,090	-	39,090					
County Courser	4440	1,417	0.031672	45								
	4640	14,469	17.189998	248,722	248,767	_	248,767					
Risk Management	4040	14,409	17.109990	240,722	240,707		240,707					
Nisk Management	4640	614	17.189998	10,555	10,555	-	10,555					
Total Service Departments	4040	014	17.100000	10,000	\$ 4,377,017	\$ 619,340 \$	3,757,678					
Total Gervice Departments					ψ .,σ,σ	ψ 0.0,0.0	0,101,010					
OPERATING DEPARTMENTS  Board of Supervisors												
·	1800	1,701	12.010419	20,430								
	3105	2,292	21.162603	48,505								

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

Allocation of Costs I											
	Building Number	Square Feet Occupied	Cost per Square Foot	Cost per Location	Total First Allocation	Less: Direct Charges	Net First Allocation	Other Service Departments	Total Net Allocation		
OPERATING DEPARTMENTS (Continued)											
Board of Supervisors (Continued)											
	4640	11,195		192,442							
	8940	126	0.000000	- 9	261,376	\$ -	\$ 261,376	\$ 70,990	\$ 332,366		
Office of Emergency Services											
	4150	6,394	5.376347	34,376	34,376	-	34,376	9,337	43,713		
Economic Development Administration	4440	5 000	0.004070	400							
	4440	5,669	0.031672	180							
	4640	1,229	17.189998	21,127	50.000	04.004	04.000	44.040	05.540		
	5917	(1)	Direct Identified	31,024	52,330	31,024	21,306	14,213	35,519		
Assessor											
	3105	573	21.162603	12,126							
	4640	10,511	17.189998	180,684	192,810	-	192,810	52,367	245,178		
Clerk/Recorder											
	4640	6,143	17.189998	105,598	105,598	-	105,598	28,681	134,279		
Clerk of the Board											
	4640	4,095	17.189998	70,393	70,393	-	70,393	19,119	89,512		
Elections	4440	04.040	0.004070	4.077	4.077	4.054	00	000	040		
Emergency Communications	4440	34,012	0.031672	1,077	1,077	1,054	23	293	316		
Emergency Communications	4150	10,002	5.376347	53,774	53,774	4,478	49,296	14,605	63,901		
District Attorney	4130	10,002	3.370347	55,774	33,774	4,470	49,290	14,003	03,901		
District Attorney	2610	1,068	11.364754	12,138							
	3005	1,200	46.352870	55,623							
	3105	10,312	21.162603	218,229							
	4672	8,700	3.852095	33,513							
	4673	16,714	4.133238	69,083							
	8501	2,400	0.468059	1,123	389,709	-	389,709	105,845	495,555		
Child Support Services											
	8740	25,750	0.000000	-	-	-	-	-	-		
Public Defender											
	4100	8,650	14.808424	128,093	128,093	-	128,093	34,790	162,883		
Coroner											
	4365	4,891	6.338173	31,000							
	4370	4,288	0.355691	1,525							
	5240	(1)	N/A	7,750	40,275	-	40,275	10,939	51,214		

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

Allocation of Costs I																
	Building Number	Square Feet Occupied		Cost per Square Foot		Cost per Location		Total First Allocation		Less: Direct Charges		Net First Allocation		ther vice ents		Total Net Allocation
OPERATING DEPARTMENTS (Continued) Sheriff's Correctional Division																
	4350	38,666	\$	6.308168	\$	243,912										
	4355	167,289		6.028837		1,008,558										
	4360	5,944		26.582150		158,004	\$	1,410,474	\$	7,979	3	1,402,495	\$ 383	086	\$	1,785,581
Sheriff																
	2610	2,499		11.364754		28,401										
	2640	(1)		N/A		199										
	3105	1,146		21.162603		24,252										
	3100	13,073		1.273799		16,652										
	4365	80,234		6.338173		508,537										
	4685	4,537		0.611577		2,775										
	5905	817		7.793189		6,367										
	8057	1,400		0.100524		141										
	8950	(1)		N/A		277		587,601		2,390		585,211	159	593		744,804
Juvenile Hall																
	4400	(1)		0.902347		31,491										
	4420	10,046		N/A		19,042										
	4800	22,483		0.239695		5,389										
	5005	26,818		1.210786		32,471										
	5010	5,400		0.694924		3,753		92,145		-		92,145	25	027		117,172
Probation																
	3100	6,537		1.273799		8,327										
	4430	22,565		3.131908		50,120										
	4975	7,320		0.909654		6,659										
	5905	290		7.793189		2,260										
	8632	12,726		0.654602		8,330		75,696		-		75,696	20	559		96,255
Agricultural Commissioner																
	2620	1,680		10.416784		17,500										
	4450	19,391		0.686157		13,305										
	4455	6,955		0.600576		4,177										
	8960	2,000		1.247602		2,495		37,478		-		37,478	10	179		47,656
Produce Inspection																
	4450	254		0.686157		174		174		-		174		47		222
Planning																
	3105	2,292		21.162603		48,505		48,505		-		48,505	13	174		61,679

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

Allocation of Costs I										
	Building Number	Square Feet Occupied	Cost per Square Foot	Cost per Location	Total First Allocation	Less: Direct Charges	Net First Allocation	Other Service Departments	Total Net Allocation	
OPERATING DEPARTMENTS (Continued): Primary Health Care								<u> </u>		
1 milary floatin Gare	4440	5,669	0.031672 \$	180						
	4442	6,474	0.045858	297 \$	476	\$ - \$	476	\$ 129	\$ 606	
Emergency Medical Services		0,	0.0.0000			•		0	Ψ 000	
	4442	6,474	0.045858	297	297	-	297	81	378	
Environmental Health		-,								
	3105	6,302	21.162603	133,367	133,367	-	133,367	36,222	169,589	
Public Guardian/Administrator		·		•			·	•		
	4440	10,204	0.031672	323	323	-	323	88	411	
Public Health & Health Administration										
	4130	25,454	2.235445	56,901						
	4442	6,474	0.045858	297						
	8715	17,000	0.549802	9,347						
	8900	4,000	0.000000	-	66,545	-	66,545	18,074	84,618	
Animal Services										
	4630	13,000	2.809000	36,517						
	8600	(1)	N/A	1,180	37,697	-	37,697	10,239	47,935	
Children's Medical Services										
	4442	6,474	0.045858	297	297	-	297	81	378	
Military & Veterans' Services	0.40=		0.4.4.00000	40 -0-	40 -0-		40 -0-		a	
0 110 1	3105	2,292	21.162603	48,505	48,505	-	48,505	13,174	61,679	
Social Services	4000	F F00	E E74400	20.755						
	4000 5605	5,520 10,888	5.571480 4.800752	30,755 52,271						
	5905 5905	10,000	4.600752 7.793189	1,878						
	5905 5915	324	13.140035	4,257						
	8090	15,695	0.112134	1,760						
	8100	4,332	0.250912	1,087						
	8720	28,224	0.128380	3,623						
	8750	27,400	0.000000	-	95,631	-	95,631	25,973	121,604	
Agricultural Cooperative Extension							,		,	
3	4450	5,633	0.686157	3,865						
	4455	1,994	0.600576	1,198	5,063	_	5,063	1,375	6,438	
Parks		,		•	,		,			
	1020	(1)	N/A	-						
	1200	12,532	0.000000	-						
	2600	37,808	0.000000	-						
	4015	125	0.000000	-						

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

Allocation of Costs I											
	Building Number	Square Feet Occupied	Cost per Square Foot	Cost per Location	Total First Allocation	Less: Direct Charges	Net First Allocation	Other Service Departments	Total Net Allocation		
OPERATING DEPARTMENTS (Continued): Parks (Continued)											
,	4650	440	N/A \$	3,078							
	4740	18,576	0.037437	695							
	4970	2,880	1.070603	3,083	6,856	2,277	4,580	1,862	6,442		
Total Operating Departments					\$ 3,976,942	\$ 49,202	\$ 3,927,740	\$ 1,080,140	\$ 5,007,881		
NON-GENERAL FUND Roads & Bridges											
	2310	620	6.654099	4,126							
	2320	3,960	0.144596	573							
	4110	4,235	1.409373	5,969							
	4945	9,100	0.582172	5,298							
	4950	1,300	52.306190	67,998							
	4955	4,320	0.504102	2,178							
	4960	12,100	0.810351	9,805							
	4965	3,750	0.807115	3,027							
	5305	1,931	0.272108	525							
	6100	(1)	N/A	5,909							
	6300	(1)	N/A	717	106,124	52,799	53,325	28,823	82,148		
County Library											
	1100	816	5.891273	4,807							
	1800	11,063	12.010419	132,871							
	2300	7,489	10.166050	76,134							
	2624	310	2.403783	745							
	5905	1,636	7.793189	12,750							
	8020	890	5.912261	5,262							
	8055	3,960	3.219003	12,747							
	8070	5,000	0.686947	3,435							
	8110	7,700	0.741719	5,711							
	8151	7,000	0.189382	1,326							
	8152	11,000	1.756075	19,317							
	8300	7,200	0.921469	6,635							
	8650	3,800	0.252565	960							
	8830	1,008	4.747170	4,785							
	8840 8910	1,200	1.913886 0.544242	2,297							
	8910 8930	10,000 9,500	0.544242	5,442 170	295,393	1 516	293,877	90 220	374,106		
Office of Employment Training/WIB	0930	9,500	0.017930	170	290,393	1,516	293,077	80,229	3/4,100		
Office of Employment Training/WID	4440	6,802	0.031672	215	215	-	215	59	274		

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

#### Allocation of Costs I

	Building	Square Feet	Cost per	Cost per	Total First	Less: Direct	Net First	Other Service	Total Net
	Number	Occupied	Square Foot	Location	 Allocation	 Charges	 Allocation	 Departments	 Allocation
NON-GENERAL FUND (Continued) Behavioral Health									
	3002	(1)	N/A \$						
	4442	6,474	0.045858	297					
	8140	258	99.498090	25,671	\$ 26,225	\$ -	\$ 26,225	\$ 7,123	\$ 33,348
Water Resources Agency									
	4440	20,407	0.031672	646					
	4955	4,320	0.504102	2,178					
	6700	(1) N	/A	232	3,056	-	3,056	830	3,886
Superior Court of CA - Mo Co									
	2610	8,930	11.364754	101,487					
	3105	28,645	21.162603	606,203					
	3100	2,663	1.273799	3,392					
	3110	34,200	0.680343	23,268					
	4685	94,215	0.611577	57,620	791,970	792,309	(339)	215,099	214,760
All Others (Not Occupied)									
	3010	13,300	5.129015	68,216					
	4120	5,446	29.006934	157,972					
	4380	26,721	0.081802	2,186					
	4440	24,943	0.031672	790					
	4447	87,207	0.246796	21,522					
	4640	23,205	17.189998	398,894					
	4675	7,440	-	-					
	4680	22,272	0.533155	11,874					
	4690	50,526	0.249708	12,617					
	5610	4,500	10.407333	46,833					
	5910	1,901	7.124237	13,543	734,447	-	734,447	199,476	933,923
All Others									
	1700	5,000	N/A	18,885					
	4446	4,500	0.458523	2,063					
	5905	6,255	7.793189	48,746					
	5910	1,484	7.124237	10,572	 80,268	 	80,268	 21,801	 102,068
Total Non-General Fund					\$ 2,037,698	\$ 846,624	\$ 1,191,074	\$ 553,440	\$ 1,744,514
Total					\$ 10,391,657	\$ 1,515,166	\$ 8,876,492	\$ 1,633,580	\$ 6,752,395

Notes: (1) Single use occupancy; use total building cost.

<sup>(2)</sup> This allocation is based on the first net allocation to operating and non-general County departments. Refer to exhibit H.

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

## Allocation of Costs II - Courier Charges

			Allocation	or Co	sts II - Courier Ch	arges			Other	
	Allo	cation Base	First Allocation		Direct Identified	Total First Allocation	 Less Direct Charges	Net First Allocation	Service Departments	Total Net Allocation
Allocation Base							(1)		*	
SERVICE DEPARTMENTS										
Administrative Management:										
County Administrative Office & ILA	\$	10,559 \$	15,631	\$	- \$	15,631	\$ 10,559 \$	5,072		
Contracts and Purchasing		5,279	7,815		-	7,815	5,279	2,536		
Fleet Administration		5,279	7,815		-	7,815	5,279	2,536		
Human Resources		10,559	15,632		-	15,632	10,559	5,073		
Equal Opportunity Office		5,279	7,815		-	7,815	5,279	2,536		
Information Technology Service Departments:										
ITD (Information Technology)		13,198	19,538		-	19,538	13,198	6,340		
Resource Management Service Departments:										
Facilities & Facilities Maintenance Projects		5,279	7,815		-	7,815	5,279	2,536		
Resource Management Agency		5,279	7,815		-	7,815	5,279	2,536		
Other Service Departments:										
Auditor-Controller		4,292	6,354		-	6,354	4,292	2,062		
Treasurer - Tax Collector		2,844	4,210		-	4,210	2,844	1,366		
Revenue Division		2,743	4,060		-	4,060	2,743	1,318		
County Counsel		5,279	7,815		-	7,815	5,279	2,536		
Risk Management		2,641	3,909		<u> </u>	3,909	2,641	1,269		
Total Service Departments	\$	78,510 \$	116,227	\$	<u>-</u> \$	116,227	\$ 78,510 \$	37,717		
OPERATING DEPARTMENTS										
Board of Supervisors		11,214	16,601		-	16,601	11,214	5,387	\$ 4,509 \$	9,896
Office of Emergency Services		3,956	5,856		-	5,856	3,956	1,900	1,591	3,491
Economic Development Administration		5,279	7,815		-	7,815	5,279	2,536	2,123	4,659
Assessor		2,641	3,909		-	3,909	2,641	1,269	1,062	2,330
Clerk/Recorder		2,641	3,909		-	3,909	2,641	1,269	1,062	2,330
Clerk of the Board		5,279	7,815		-	7,815	5,279	2,536	2,123	4,659
Elections		2,640	3,908		-	3,908	2,640	1,268	1,061	2,329
Emergency Communications		3,956	5,856		-	5,856	3,956	1,900	1,591	3,491
District Attorney		10,822	16,021		-	16,021	10,822	5,199	4,351	9,550
Child Support Services		5,279	7,815		-	7,815	5,279	2,536	2,123	4,659
Public Defender		5,279	7,815		-	7,815	5,279	2,536	2,123	4,659
Sheriff		13,198	19,539		-	19,539	13,198	6,341	5,307	11,647
Juvenile Hall		7,919	11,723		-	11,723	7,919	3,804	3,184	6,988
Probation		10,559	15,632		-	15,632	10,559	5,073	4,246	9,318
Agricultural Commissioner		5,279	7,815		-	7,815	5,279	2,536	2,123	4,659
Building Services		5,279	7,815		-	7,815	5,279	2,536	2,123	4,659
Planning		7,919	11,723		-	11,723	7,919	3,804	3,184	6,988
Primary Health Care		29,036	42,985		-	42,985	29,036	13,949	11,675	25,624
Emergency Medical Services		5,279	7,815		-	7,815	5,279	2,536	2,123	4,659
Environmental Health		13,199	19,539		-	19,539	13,199	6,341	5,307	11,648
Public Guardian/Administrator		1,584	2,345		-	2,345	1,584	761	637	1,398

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

#### Allocation of Costs II - Courier Charges

			Allocation	UI CC	osis ii - Courier C	ilai yes				
									Other	
			First		Direct	Total First	Less Direct	Net First	Service	Total Net
	Allo	cation Base	 Allocation		Identified	Allocation	Charges	 Allocation	 Departments	 Allocation
OPERATING DEPARTMENTS (Continued)										
Children's Medical Services	\$	15,838	\$ 23,447	\$	- \$	23,447	15,838	\$ 7,609	\$ 6,368	\$ 13,977
Public Health & Health Administration		15,838	23,446		-	23,446	15,838	7,608	6,368	13,976
Animal Services		2,640	3,908		-	3,908	2,640	1,268	1,061	2,330
Military & Veterans' Services		6,070	8,985		-	8,985	6,070	2,916	2,440	5,356
Social Services		35,106	51,971		-	51,971	35,106	16,865	14,115	30,980
Agricultural Cooperative Extension		5,279	7,815		-	7,815	5,279	2,536	2,123	4,659
Parks		10,559	 15,632		<u> </u>	15,632	10,559	5,073	 4,246	 9,318
Total Operating Departments	\$	249,566	\$ 369,458	\$	- \$	369,458	\$ 249,566	\$ 119,892	\$ 100,345	\$ 220,237
NON-GENERAL FUND										
Roads & Bridges - Construction Projects		10,558	15,631		-	15,631	10,558	5,072	4,245	9,318
Roads & Bridges - Maintenance		5,279	7,815		-	7,815	5,279	2,536	2,123	4,659
County Library		2,640	3,908		-	3,908	2,640	1,268	1,061	2,329
Office for Employment Training/WIB		5,280	7,817		-	7,817	5,280	2,537	2,123	4,660
Behavioral Health		34,314	50,799		-	50,799	34,314	16,485	13,797	30,282
Water Resources Agency		5,279	7,815		-	7,815	5,279	2,536	2,123	4,659
Natividad Medical Center		2,640	3,908		-	3,908	2,640	1,268	1,061	2,329
Resource Planning (ISF)		1,811	2,681		-	2,681	1,811	870	728	1,598
All Others			 		<u> </u>	<u>-</u>		-	 	 -
Total Non-General Fund	\$	67,801	\$ 100,373	\$	<u> </u>	100,373	\$ 67,801	\$ 32,572	\$ 27,261	\$ 59,833
Total	\$	395,877	\$ 586,058	\$	- \$	586,058	\$ 395,877	\$ 190,181	\$ 127,606	\$ 280,070

Notes: (1) Allocated on the basis of direct charges.

<sup>\*</sup> This allocation is based on the total first allocation to operating and non-general county departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

## Allocation of Costs III - Mail Charges

		Allocatio	cation of Costs III - Mail Charges									
	Allocation Base	First Allocation	Direct Identified	Total First Allocation	Less Direct Charges	Net First Allocation	Other Service Departments	Total Net Allocation				
Allocation Base					(1)		*					
SERVICE DEPARTMENTS												
Administrative Management:												
County Administrative Office & ILA	\$ 40	\$ 54	\$ -	\$ 54	\$ 40	\$ 13						
Contracts and Purchasing	19	25	-	25	19	6						
Fleet Administration	10	13	-	13	10	3						
Human Resources	721	956	-	956	721	235						
Equal Opportunity Office	57	75	-	75	57	18						
Information Technology Service Departments:												
ITD (Information Technology)	260	344	-	344	260	84						
Resource Management Service Departments:												
Architectural Services/Capital Projects	3	4	-	4	3	1						
Facilities & Facilities Maintenance Projects	14	18	-	18	14	5						
Resource Management Agency	5,625	7,456	-	7,456	5,625	1,830						
Other Service Departments:												
Auditor-Controller	7,392	9,798	-	9,798	7,392	2,405						
Treasurer - Tax Collector	12,742	16,888	-	16,888	12,742	4,146						
Revenue Division	1,170	1,551	-	1,551	1,170	381						
County Counsel	792	1,049	-	1,049	792	258						
Risk Management	45	60	<u> </u>	60	45	15						
Total Service Departments	\$ 28,890	\$ 38,291	<u>\$</u> -	\$ 38,291	\$ 28,890	\$ 9,401						
OPERATING DEPARTMENTS												
Board of Supervisors	193	256	-	256	193	63	•	\$ 132				
Office of Emergency Services	5	7	-	7	5	2	2	4				
Office of Community Engagement & Strategic Advocacy	1	1	-	1	1	0	0	1				
Economic Development Administration	262	347	-	347	262	85	94	180				
Assessor	6,721	8,908	-	8,908	6,721	2,187	2,419	4,606				
Clerk/Recorder	5,964	7,905	-	7,905	5,964	1,941	2,147	4,088				
Grand Jury	4	5	-	5	4	1	1	2				
Clerk of the Board	423	560	-	560	423	138	152	290				
Elections	3,562	4,720	-	4,720	3,562	1,159	1,282	2,441				
Emergency Communications	79	104	-	104	79	26	28	54				
District Attorney	6,205	8,224	-	8,224	6,205	2,019	2,234	4,253				
Child Support Services	15,843	20,998	-	20,998	15,843	5,155	5,703	10,858				
Public Defender	791	1,048	-	1,048	791	257	285	542				
Sheriff's Correctional Division	6,455	8,555	-	8,555	6,455	2,100	2,324	4,424				
Sheriff	11,906	15,780	-	15,780	11,906	3,874	4,286	8,160				
Juvenile Hall	1	1	-	1	1	0	0	0				
Probation	4,252	5,636	-	5,636	4,252	1,384	1,531	2,914				
Agricultural Commissioner	1,372	1,819	-	1,819	1,372	446	494	940				
Building Services	1,142	1,514	-	1,514	1,142	372	411	783				
Planning	2,950	3,910	-	3,910	2,950	960	1,062	2,022				
Environmental Services	7	9	-	9	7	2	2	5				

Based on Actual Costs for the Year Ended June 30, 2017 FACILITIES & FACILITIES PROJECTS MANAGEMENT

#### Allocation of Costs III - Mail Charges

			First	Direct	t	Total First	Less: Direct	Net First	Other Service	Total Net
	Allocation	on Base	Allocation	Identified		Allocation	Charges	Allocation	Departments	Allocation
OPERATING DEPARTMENTS (Continued)									 · · · · · · · · · · · · · · · · · · ·	
Primary Health Care	\$	17,574	\$ 23,292	\$ -	\$	23,292	17,574	\$ 5,718	\$ 6,326	\$ 12,044
Emergency Medical Services		48	64	-		64	48	16	17	33
Environmental Health		4,225	5,600	-		5,600	4,225	1,375	1,521	2,896
Public Guardian/Administrator		2,541	3,368	-		3,368	2,541	827	915	1,742
Children's Medical Services		3,275	4,341	-		4,341	3,275	1,066	1,179	2,245
Public Health & Health Administration		2,171	2,877	-		2,877	2,171	706	781	1,488
Animal Services		463	614	-		614	463	151	167	318
Military & Veterans' Services		209	277	-		277	209	68	75	143
Social Services		59,053	78,269	-		78,269	59,053	19,216	21,258	40,473
Parks		330	438			438	330	 107	 119	 226
Total Operating Departments	\$	158,026	\$ 209,447	\$ -	<u>\$</u>	209,447	\$ 158,026	\$ 51,421	\$ 56,886	\$ 108,307
NON-GENERAL FUND										
Roads & Bridges - Construction Projects		429	569	-		569	429	140	154	294
Roads & Bridges - Maintenance		26	34	-		34	26	8	9	18
County Library		20	26	-		26	20	6	7	13
Fish & Game Propagation		4	5	-		5	4	1	1	3
Behavioral Health		2,523	3,344	-		3,344	2,523	821	908	1,729
Water Resources Agency		3,257	4,317	-		4,317	3,257	1,060	1,173	2,232
Natividad Medical Center		23,155	30,690	-		30,690	23,155	7,535	8,335	15,870
Lake Events & Administration		9	12	-		12	9	3	3	6
All Others		15	20	. <u> </u>	·	20	15	5	5	 10
Total Non-General Fund	\$	29,438	\$ 39,017	\$ -	<u>\$</u>	39,017	\$ 29,438	\$ 9,579	\$ 10,597	\$ 20,176
Total	\$ 2	216,354	\$ 286,755	\$ -	\$	286,755	\$ 216,354	\$ 70,401	\$ 67,483	\$ 128,483
Grand Total	\$	612,231	\$ 872,812	\$ -	\$	11,264,469	\$ 2,127,397	\$ 9,137,073	\$ 1,828,670	\$ 7,160,947

Notes: (1) Allocated on the basis of direct charges.

<sup>\*</sup> This allocation is based on the total first allocation to operating and non-general county departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017 RESOURCE MANAGEMENT AGENCY

#### **Explanatory Narrative**

The Resource Management Agency (RMA) centralizes a range of Land Use and Capital services, including Building Services, Planning, Public Works, Facilities, and Parks to ensure reasonable and safe development, plan for future needs, manage infrastructure and County facilities, and protect natural resources.

The Resource Management Agency allocates costs based on total dollars of work order charged to each department. The resultant percentages are the basis for cost allocation.

#### **Costs for Allocation**

2016-17 ACTUAL EXPENDITURES		
Budget Unit 001-3000-8222 - Resource Management Agency	\$ 2,259,728	
Intra & Inter-fund Reimbursement Added Back	1,730,869	
Cost Plan Charges Added Back (#7301)	975,600	
Less - Non-Recoverable Liability (#6261)	(7,062)	
Less - Taxes and Assessments (#7121)	 (43)	\$ 4,959,093
EXTERNAL OVERHEADS		
Building Depreciation	938,563	
Equipment Depreciation	783	
Annual Financial Audit	 527	939,873
REVENUES RECEIVED		 
NET COSTS FOR FIRST ALLOCATION		\$ 5,898,966

Based on Actual Costs for the Year Ended June 30, 2017 RESOURCE MANAGEMENT AGENCY

#### **Allocation of Costs**

								Other	
				Total First	Less Direct		Net First	Service	Total Net
	Alle	Allocation Base		Allocation	 Charges		Allocation	Departments	Allocation
Allocation Base	· · · · ·	_		(1)		·	_	 *	 _
SERVICE DEPARTMENTS									
Administrative Management:									
HR - Employment & Information Systems	\$	139	\$	472	\$ 139	\$	332		
Resource Management Service Departments:									
Architectural Services / Capital Projects		55,353		187,345	55,353		131,992		
Facilities & Facilities Maintenance Projects		248,767		841,966	248,767		593,199		
Resource Management Agency		-		-	-		· -		
Total Service Departments	\$	304,259	\$	1,029,783	\$ 304,259	\$	725,524		
OPERATING DEPARTMENTS									
Economic Development Administration		128		433	128		305	\$ 42	\$ 347
Elections		1,259		4,260	1,259		3,001	412	3,413
Total Operating Departments	\$	1,387	\$	4,693	\$ 1,387	\$	3,306	\$ 454	\$ 3,761
NON-GENERAL FUND									
Roads & Bridges - Construction Projects		331,690		1,122,624	331,690		790,934	108,699	899,633
Roads & Bridges - Maintenance		978,485		3,311,740	978,485		2,333,255	320,662	2,653,917
Successor Agency -East Garrison		81,880		277,126	81,880		195,247	26,833	222,080
All Others		45,205		152,999	45,205		107,794	14,814	122,608
Total Non-General Fund	\$	1,437,260	\$	4,864,490	\$ 1,437,260	\$	3,427,230	\$ 471,009	\$ 3,898,239
Total	\$	1,742,905	\$	5,898,966	\$ 1,742,905	\$	4,156,060	\$ 471,463	\$ 3,901,999

#### Notes:

<sup>(1)</sup> Percentage of time expended on the accounts of the departments served.

<sup>(2)</sup> This allocation is based on the first net allocation to operating and non-general County departments Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017
AUDITOR-CONTROLLER

#### **Explanatory Narrative**

The Office of the Auditor-Controller is an elected position in the Executive Branch of the Monterey County Government. The Auditor-Controller is the Chief Accounting Office for the County of Monterey. The duties of the position are performed under the legal authority primarily set forth in the Government Code beginning with Section 26880 and 26900, the Revenue and Taxation Code and Monterey Code Sections 2.16 and 2.17, and in accordance with Generally Accepted Accounting Principles (GAAP).

The Office of the Auditor-Controller consists of five major divisions: Administration, General Accounting, Disbursements, Systems Management, and Internal Audit. The Office of the Auditor-Controller provides centralized accounting, disbursing, auditing, financial control services, and ERP system to all County departments and special districts governed by the Board of Supervisors. To the extent required by law, it also furnishes these services to the County Superintendent of Schools, local school districts and special districts with independent boards.

The department's operations have been segregated into the eight functional categories shown below. Direct costs for each function were determined from an annual study of staff time and detailed analysis of expenditures in each services and supplies account.

#### Department Administration

The Administration division is responsible for department administration and policy guidance, including employee development, personnel, payroll budget development and management, and general secretarial support services. Also, included here is the costs of the office receptionist.

#### Internal Audit

Internal Audit performs statutorily required cash counts of the County treasury, periodic audits of transient occupancy taxes collected by local hotels and motels and reviews of revenues collected by various concessionaires operating on County property. In addition, this group performs audits and reviews of other County departments at the behest of the State, grand jury or the departments themselves. Auditor reports presented to management include objective analyses, appraisals, comments and recommendations on financial operations. The costs of audit work related to taxes and mandated cash counts has been reclassified as general government expense and excluded from allocation.

#### General and Expenditure Accounting

General Accounting division is responsible for maintaining the general ledger, budgetary control, enforcing accounting policies, procedures and processes, ensuring financial reporting in accordance with County policies and state and federal guidelines, reconciling fixed asset activity to County inventory, formulation and completion of the mandated County-Wide Cost Allocation Plan (COWCAP), as well as responsible for the preparation of the Comprehensive Annual Financial Report (CAFR). In addition, the General Accounting division calculates Proposition 4 GANN limits for the County and Board of Supervisor governed special districts, administers obligation and debt service bonds, prepares the State Controller and Local Government Financial Transactions Reports, coordinates countywide SB 90 claiming activities, performs public safety accounting and reporting for Proposition 172, performs Realignment Sales Tax accounting, apportionment of interest earned on funds in the County Treasury, and provide accounting and fiscal control services for schools. Starting in FY2016-2017, the Division is now responsible for Continuing Disclosures related to the County Debt issuances. The allowable costs of these activities have been allocated based on the adjusted expenditures of each user department.

#### Disbursements

Accounts Payable division is responsible for processing purchase orders, and making vendor and contract payments. Accounts Payable Division responsibilities also includes processing claims, invoices and contracts, the preparation and posting of accounting entries to record expenditures and costs, and the purchase, drawing and recording of warrants.

These costs have been allocated based on the number of warrants issued for each County department or local agency.

Based on Actual Costs for the Year Ended June 30, 2017 AUDITOR-CONTROLLER

#### Explanatory Narrative(Continued) and Costs for Allocation

#### Payroll Division

The Payroll division is responsible for preparing bi-weekly payroll, calculates benefits, prepares year-end tax information, reviews and processes employee reimbursement claim payments, and reconciles payroll functions. The Payroll division calculates and reports required payroll taxes, CalPERS payments, employee benefit payments as well as annual IRS and Franchise Tax Board reports. Garnishments, liens, and levies are also processed by the Payroll Division. The total cost of these activities has been allocated according to the number of employees of each user department.

#### Systems Division

The Systems division provides procurement, development, implementation and maintenance for countywide and department-administered Enterprise-Resource Planning (ERP) systems in collaboration with staff of the Information Technology department. Among other functions, ERP includes the County's core financial system, budget preparation system, payroll system. The total cost of these activities has been allocated according to the number of employees of each user department.

#### Property Tax

The Property Tax division is responsible for calculating property taxes and processing property tax refunds, maintaining the property rolls and tax allocation systems, allocating and accounting for property tax apportionment and assessments. These costs have been eliminated as unallowable.

#### Costs for Allocation

2046 47 ACTUAL EVDENDITUDES

2016-17 ACTUAL EXPENDITURES			
Budget Unit 001-1110-8011 - Auditor-Controller	\$ 1,499,620		
Intra & Inter-fund Reimbursement Added Back	3,580,735		
Add - Cost Plan Charges (#7301)	4,659,331		
Less - Non-Recoverable Liability (#6261)	(7,368	)	
Less - Taxes and Assessments (#7121)	(388	) \$	9,731,931
EXTERNAL OVERHEADS			
Building Depreciation	85,173		
Equipment Depreciation	1,684		
Annual County Audit	1,619		88,475
REVENUES RECEIVED			(490,538)
TOTAL FUNCTIONAL COSTS		\$	9,329,868

Based on Actual Costs for the Year Ended June 30, 2017 AUDITOR-CONTROLLER

## **Functional Analysis of Costs**

		Department		Internal		Payroll				System			,	SB 90/General Government/		Budget/Cost Plan/General		Total
		Admin		Audit		Division	- 1	Disbursements		Division		Direct Identified	F	Property Taxes		Accounting		Department
ACTUAL EXPENDITURES	-		-				_				_			reporty remove		<u></u>		
Salaries and Wages	\$	621,279	\$	88,361	\$	921,922	\$	237,249	\$	946,738	\$	1,134,573	\$	293,467	\$	827,509	\$	5,071,099
Employee Benefits		337,085		48,187		472,121		80,041		565,059		118,013		139,351		354,606		2,114,462
Services and Supplies		747,501		1,403		5,398	_	826		1,768,639		2,409	_	2,159		18,035		2,546,370
Total Direct Costs	\$	1,705,865	\$	137,951	\$	1,399,441	\$	318,117	\$	3,280,436	\$	1,254,995	\$	434,977	\$	1,200,151	\$	9,731,931
EVERNAL OVERHEARS																		
EXTERNAL OVERHEADS  Building Depreciation *		10,435		1,484		15,484		3,985		15,901		19,056		4,929		13,899		85,173
Equipment Depreciation		1,684		1,404		15,464		3,965		15,901		19,000		4,929		13,099		1,684
Annual Financial Audit		1,619		-		-		-		-		-		-		-		1,619
Total External Overheads	\$	13,737	\$	1,484	\$	15,484	\$	3,985	\$	15,901	\$	19,056	\$	4,929	\$	13,899	\$	88,475
Total Department Costs	<u>*</u>	1,719,603	<u>*                                    </u>	139,435	<u>*</u>	1,414,925	<u>-</u>	322,101	<u>-</u>	3,296,337	<u>*</u>	1,274,051	<u>*</u>	439,906	<u>*</u>	1,214,049	<u>-</u>	9,820,406
REVENUES RECEIVED		(54)				_		_		_		_		(407,495)		(82,990)		(490,538)
Allocate Administration (2)		(1,719,549)		34,145		356,259		91,680		365,849		438,434		113,405		319,775		(430,330)
TOTAL FUNCTIONAL COSTS		-		173,580		1,771,185		413,782		3,662,186		1,712,485		145,816		1,450,835		9,329,868
Eliminate Unallowable Functions		<u>-</u>		(173,580)	_	<u> </u>	_	<u> </u>		<u>-</u>	_		_	(145,816)		<u> </u>	_	(319,396)
NET COSTS FOR FIRST ALLOCATION	\$	-	\$	_	\$	1,771,185	\$	413,782	\$	3,662,186	\$	1,712,485	\$	_	\$	1,450,835	\$	9,010,472

<sup>\*</sup> Allocated on the basis of salaries and wages.

Based on Actual Costs for the Year Ended June 30, 2017 AUDITOR-CONTROLLER

## Allocation of Costs I - Expenditure Accounting

		Othor						
	A/P Warrants	Disbursements	Direct Identified	Total First Allocation	Less: Direct Charges	Net First Allocation		Total Net Allocation
SERVICE DEPARTMENTS	Allocation Base		Schedule 13-2				*	
Administrative Management:								
County Administrative Office & ILA	235	\$ 1,192	\$ -	\$ 1,192	\$ -	\$ 1,192		
Contracts & Purchasing	39	198	-	198	-	198		
Fleet Administration	974	4,940	-	4,940	-	4,940		
Human Resources	201	1,019	-	1,019	-	1,019		
Equal Opportunity Office	60	304	-	304	-	304		
Information Technology Service Departments:								
ITD (Information Technology)	1,135	5,756	-	5,756	-	5,756		
Resource Management Service Departments:								
Architectural Services / Capital Projects	226	1,146	-	1,146	-	1,146		
Facilities & Facilities Maintenance Projects	1,315	6,669	-	6,669	-	6,669		
Resource Management Agency	191	969	14,959	15,927	-	15,927		
Service Departments:								
Auditor-Controller	6,377	32,341	-	32,341	-	32,341		
Treasurer-Tax Collector	529	2,683	-	2,683	-	2,683		
Revenue Division	2,402	12,182	-	12,182	-	12,182		
County Counsel	196	994	-	994	-	994		
Risk Management	29	147		147	<u> </u>	147		
Total Service Departments	13,909	\$ 70,539	\$ 14,959	\$ 85,498	<u> </u>	\$ 85,498	,	
OPERATING DEPARTMENTS								
Board of Supervisors	175	888	-	888	-	888		
Office of Emergency Services	95	482	-	482	-	482		502
Office of Community Engagement & Strategic Advocacy	32	162	-	162	-	162		169
Economic Development Administration	286	1,450	-	1,450	-	1,450		1,511
Assessor	133	675	-	675	-	675		703
Clerk/Recorder	189	959	-	959	-	959		998
Grand Jury	203	1,030	-	1,030	-	1,030		1,072
Enterprise Risk	23	117	-	117	-	117	5	122
Assessment Appeals Board	-	-	-	-	-	-	-	-
Clerk of the Board	64	325	-	325	-	325		338
Elections	402	2,039	-	2,039	-	2,039		2,124
Emergency Communications	309	1,567	-	1,567	-	1,567		1,632
District Attorney	522	2,647	-	2,647	-	2,647		2,758
Child Support Services	415	2,105	-	2,105	-	2,105		2,192
Public Defender	911	4,620	-	4,620	-	4,620		4,813
Coroner	148	751	-	751	-	751		782
Sheriff's Correctional Division	669	3,393	-	3,393	-	3,393		3,534
Sheriff	1,347	6,831	-	6,831	-	6,831		7,116
Juvenile Hall	1,000	5,071	-	5,071	-	5,071		5,283
Probation	3,993	20,250	-	20,250	-	20,250		21,094
Agricultural Commissioner	546	2,769	-	2,769	-	2,769		2,884
Building Services	264	1,339	-	1,339	-	1,339	56	1,395

Based on Actual Costs for the Year Ended June 30, 2017 AUDITOR-CONTROLLER

## Allocation of Costs I - Expenditure Accounting

		Allocation of Co	Jala I	- Experiulture	ACC	Junting						Other		
	A/P			Direct		Total First		Less: Direct		Net First		Service		Total Net
	Warrants	Disbursements		Identified		Allocation		Charges		Allocation		Departments		Allocation
OPERATING DEPARTMENTS (Continued)	vvariants	Disbuisements		identined		Allocation		Onlarges		Allocation	_	Бераниена		Allocation
Planning	277	\$ 1,405	¢	_	\$	1,405	¢	_	\$	1,405	Ф	59	\$	1,463
Environmental Services	49	249	Ψ	_	Ψ	249	Ψ	_	Ψ	249	Ψ	10	Ψ	259
Primary Health Care	2,336	11,847		_		11,847		_		11,847		494		12,340
Emergency Medical Services	190	964		_		964				964		494		1,004
Environmental Health	917	4,651		_		4,651				4,651		194		4,844
Public Guardian/Administrator	111	563		_		563				563		23		586
Children's Medical Services	231	1,172				1,172				1,172		49		1,220
Public Health & Health Administration	1,500	7,607		_		7,607		_		7,607		317		7,924
Animal Services	342	1,734		_		1,734		_		1,734		72		1,807
Military & Veterans' Services	124	629		_		629		_		629		26		655
Social Services	32,249	163,550				163,550				163,550		6,813		170,363
Area Agency on Aging	144	730		_		730				730		30		761
Agricultural Cooperative Extension	11	56		_		7 50 56				750 56		2		58
Parks	971	4,924		-		4,924		-		4,924		205		5,130
Total Operating Departments	51,178	\$ 259,548	\$		\$	259,548	\$		\$	259,548	\$	10,812	\$	270,360
NON-GENERAL FUND	01,170	ψ 200,040	Ψ	_	Ψ	200,040	Ψ		Ψ	200,040	Ψ	10,012	Ψ	270,000
Roads & Bridges - Construction Projects	696	3,530		_		3,530		_		3,530		147		3,677
Roads & Bridges - Maintenance	1,313	6,659		_		6,659		_		6,659		277		6,936
County Library	950	4,818		_		4,818		_		4,818		201		5,019
IHSS PA-Administration	31	157		_		157		_		157		7		164
Fish & Game Propagation	10	51		_		51				51		2		53
Office for Employment Training/WIB	10	-		_		-				-		_		-
Community Action Partnership	74	375		_		375		_		375		16		391
Behavioral Health	1,736	8,804		_		8,804				8,804		367		9,171
Homeland Security Grant	18	91				91				91		4		95
Water Resources Agency	1,026	5,203		308		5,511		_		5,511		230		5,741
Emergency Communication - NGEN Radio Project	27	137		1,232		1,369		_		1,369		57		1,426
Natividad Medical Center	8,936	45,319		708		46,027		_		46,027		1,917		47,944
Resort at Nacimiento Lake	217	1,101		700		1,101		_		1,101		46		1,146
Resort at Nachmento Lake	174	882		_		882		_		882		37		919
Lake San Antonio & Nacimiento Administration	6	30		_		30		_		30		1		32
General Liability Insurance (ISF)	111	563		_		563		_		563		23		586
Workmens' Compensation (ISF)	167	847		_		847		_		847		35		882
Benefits (ISF)	317	1,608		_		1,608		_		1,608		67		1,675
Resource Planning (ISF)	41	208		_		208		_		208		9		217
RDA - Successor Agency	-	200		165,095		165,095		_		165,095		6,878		171,973
All Others	653	3,312		19,167		22,479		3,000		19,479		936		20,415
Total Non-General Fund	16,503	\$ 83,695	\$	186,510	\$	270,205	\$	3,000	\$	267,205	\$	11,256	\$	278,461
	-,,,,,,	<u> </u>	<u> </u>	,	<u>.                                      </u>	-, -,	<u> </u>	-,	<u>.                                      </u>	- ,	*	, , , , ,	<u> </u>	
Total	81,590	\$ 413,782	\$	201,469	\$	615,250	\$	3,000	\$	612,250	\$	22,068	\$	548,821

<sup>\*</sup> This allocation is based on the first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017 AUDITOR-CONTROLLER

## Allocation of Costs II - Budget/Cost Plan/General Accounting Budget/Cost

		atio		s ii - Budget/Cost Plan/General Accounting						Othor					
	^	لم مدمر نالم		Budget/Cost Plan/General		Direct		Total Finat		Lassy Direct		Net First		Other	Total Not
		djusted enditure		Accounting		Direct Identified		Total First Allocation		Less: Direct Charges		Allocation		Service Departments	Total Net Allocation
	Allocation			Accounting	_	chedule 13-2	-	Allocation	-	Charges		Allocation		*	Allocation
SERVICE DEPARTMENTS	Allocatio	III base			3	criedule 13-2									
Administrative Management:															
County Administrative Office & ILA	\$ 3.9	67,616	Ф	6,517	¢	_	\$	6,517	Ф	_	\$	6,517			
Contracts & Purchasing		13,649	Φ	1,665	Φ	-	Φ	1,665	φ	-	φ	1,665			
Fleet Administration	,	32,591		8,102		-		8,102		-		8,102			
Human Resources		-		,		-		6,375		-					
	,	81,204		6,375		-		,		-		6,375			
Equal Opportunity Office		47,463		1,228		-		1,228		-		1,228			
Information Technology Service Departments:	40.	75 4 700		20.004				20.004				20.004			
ITD (Information Technology)	18,	754,728		30,804		-		30,804		-		30,804			
Resource Management Service Departments:		70 444		0.000				0.000				0.000			
Architectural Services / Capital Projects	,	270,114		2,086		-		2,086		-		2,086			
Facilities & Facilities Maintenance Projects	,	48,448		15,519		-		15,519		-		15,519			
Resource Management Agency	4,9	59,603		8,146		-		8,146		-		8,146			
Other Service Departments:															
Auditor-Controller		276,202		15,236		-		15,236		-		15,236			
Treasurer-Tax Collector	,	59,223		5,846		-		5,846		-		5,846			
Revenue Division	,	188,935		5,730		-		5,730		-		5,730			
County Counsel		230,949		10,234		-		10,234		-		10,234			
Risk Management		58,642	_	1,575		<u> </u>	_	1,575		<u> </u>		1,575			
Total Service Departments	\$ 72,4	189,366	\$	119,060	\$	<u>-</u>	\$	119,060	\$	<u> </u>	\$	119,060			
OPERATING DEPARTMENTS															
Board of Supervisors	,	21,049		5,290		-		5,290		-		5,290	\$	220 \$	5,511
Office of Emergency Services	1,0	22,445		1,679		-		1,679		-		1,679		70	1,749
Office of Community Engagement & Strategic Advocacy		20,611		855		-		855		-		855		36	891
Economic Development Administration	,	205,737		5,265		-		5,265		-		5,265		219	5,485
Assessor	5,4	186,215		9,011		-		9,011		-		9,011		375	9,386
Clerk/Recorder	2,	79,451		3,580		-		3,580		-		3,580		149	3,729
Grand Jury	•	05,345		173		-		173		-		173		7	180
Enterprise Risk	4	35,618		715		-		715		-		715		30	745
Assessment Appeals Board		1,671		3		-		3		-		3		0	3
Clerk of the Board	-	19,061		1,181		-		1,181		-		1,181		49	1,230
Elections	4,0	78,886		7,685		-		7,685		-		7,685		320	8,005
Emergency Communications	10,8	399,209		17,901		-		17,901		-		17,901		746	18,647
District Attorney	25,0	07,745		41,074		-		41,074		-		41,074		1,711	42,785
Child Support Services	10,	71,701		17,364		-		17,364		-		17,364		723	18,087
Public Defender	11,	75,185		18,355		-		18,355		-		18,355		765	19,119
Coroner	1,	84,778		2,931		_		2,931		_		2,931		122	3,054
Sheriff's Correctional Division		96,313		78,996		-		78,996		-		78,996		3,291	82,287
Sheriff		29,259		66,403		-		66,403		-		66,403		2,766	69,169
Juvenile Hall	,	261,421		29,994		-		29,994		-		29,994		1,249	31,243
Probation		68,309		33,947		_		33,947		_		33,947		1,414	35,361
Agricultural Commissioner		357,608		14,548		_		14,548		_		14,548		606	15,154
J	٠,٠	,		,5 .0				,				,			,

Based on Actual Costs for the Year Ended June 30, 2017 AUDITOR-CONTROLLER

## Allocation of Costs II - Budget/Cost Plan/General Accounting

Adjusted Expenditure   Plan/General Accounting   Direct Identified   Direct Identified   Allocation   Charges   Net First Allocation   Departments   Net First Allocation   Departments   Net First Allocation   Departments   Net First Allocation   Departments   Direct Charges   Direct Charges			Budget/Cost			J		Other		
OPERATING DEPARTMENTS (Continued)         Expenditure         Accounting         Identified         Allocation         Charges         Allocation         Departments         Allocation           Produce Inspection         \$ 869,416         \$ 1,428         \$ - \$ 1,428         \$ - \$ 1,428         \$ 59         \$ 1,488           Building Services         5,562,296         9,136         - 9,136         - 9,136         381         9,51           Planning         3,626,330         5,956         - 5,956         - 5,956         - 5,956         248         6,20           Environmental Services         1,286,876         2,114         - 2,114         - 2,114         - 2,114         88         2,20           Primary Health Care         39,131,453         64,272         - 64,272         - 64,272         - 64,272         2,917         - 2,917		Adjusted		Direct	Total Firet	Loce: Direct	Not Firet		Total	Not
OPERATING DEPARTMENTS (Continued)           Produce Inspection         \$ 869,416         \$ 1,428         \$ - \$ 1,428         \$ - \$ 1,428         \$ 59         \$ 1,48           Building Services         5,562,296         9,136         - 9,136         - 9,136         381         9,51           Planning         3,626,330         5,956         - 5,956         - 5,956         - 5,956         248         6,20           Environmental Services         1,286,876         2,114         - 2,114         - 2,114         - 2,114         88         2,20           Primary Health Care         39,131,453         64,272         - 64,272         - 64,272         - 64,272         2,677         66,94           Emergency Medical Services         1,775,880         2,917         - 2,917										
Building Services       5,562,296       9,136       -       9,136       -       9,136       381       9,51         Planning       3,626,330       5,956       -       5,956       -       5,956       -       5,956       248       6,20         Environmental Services       1,286,876       2,114       -       2,114       -       2,114       -       2,114       88       2,20         Primary Health Care       39,131,453       64,272       -       64,272       -       64,272       -       64,272       2,677       66,94         Emergency Medical Services       1,775,880       2,917       -       2,917       -       2,917       -       2,917       -       2,917       -       2,917       -       2,917       -       12,571       524       13,09         Environmental Health       7,654,064       12,571       -       12,571       -       12,571       -       12,571       524       13,09	OPERATING DEPARTMENTS (Continued)	Experialitate	Accounting	Пастипеа	Allocation	Onarges	Allocation	Departments	Alloca	lion
Planning         3,626,330         5,956         -         5,956         -         5,956         248         6,20           Environmental Services         1,286,876         2,114         -         2,114         -         2,114         -         2,114         88         2,20           Primary Health Care         39,131,453         64,272         -         64,272         -         64,272         -         64,272         2,677         66,94           Emergency Medical Services         1,775,880         2,917         -         2,917         -         2,917         -         2,917         -         2,917         122         3,03           Environmental Health         7,654,064         12,571         -         12,571         -         12,571         -         12,571         524         13,09	Produce Inspection	\$ 869,416 \$	1,428	\$ -	\$ 1,428	\$ -	\$ 1,428	\$ 59	\$ 1,4	487
Environmental Services       1,286,876       2,114       -       2,114       -       2,114       88       2,20         Primary Health Care       39,131,453       64,272       -       64,272       -       64,272       -       64,272       2,677       66,94         Emergency Medical Services       1,775,880       2,917       -       2,917       -       2,917       -       2,917       122       3,03         Environmental Health       7,654,064       12,571       -       12,571       -       12,571       -       12,571       524       13,09	Building Services	5,562,296	9,136	-	9,136	-	9,136	381	9,	516
Environmental Services       1,286,876       2,114       -       2,114       -       2,114       88       2,20         Primary Health Care       39,131,453       64,272       -       64,272       -       64,272       -       64,272       2,677       66,94         Emergency Medical Services       1,775,880       2,917       -       2,917       -       2,917       -       2,917       122       3,03         Environmental Health       7,654,064       12,571       -       12,571       -       12,571       -       12,571       524       13,09	Planning	3,626,330	5,956	-	5,956	-	5,956	248	6,2	204
Primary Health Care       39,131,453       64,272       -       64,272       -       64,272       -       64,272       2,677       66,94         Emergency Medical Services       1,775,880       2,917       -       2,917       -       2,917       -       2,917       122       3,03         Environmental Health       7,654,064       12,571       -       12,571       -       12,571       524       13,09	Environmental Services			-		-		88	2,	202
Emergency Medical Services       1,775,880       2,917       -       2,917       -       2,917       -       2,917       122       3,03         Environmental Health       7,654,064       12,571       -       12,571       -       12,571       524       13,09	Primary Health Care			-	64,272	_	64,272	2,677	66.9	949
Environmental Health 7,654,064 12,571 - 12,571 - 12,571 524 13,09	·			-		_				
	• ,	7,654,064		-	12,571	_	12,571	524	13,0	095
Public Guardian/Administrator 1,243,475 2,042 - 2,042 - 2,042 85 2,12	Public Guardian/Administrator	1,243,475	2,042	-	2,042	-	2,042	85		127
Children's Medical Services 6,184,206 10,157 - 10,157 - 10,157 423 10,58	Children's Medical Services	6,184,206	10,157	-	10,157	-	10,157	423	10,	580
Public Health & Health Administration 24,248,733 39,827 - 39,827 - 39,827 1,659 41,48	Public Health & Health Administration	24,248,733	39,827	-	39,827	_	39,827	1,659	41,4	487
Animal Services 1,572,966 2,584 - 2,584 - 2,584 108 2,68	Animal Services	1,572,966	2,584	-	2,584	-	2,584	108	2,0	691
Military & Veterans' Services 911,400 1,497 - 1,497 - 1,497 62 1,55	Military & Veterans' Services	911,400		-	1,497	-	1,497	62	1,	559
Social Services 100,644,921 165,305 - 165,305 - 165,305 6,886 172,19	Social Services	100,644,921	165,305	-	165,305	-	165,305	6,886	172,	191
Area Agency on Aging 2,305,249 3,786 - 3,786 - 3,786 158 3,94	Area Agency on Aging	2,305,249	3,786	-	3,786	-	3,786	158	3,9	944
	Agricultural Cooperative Extension			-		_	665	28		693
Parks 8,946,108 14,694 - 14,694 - 14,694 612 15,30			14,694	-	14,694	-	14,694	612	15,	306
Total Operating Departments \$ 423,695,981 \$ 695,901 \$ - \$ 695,901 \$ - \$ 695,901 \$ 28,990 \$ 724,89	Total Operating Departments	\$ 423,695,981 \$	695,901	\$ -	\$ 695,901	\$ -	\$ 695,901	\$ 28,990	\$ 724,8	891
NON-GENERAL FUND										
Roads & Bridges - Construction Projects 10,983,086 18,039 - 18,039 - 18,039 751 18,79	Roads & Bridges - Construction Projects	10,983,086	18,039	-	18,039	-	18,039	751	18,	791
Roads & Bridges - Maintenance 11,681,371 19,186 - 19,186 - 19,186 799 19,98		11,681,371	19,186	-	19,186	-	19,186	799	19,	985
County Library 8,354,042 13,721 - 13,721 - 13,721 572 14,29	County Library	8,354,042	13,721	-	13,721	-	13,721	572	14,	293
IHHS PA-Administration 736,898 1,210 - 1,210 - 1,210 50 1,26	IHHS PA-Administration	736,898		-	1,210	-	1,210	50		
Fish & Game Propagation 36,214 59 - 59 - 59 2 6	Fish & Game Propagation	36,214	59	-	59	-	59	2		62
Office for Employment Training/WIB 5,155,792 8,468 - 8,468 - 8,468 353 8,82	Office for Employment Training/WIB	5,155,792	8,468	-		-	8,468	353	8,8	821
Community Action Partnership 574,016 943 - 943 - 943 39 98	Community Action Partnership	574,016	943	-	943	-	943	39	9	982
Behavioral Health 93,691,335 153,884 - 153,884 - 153,884 6,410 160,29	Behavioral Health	93,691,335	153,884	-	153,884	-	153,884	6,410	160,	294
Homeland Security Grant 381,946 627 - 627 - 627 26 65	Homeland Security Grant	381,946	627	-	627	-	627	26		653
Water Resources Agency 6,597,716 10,836 - 10,836 - 10,836 451 11,28	Water Resources Agency	6,597,716	10,836	-	10,836	-	10,836	451	11,	288
Emergency Communication - NGEN Radio Project 31,987 53 - 53 - 53 2	Emergency Communication - NGEN Radio Project	31,987	53	-	53	-	53	2		55
Natividad Medical Center 232,109,886 381,230 - 381,230 - 381,230 15,881 397,11	Natividad Medical Center	232,109,886	381,230	-	381,230	-	381,230	15,881	397,	111
Resort at Nacimiento Lake 1,060,532 1,742 - 1,742 - 1,742 73 1,81	Resort at Nacimiento Lake	1,060,532	1,742	-	1,742	-	1,742	73	1,8	814
Resort at San Antonio Lake 417,018 685 - 685 - 685 29 71	Resort at San Antonio Lake	417,018	685	-	685	-	685	29	-	713
Lake Events & Administration 299,963 493 - 493 - 493 21 51	Lake Events & Administration	299,963	493	-	493	-	493	21		513
General Liability Insurance (ISF) 4,359,134 7,160 - 7,160 - 7,160 298 7,45	General Liability Insurance (ISF)	4,359,134	7,160	-	7,160	-	7,160	298	7,4	458
Workmens' Compensation (ISF) 3,601,109 5,915 - 5,915 - 5,915 246 6,16	Workmens' Compensation ( ISF)	3,601,109	5,915	-	5,915	-	5,915	246	6,	161
Benefits (ISF) 3,624,351 5,953 - 5,953 - 5,953 248 6,20		3,624,351	5,953	-	5,953	-	5,953	248	6,2	201
Resource Planning (ISF) 1,210,421 1,988 - 1,988 - 1,988 83 2,07	Resource Planning (ISF)	1,210,421	1,988	-	1,988	-	1,988	83	2,0	071
All Others <u>2,241,795</u> <u>3,682</u> <u>- 3,682</u> <u>- 3,682</u> <u>153</u> 3,83		2,241,795	3,682				3,682		3,8	835
Total Non-General Fund \$ 387,148,609 \$ 635,874 \$ - \$ 635,874 \$ - \$ 635,874 \$ \$ 26,489 \$ 662,36	Total Non-General Fund	\$ 387,148,609 \$	635,874	\$ -	\$ 635,874	\$ -	\$ 635,874	\$ 26,489	\$ 662,	363
Total \$ 883,333,956 \$ 1,450,835 \$ - \$ 1,450,835 \$ - \$ 1,450,835 \$ 55,479 \$ 1,387,25	Total	\$ 883,333,956 \$	1,450,835	\$ -	\$ 1,450,835	\$ -	\$ 1,450,835	\$ 55,479	\$ 1,387,	253

<sup>\*</sup> This allocation is based on the first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017 AUDITOR-CONTROLLER

## Allocation of Costs III - Payroll & System Division

	Base #1							Other	
	Number of Employees	Payroll Division	System Division	Direct Identified	Total First Allocation	Less: Direct Charges	Net First Allocation	Service Departments	Total Net Allocation
	Allocation Base	Base #3	Schedule 13-2	Schedule 13-2				*	
SERVICE DEPARTMENTS									
Administrative Management:									
County Administrative Office & ILA	22.00	\$ 7,809	\$ 16,147	- \$	23,956	\$ 9,563	\$ 14,393		
Contracts & Purchasing	7.50	2,662	5,505	-	8,167	3,477	4,689		
Fleet Administration	18.75	6,656	13,761	-	20,417	9,628	10,789		
Human Resources	25.50	9,052	18,716	-	27,767	12,823	14,944		
Equal Opportunity Office	3.50	1,242	2,569	-	3,811	2,173	1,638		
Information Technology Service Departmen	ts:								
ITD (Information Technology)	93.50	33,189	68,624	-	101,813	46,946	54,867		
Resource Management Service Departmen	ts:								
Architectural Services/Capital Projects	6.00	2,130	4,404	-	6,533	2,803	3,731		
Facilities & Facilities Maintenance Proj	33.00	11,714	24,220	-	35,934	17,518	18,416		
Resource Management Agency	35.00	12,424	25,688	-	38,112	16,350	21,762		
Other Service Departments:									
Auditor-Controller	55.50	19,701	40,734	-	60,434	23,473	36,961		
Treasurer-Tax Collector	18.50	6,567	13,578	-	20,145	8,259	11,886		
Revenue Division	22.50	7,987	16,514	-	24,500	11,736	12,764		
County Counsel	30.50	10,826	22,385	-	33,212	14,345	18,867		
Risk Management	6.25	2,219	4,587		6,806	4,782	2,024		
Total Service Departments	378.00	\$ 134,177	\$ 277,430	\$ - \$	411,607	\$ 183,875	\$ 227,731		
OPERATING DEPARTMENTS									
Board of Supervisors	20.75	7,366	15,229	-	22,595	8,694	13,901	\$ 941 \$	14,842
Office of Emergency Services	5.00	1,775	3,670	-	5,445	2,173	3,271	227	3,498
Office of Community Engagement & Str	3.00	1,065	2,202	-	3,267	1,304	1,963	136	2,099
<b>Economic Development Administration</b>	7.50	2,662	5,505	-	8,167	3,477	4,689	340	5,030
Assessor	48.50	17,216	35,596	-	52,812	23,038	29,774	2,200	31,974
Clerk/Recorder	15.75	5,591	11,560	-	17,150	6,086	11,065	714	11,779
Clerk of the Board	5.00	1,775	3,670	-	5,445	2,173	3,271	227	3,498
Elections	14.75	5,236	10,826	-	16,061	5,216	10,845	669	11,514
Emergency Communications	64.25	22,806	47,156	-	69,962	32,601	37,361	2,914	40,276
District Attorney	136.00	48,275	99,816	-	148,091	62,594	85,497	6,169	91,666
Child Support Services	92.50	32,834	67,890	-	100,724	44,337	56,386	4,196	60,582
Public Defender	49.00	17,393	35,963	-	53,356	20,647	32,709	2,223	34,932
Coroner	8.00	2,840	5,872	-	8,711	3,043	5,668	363	6,031
Sheriff's Correctional Division	227.50	80,754	166,972	-	247,726	101,281	146,446	10,320	156,765
Sheriff	196.50	69,751	144,220	-	213,970	90,414	123,556	8,914	132,470
Juvenile Hall	135.00	47,920	99,082	-	147,002	63,029	83,973	6,124	90,097
Probation	143.25	50,849	105,137	-	155,986	65,202	90,784	6,498	97,282
Agricultural Commissioner	64.75	22,984	47,523	-	70,507	30,428	40,079	2,937	43,016
Produce Inspection	4.75	1,686	3,486	-	5,172	7,390	(2,217)	·	(2,002)

AUDITOR-CONTROLLER

## Allocation of Costs III - Payroll & System Division

	Base #1									Other	
	Number of	Payroll			Direct	Total First	L	ess: Direct	Net First	Service	Total Net
	Employees	Division	System Divisio	n	Identified	Allocation		Charges	Allocation	Departments	Allocation
OPERATING DEPARTMENTS (Continued)		Base #3	Schedule 13-	2	Schedule 13-2						
Building Services	48.75	\$ 17,305	\$ 35,78		-	\$ 53,084	\$	24,758	\$ 28,326	\$ 2,211	\$ 30,538
Planning	16.75	5,946	12,29	4	-	18,239		9,343	8,896	760	9,656
Environmental Services	8.75	3,106	6,42	2	-	9,528		3,737	5,791	397	6,188
Primary Health Care	250.50	88,919	183,85	2	-	272,771		123,897	148,874	11,363	160,237
Emergency Medical Services	6.25	2,219	4,58	7	-	6,806		3,043	3,763	284	4,046
Environmental Health	53.25	18,902	39,08	2	-	57,984		27,385	30,599	2,416	33,015
Public Guardian/Administrator	8.50	3,017	6,23	9	-	9,256		4,347	4,909	386	5,294
Children's Medical Services	40.50	14,376	29,72	5	-	44,101		23,038	21,063	1,837	22,900
Public Health & Health Administration	164.25	58,303	120,55	0	-	178,853		81,829	97,024	7,451	104,475
Animal Services	14.00	4,970	10,27	5	-	15,245		5,760	9,485	635	10,120
Military & Veterans' Services	7.25	2,573	5,32	1	-	7,895		3,478	4,417	329	4,746
Social Services	799.25	283,705	586,60	3	-	870,308		373,826	496,483	36,255	532,738
Area Agency on Aging	3.00	1,065	2,20	2	-	3,267		-	3,267	136	3,403
Agricultural Cooperative Extension	3.50	1,242	2,56	9	-	3,811		1,739	2,072	159	2,231
Parks	31.25	11,093	22,93	6		34,028		13,910	20,118	1,418	21,536
Total Operating Departments	2,697.50	\$ 957,517	\$ 1,979,80	8 \$	-	\$ 2,937,325	\$	1,273,216	\$ 1,664,109	\$ 122,363	\$ 1,786,472
NON-GENERAL FUND	_	_				_			 		 
Roads & Bridges - Construction Projects	15.25	5,413	11,19	3	-	16,606		8,876	7,730	692	8,422
Roads & Bridges - Maintenance	57.75	20,499	42,38	5	-	62,884		27,561	35,323	2,620	37,943
County Library	91.25	32,391	66,97	2	-	99,363		29,124	70,239	4,139	74,378
IHHS PA-Administration	5.00	1,775	3,67	0	-	5,445		-	5,445	227	5,671
Office for Employment Training/WIB	40.75	14,465	29,90	8	-	44,373		17,387	26,986	1,848	28,834
Community Action Partnership	1.00	355	73	4	-	1,089		-	1,089	45	1,134
Behavioral Health	355.50	126,190	260,91	6	-	387,106		176,589	210,517	16,126	226,643
Water Resources Agency	38.00	13,489	27,89	0	-	41,378		21,734	19,644	1,724	21,368
Natividad Medical Center	1,286.00	456,484	943,84	9	-	1,400,334		463,892	936,442	58,335	994,777
Resort at Nacimiento Lake	5.25	1,864	3,85	3	-	5,717		-	5,717	238	5,955
Lake San Antonio & Nacimiento Adminis	3.00	1,065	2,20	2	-	3,267		4,347	(1,080)	136	(944)
Resource Planning (ISF)	-	-		-	1,511,016	1,511,016		1,367,128	143,889	62,946	206,835
All Others	15.50	 5,502	11,37			 16,878		7,007	 9,871	 703	 10,574
Total Non-General Fund	1,914.25	 679,491	1,404,94	<u>8</u>	1,511,016	 3,595,455		2,123,644	 1,471,812	\$ 149,779	\$ 1,621,591
Total	4,989.75	\$ 1,771,185	\$ 3,662,18	<u>6</u> <u>\$</u>	1,511,016	\$ 6,944,387	\$	3,580,735	\$ 3,363,651	\$ 272,142	\$ 3,408,063
Grand Total		\$ 3,635,801	\$ 3,863,65	5 \$	1,712,485	\$ 9,010,472	\$	3,583,735	\$ 5,426,737	\$ 349,690	\$ 5,344,137

<sup>\*</sup> This allocation is based on the first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017 TREASURER-TAX COLLECTOR

#### **Explanatory Narrative**

The Department of the Treasurer-Tax Collector includes three divisional units: Property Tax, Treasury and Revenue Division under one appropriation unit. The Revenue Division Division's allocation is presented separately in the next schedule.

Property Tax administers and enforces State law and County code providing for the collection of all county property taxes, unincorporated County Transient Occupancy Taxes (TOT) and commercial cannabis business taxes. The Treasury safeguards and invests all deposits for the County of Monterey, the County's school districts and various special districts, and manages a pooled investment portfolio that provides for the safety and liquidity of all cash assets. The Revenue Division provides in-house collection services for various operating departments, and collection of court-ordered fines and fees through agreement with local Superior Court of California.

Allowable Treasury costs are based on the analysis of disbursing, receipting and investment functions, and monthly time study data. Costs include check processing charges from Bank of America, allocated based on the number of checks drawn on the County Treasury, and filled fulltime positions.

#### Costs for Allocation

2016-17 ACTUAL EXPENDITURES		
Budget Unit 001-1170-8263 - Tax Collector	\$ 2,078,276	
Budget Unit 001-1170-8266 - Treasurer	858,848	
Intra & Inter-fund Reimbursement Added Back	469,842	
Add - Cost Plan Charges (#7301)	550,674	
Less - Non-Recoverable Liability (#6261)	 (2,748) \$	3,954,892
TOTAL DIRECT COSTS	\$	3,954,892
EXTERNAL OVERHEADS	_	_
Building Depreciation	83,095	
Equipment Depreciation	55,910	
Annual County Audit	 (110)	138,896
REVENUES RECEIVED		(1,717,113)
TOTAL FUNCTIONAL COSTS	<u>\$</u>	2,376,675

TREASURER-TAX COLLECTOR

## **Functional Analysis of Costs**

	epartment ninistration	 Treasury Activities	 Investing	Property Tax Collection		Cannabis Activities	_	Total Department
ACTUAL EXPENDITURES Salaries and Wages Employee Benefits * Services and Supplies Total Direct Costs	\$ 271 129 - 400	\$ 176,909 83,858 606,790 867,558	\$ 148,054 70,181 354,093 572,328	\$ 1,258,387 596,500 620,418 2,475,305	\$	26,663 12,639 - 39,301	\$	1,610,285 763,306 1,581,301 3,954,892
EXTERNAL OVERHEADS Building Depreciation * Equipment Depreciation * Annual Financial Audit * Total External Overheads	\$ 14 9 (0) 23	\$ 9,129 6,142 (12) 15,259	\$ 7,640 5,141 (10) 12,771	\$ 64,936 43,692 (86) 108,543	\$	1,376 926 (2) 2,300	\$	83,095 55,910 (110) 138,896
REVENUES RECEIVED  Allocate Department Administration*  TOTAL FUNCTIONAL COSTS  Eliminate Unallowable Functions	 - (424) - -	(11,578) 47 871,285	 (820,875) 39 (235,737) 235,737	 (884,660) 331 1,699,519 (1,699,519)	_	7 41,608 (41,608)	_	(1,717,113) - 2,376,675 (1,505,390)
TOTAL COSTS FOR FIRST ALLOCATION	\$ 	\$ 871,285	\$ _	\$ _	\$		\$	871,285

<sup>\*</sup> Allocated on the basis of salaries and wages.

Based on Actual Costs for the Year Ended June 30, 2017

## TREASURER-TAX COLLECTOR

			Alloc	ation of Costs					
	Base #1	Base #4							
	Number of	A/P	Allocation	Direct	First	Less: Direct	Net First	Other Service	Total Net
	Employees	Warrants	Base	Identified	Allocation	Charges	Allocation	Departments	Allocation
Allocation Base			Bases #1 & 4					(2)	
SERVICE DEPARTMENTS									
Administrative Management:									
County Administrative Office & ILA	22.00	235	239 \$	- \$	819	\$ - \$			
Contracts & Purchasing	7.50	39	40	-	138	-	138		
Fleet Administration	18.75	974	978	-	3,346	-	3,346		
Human Resources	25.50	201	206	-	705	-	705		
Equal Opportunity Office	3.50	60	61	-	208	-	208		
Information Technology Service Departments:									
ITD (Information Technology)	93.50	1,135	1,153	-	3,947	-	3,947		
Resource Management Service Departments:									
Architectural Services / Capital Projects	6.00	226	227	-	777	-	777		
Facilities & Facilities Maintenance Projection	33.00	1,315	1,321	-	4,523	-	4,523		
Resource Management Agency	35.00	191	198	-	677	-	677		
Other Service Departments:									
Auditor-Controller	55.50	6,377	6,388	-	21,863	-	21,863		
Treasurer-Tax Collector	18.50	529	533	222,736	224,559	222,736	1,823		
Revenue Division	22.50	2,402	2,406	245,576	253,812	245,576	8,236		
County Counsel	30.50	196	202	-	691	-	691		
Risk Management	6.25	29	30	<u> </u>	103	<u>-</u>	103		
Total Service Departments	378.00	13,909	13,982 \$	468,312 \$	516,168	\$ 468,312 \$	47,856		
OPERATING DEPARTMENTS									
Board of Supervisors	20.75	175	179	-	613	-	613	\$ 54 \$	666
Office of Emergency Services	5.00	95	96	-	328	-	328	29	357
Office of Community Engagement & SA	3.00	32	33	-	112	-	112	10	121
<b>Economic Development Administration</b>	7.50	286	287	-	984	-	984	86	1,070
Assessor	48.50	133	142	18	505	18	487	44	532
Clerk/Recorder	15.75	189	192	198	855	198	657	75	732
Grand Jury	-	203	203	-	695	-	695	61	756
Enterprise Risk	-	23	23	-	79	-	79	7	86
Clerk of the Board	5.00	64	65	-	222	-	222	20	242
Elections	14.75	402	405	-	1,386	-	1,386	122	1,507
Emergency Communications	64.25	309	321	18	1,118	18	1,100	98	1,198
District Attorney	136.00	522	548	-	1,876	-	1,876	165	2,041
Child Support Services	92.50	415	433	-	1,481	-	1,481	130	1,612
Public Defender	49.00	911	920	-	3,150	-	3,150	277	3,427
Coroner	8.00	148	150	-	512	-	512	45	557
Sheriff's Correctional Division	227.50	669	713	18	2,458	18	2,440	216	2,656
Sheriff	196.50	1,347	1,385	36	4,776	36	4,740	420	5,160
Juvenile Hall	135.00	1,000	1,026	-	3,512	-	3,512	308	3,820
		•	, -		,		•		, -

Based on Actual Costs for the Year Ended June 30, 2017

## TREASURER-TAX COLLECTOR

			All	ocation of Costs						
	Base #1	Base #4								
	Number of	A/P	Allocation	Direct	F	irst	Less: Direct	Net First	Other Service	Total Net
<u> </u>	Employees	Warrants	Base	Identified	Alloca	tion	Charges	Allocation	Departments	 Allocation
OPERATING DEPARTMENTS (Continued)										
Probation	143.25	3,993	4,021	\$ -	\$ 13,	762	\$ -	\$ 13,762	\$ 1,209	\$ 14,970
Agricultural Commissioner	64.75	546	558	36	1,	948	36	1,912	171	2,083
Produce Inspection	4.75	-	1	-		3	-	3	0	3
Building Services	48.75	264	273	-		936	-	936	82	1,018
Planning	16.75	277	280	90	1,	049	90	959	92	1,051
Environmental Services	8.75	49	51	-		173	-	173	15	189
Primary Health Care	250.50	2,336	2,384	90	8,	251	90	8,161	725	8,886
Emergency Medical Services	6.25	190	191	-		654	-	654	57	712
Environmental Health	53.25	917	927	216	3,	390	216	3,174	298	3,472
Public Guardian/Administrator	8.50	111	113	-		386	-	386	34	419
Children's Medical Services	40.50	231	239	-		817	-	817	72	889
Public Health & Health Administration	164.25	1,500	1,532	36	5,	279	36	5,243	464	5,706
Animal Services	14.00	342	345	180	1,	360	180	1,180	119	1,299
Military & Veterans' Services	7.25	124	125	-		429	-	429	38	467
Social Services	799.25	32,249	67,138	72	229,	369	72	229,797	20,191	249,988
Area Agency on Aging	3.00	144	145	-		495	-	495	43	538
Agricultural Cooperative Extension	3.50	11	12	18		58	18	40	5	45
Parks	31.25	971	977	108	3,	452	108	3,344	303	 3,647
Total Operating Departments	2,697.50	51,178	86,433	\$ 1,134	\$ 296,	972	\$ 1,134	\$ 295,838	\$ 26,086	\$ 321,924
NON-GENERAL FUND										
Roads & Bridges - Construction Projects	15.25	696	699	-	2,	392	-	2,392	210	2,602
Roads & Bridges - Maintenance	57.75	1,313	1,324	-	4,	532	-	4,532	398	4,930
County Library	91.25	950	968	72	3,	384	72	3,312	297	3,609
IHSS PA-Administration	5.00	31	32	-		109	-	109	10	119
Fish & Game Propagation	-	10	10	-		34	-	34	3	37
Office for Employment Training/WIB	40.75	-	8	-		27	-	27	2	29
Community Action Partnership	1.00	74	74	-		254	-	254	22	276
Behavioral Health	355.50	1,736	1,805	-	6,	176	-	6,176	543	6,719
Homeland Security Grant	-	18	18	-		62	-	62	5	67
Water Resources Agency	38.00	1,026	1,033	18	3,	555	18	3,537	312	3,849
Emergency Communication - NGEN	-	27	27	-		92	-	92	8	101
Natividad Medical Center	1,286.00	8,936	9,184	198	31,	632	198	31,434	2,779	34,213
Resort at Nacimiento Lake	5.25	217	218	-		746	-	746	66	812
Resort at San Antonio Lake	-	174	174	-		596	-	596	52	648
Lake San Antonio & Nacimiento Admin.	3.00	6	7	-		23	-	23	2	24
General Liability Insurance (ISF)	-	111	111	-		380	-	380	33	413
Workmens' Compensation (ISF)	-	167	167	-		572	-	572	50	622
Benefits (ISF)	-	317	317	54	1,	139	54	1,085	100	1,185

Based on Actual Costs for the Year Ended June 30, 2017

### TREASURER-TAX COLLECTOR

#### **Allocation of Costs**

	Base #1 Number of Employees	Base #4 A/P Warrants	Allocation Base	Direct Identified	First Allocation	Less: Direct Charges		t First	Other Service Departments	Total Net Allocation
NON-GENERAL FUND (Continued)				,	 				 •	
Resource Planning (ISF)	-	41	41	-	140	-		140	12	153
All Others	15.50	653	656	 54	2,299	54		2,245	 202	 2,447
Total Non-General Fund	1,914.25	16,503	16,872	\$ 396	\$ 58,145	\$ 396	\$ 5	7,749	\$ 5,107	\$ 62,856
Total	4,989.75	81,590	117,287	\$ 469,842	\$ 871,285	\$ 469,842	\$ 40	1,443	\$ 31,193	\$ 384,780

#### Notes:

- (1) The allocation base is derived by taking total number of payroll check ÷ total number of employees x number of department employee plus number of A/P Warrants = Allocation Base. Using the County Administrator's Office as an example:
  - 962 (total PR Warrants) ÷ 4,989.75 (total # of EE) = 0.192795 x 22.00 (# of CAO Employees) = 4.24 + 235 (AP Warrants) = 239.24
- (2) This allocation is based on the first net allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017 REVENUE DIVISION

#### **Explanatory Narrative**

The Revenue Division of the Treasurer-Tax Collector Department provides centralized account collection services to County Department and Superior Courts – Monterey County. The division applies similar professional collections techniques and procedures to all delinquent accounts and returned checks which have not been collected by the involved department.

The Revenue Division allocates costs using an analysis of total dollars collected, and total dollars collected for each department. The resultant percentages are expressed as a percentage of total Revenue Division cost and are the basis for cost allocation.

#### **Costs for Allocation**

2016-17 ACTUAL EXPENDITURES		
Budget Unit 1170-8264 - Revenue Division	\$ 3,481,423	
Intra & Inter-fund Reimbursement Added Back	105,932	
Less - Cost Plan Charges	(75,647)	
Less - Non-Recoverable Liability (#6261)	(3,817)	
Less - Cannabis Activities	 (432)	\$ 3,507,459
EXTERNAL OVERHEADS		
Building Depreciation	17,658	
Annual Financial Audit	 371	18,028
REVENUES RECEIVED		 (459,207)
NET COSTS FOR FIRST ALLOCATION		\$ 3,066,281

REVENUE DIVISION

	Allocation Base		Allocation	Dire	ct Identified	First Allocation	Less: Direct Charges	Net First Allocation	Other Service Departments	Total Net Allocation
Allocation Base SERVICE DEPARTMENTS	Revenue Calculation	1							(2)	
Other Service Department:										
Treasurer-Tax Collector (3)	0.14%		4,144	\$	105,932	\$ 110,076	\$ 105,932	\$ 4,144		
Total Service Departments		\$	4,144	\$	105,932	\$ 110,076	\$ 105,932	\$ 4,144		
OPERATING DEPARTMENTS										
Sheriff	0.07%		2,072		-	2,072	2,381	(309)	\$ 68	\$ (241)
Probation	8.75%		259,030		-	259,030	297,637	(38,606)	8,455	(30,152)
Public Defender	0.01%		296		-	296	340	(44)	10	(34)
Parks	0.08%		2,368			 2,368	2,721	 (353)	 77	 (276)
Total Operating Departments		\$	263,767	\$	<u>-</u>	\$ 263,767	\$ 303,079	\$ (39,312)	\$ 8,609	\$ (30,703)
NON-GENERAL COUNTY										
Superior Court of CA - Mo Co	89.51%		2,649,808		-	2,649,808	3,044,738	(394,930)	86,489	(308,442)
All Others	1.44%		42,629		<u> </u>	 42,629	48,982	(6,353)	 1,391	(4,962)
Total Non-General Fund		\$	2,692,437	\$		\$ 2,692,437	\$ 3,093,721	\$ (401,284)	\$ 87,880	\$ (313,404)
Total	100.00%	\$	2,960,349	\$	105,932	\$ 3,066,281	\$ 3,502,732	\$ (436,451)	\$ 96,489	\$ (344,107)

<sup>(1)</sup> Percentage of time expended on the accounts of the departments served

<sup>(2)</sup> This allocation is based on the first net allocation to operating and non-general County departments Refer to exhibit H for details.

<sup>(3)</sup> This allocation to the Treasurer's department is based on the first allocation plus the direct charges

Based on Actual Costs for the Year Ended June 30, 2017 COUNTY COUNSEL

#### **Explanatory Narrative**

County Counsel provides legal advice and services to all County departments (including The Natividad Medical Center), the Water Resources Agency, many special districts and local agencies including school districts, TAMC, LAFCO, County Office of Education, and the Air District. Regarding the County specifically, County Counsel reviews all contracts and ordinances prior to action by the Board of Supervisors, provides an attorney for Planning Commission and Assessment Appeals Board meetings, and provides an attorney for child custody and guardianship hearings. In addition, the office represents the county, its officers and employees in civil and special litigation in state and federal courts.

The department's computerized time recording/case billing system allows us to allocate the costs of the department to all benefiting departments and agencies. The hours of attorney time used are details by case number and cover such services as legal research and advice, preparation and filing of documents, and court attendance as attorney of record. These records, as summarized by the system, are the basis for allocating the costs of this department.

#### Costs for Allocation

2016-17 ACTUAL EXPENDITURES		
Budget Unit 001-1210-8057 - County Counsel	\$ (674,909)	
Intra & Inter-fund Reimbursement Added Back	1,914,929	
Add - Cost Plan Charges (#7301)	5,050,901	
Less - Non-Recoverable Liability (#6261)	 (4,848)	\$ 6,286,074
EXTERNAL OVERHEADS		
Building Depreciation	110,101	
Equipment Depreciation	1,648	
Annual Financial Audit	 662	112,411
REVENUES RECEIVED		 (87)
TOTAL COSTS FOR FIRST ALLOCATION		\$ 6,398,398

Based on Actual Costs for the Year Ended June 30, 2017 COUNTY COUNSEL

		Allocation Base		Total First Allocation		Direct Identified	Less: Direct Charges		Net First Allocation	Other Ser Departm		Total Net Allocation
Allocation Base								. —		*		 
SERVICE DEPARTMENTS												
Administrative Management:												
County Administrative Office & ILA	\$	121,800	\$	133,641	\$	-	\$ -	\$	133,641			
Contracts & Purchasing	•	37,324	*	40,953	*	_		*	40,953			
Fleet Administration		1,571		1,724		_	-		1,724			
Human Resources		69,217		75,946		_	-		75,946			
Equal Opportunity Office		36,476		40,023		_	-		40,023			
Information Technology Service Department:		•		,					•			
ITD (Information Technology)		108,720		119,290		-	-		119,290			
Resource Management Service Departments:												
Architectural Services		35,723		39,196		-	-		39,196			
Facilities & Facilities Maintenance Projects		4,623		5,072		-	-		5,072			
Resource Management Agency		322,206		353,532		-	2,351		351,181			
Other Service Departments:												
Auditor-Controller		46,318		50,822		-	-		50,822			
Treasurer-Tax Collector		34,488		37,841		-	-		37,841			
Revenue Division		4,435		4,866		-	11,154		(6,288)			
Risk Management									_			
Total Service Departments	\$	822,902	\$	902,905	\$	-	\$ 13,505	\$	889,400			
OPERATING DEPARTMENTS												
Board of Supervisors		120,367		132,069		-	-		132,069	\$ 7	505	\$ 139,574
Office of Emergency Services		13,500		14,812		-	-		14,812		842	15,654
Economic Development Administration		155,695		170,832		-	61,572		109,261	9	708	118,969
Assessor		46,547		51,072		-	-		51,072		902	53,975
Clerk/Recorder		17,877		19,615		-	-		19,615	1,	115	20,730
Grand Jury		2,619		2,874		-	2,579		294		163	457
Assessment Appeals Board		14,438		15,842		-	1,000		14,842		900	15,742
Clerk of the Board		22,055		24,200		-	15,264		8,936		375	10,311
Elections		17,936		19,679		-	-		19,679		118	20,798
Emergency Communications		35,292		38,723		-	-		38,723	2	201	40,924
District Attorney		14,678		16,105		-	-		16,105		915	17,020
Child Support Services		8,905		9,770		-	-		9,770		555	10,326
Public Defender		18,109		19,870		-	-		19,870	1,	129	20,999
Sheriff Correctional		6,958		7,634		-	-		7,634		434	8,068
Sheriff		129,356		141,932		-	-		141,932		,066	149,997
Probation		30,913		33,918		-	-		33,918		928	35,846
Agricultural Commissioner		67,469		74,029		-	-		74,029		207	78,235
Building Services		22,177		24,333		-	-		24,333	1,	,383	25,716

COUNTY COUNSEL

	 Allocation Base	 Total First Allocation	 Direct Identified	 Less: Direct Charges	 Net First Allocation	_	Other Service Departments	 Total Net Allocation
OPERATING DEPARTMENTS (Continued)								
Planning	\$ 261,452	\$ 286,871	\$ -	\$ 95,501	\$ 191,369	\$	16,302	\$ 207,672
Primary Health	22,137	24,289	-	-	24,289		1,380	25,669
Emergency Medical Services	21,938	24,071	-	-	24,071		1,368	25,439
Environmental Health	47,044	51,618	-	-	51,618		2,933	54,551
Public Guardian/Administrator	388,851	426,655	-	-	426,655		24,246	450,901
Public Health & Health Administration	134,335	147,395	-	-	147,395		8,376	155,771
Animal Services	36,775	40,350	-	-	40,350		2,293	42,643
Military & Veterans' Services	259	284	-	-	284		16	301
Social Services	881,642	967,356	-	-	967,356		54,973	1,022,329
Parks	 76,786	 84,252	 	 	 84,252		4,788	 89,040
Total Operating Departments	\$ 2,616,109	\$ 2,870,451	\$ 	\$ 175,916	\$ 2,694,535	\$	163,122	\$ 2,857,657
NON-GENERAL FUND								
Roads & Bridges - Construction	142,840	156,727	-	-	156,727		8,907	165,634
County Library	25,162	27,608	-	-	27,608		1,569	29,177
Office for Employment Training/WIB	3,390	3,720	-	45,437	(41,717)		211	(41,506)
Behavioral Health	72,709	79,778	-	-	79,778		4,534	84,311
Water Resources Agency	241,030	264,464	-	223,378	41,085		15,029	56,114
Natividad Medical Center	403,428	442,650	-	393,479	49,171		25,155	74,326
General Liability Insurance (ISF)	1,217,450	1,335,812	-	1,188,484	147,329		75,912	223,240
Resource Planning (ISF)	1,574	1,727	-	-	1,727		98	1,825
LAFCO	2,228	2,445	-	1,810	634		139	773
Superior Court of CA - Mo Co	· -	· -	-	2,550	(2,550)		-	(2,550)
Successor Agency	61,743	67,746	-	· -	67,746		3,850	71,596
All Others	220,890	242,365	-	132,287	110,079		13,773	123,852
Total Non-General Fund	\$ 2,392,445	\$ 2,625,041	\$ -	\$ 1,987,426	\$ 637,616	\$	149,176	\$ 786,792
Total	\$ 5,831,456	\$ 6,398,398	\$ 	\$ 2,176,847	\$ 4,221,551	\$	312,298	\$ 3,644,449

<sup>\*</sup> This allocation is based on the first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2017 RISK MANAGEMENT

#### **Explanatory Narrative**

Risk Management is a separate unit of County Counsel. The unit was created in recognition of the County's increasing complex insurance requirements, including control over self-insurance programs such as general liability and workers' compensation. As part of these programs, this unit is responsible for the evaluation and funding of risk, the receipt and payment of general liability claims and the purchase of commercial liability policies for coverage in excess of self-insurance limits. The unit works with County Counsel to coordinate litigation involving general liability claims. The cost of the unit's safety analyst, who provides risk reduction and safety awareness services to County departments, is charged directly to the general liability and workers' compensation self-insurance funds.

Risk Management costs (net of direct billings and direct identified made through the fiscal year) have been allocated based on the average number of employees in each department. The sum of the costs allocated and the direct charges constitute the total first allocation for this department.

#### Costs for Allocation

2016-17 ACTUAL EXPENDITURES		
Budget Unit 001-1210-8407 - Risk Management	\$ (68,698)	
Intra & Inter-fund Reimbursement Added Back	958,642	
Add - Cost Plan Charges (#7301)	68,698	
Less - Non-Recoverable Liability (#6261)	 (875)	\$ 957,767
EXTERNAL OVERHEADS		
Building Depreciation	4,674	
Annual Financial Audit	 102	4,776
REVENUE RECEIVED		 _
NET COSTS FOR ALLOCATION		\$ 962,543

RISK MANAGEMENT

	Allocation Base	Allocation Charge	Total First Allocation	Less: Direct Charges	Net First Allocation	Other Service Departments	Total Net Allocation
Allocation Base		 	 			*	
OPERATING DEPARTMENTS							
Enterprise Risk	\$ 6,955	\$ 6,983	\$ 6,983	\$ 6,955	\$ 28	\$ 146	\$ 174
Total Operating Departments	\$ 6,955	\$ 6,983	\$ 6,983	\$ 6,955	\$ 28	\$ 146	\$ 174
NON-GENERAL FUND	 						 
General Liability Insurance (ISF)	\$ 490,820	\$ 492,817	\$ 492,817	\$ 490,820	\$ 1,997	\$ 10,274	\$ 12,271
Workmens' Compensation (ISF)	 460,867	 462,742	462,742	 460,867	 1,875	9,647	11,522
Total Non-General Fund	\$ 951,687	\$ 955,560	\$ 955,560	\$ 951,687	\$ 3,873	\$ 19,921	\$ 23,793
Total	\$ 958,642	\$ 962,543	\$ 962,543	\$ 958,642	\$ 3,901	\$ 19,921	\$ 23,967

<sup>\*</sup> This allocation is based on the first net allocation to operating and non-general County departments. Refer to Exhibit H for details.

Base #1 Number of Employees         Base #2 Salaries         Base #3 Adjusted Expenditure         Base #4 A/P A/P Square Feet Expenditure         Base #5 Square Feet Expenditure         Base #6 Number of Employees         Base #6 Square Feet Expenditure         Base #6 A/P Square Feet Expenditure         ITD Square Feet IX         ITD Square Feet
Employees         Salaries         Expenditure         Warrants         Occupied         Charges           SERVICE DEPARTMENTS           Administrative Management:           County Administrative Office & ILA         22.00         \$ -         \$ 3,967,616         235         -         \$ 131,016           Contracts and Purchasing         7.50         -         1,013,649         39         -         67,445           Fleet Administration         18.75         -         4,932,591         974         -         85,566           Human Resources         25.50         -         3,881,204         201         -         140,845           Equal Opportunity Office         3.50         -         747,463         60         -         32,005
SERVICE DEPARTMENTS         Administrative Management:         County Administrative Office & ILA       22.00 \$ - \$3,967,616       235 - \$131,016         Contracts and Purchasing       7.50 - 1,013,649       39 - 67,445         Fleet Administration       18.75 - 4,932,591       974 - 85,566         Human Resources       25.50 - 3,881,204       201 - 140,845         Equal Opportunity Office       3.50 - 747,463       60 - 32,005
County Administrative Office & ILA       22.00       \$ - \$ 3,967,616       235       - \$ 131,016         Contracts and Purchasing       7.50       - 1,013,649       39       - 67,445         Fleet Administration       18.75       - 4,932,591       974       - 85,566         Human Resources       25.50       - 3,881,204       201       - 140,845         Equal Opportunity Office       3.50       - 747,463       60       - 32,005
County Administrative Office & ILA       22.00       \$ - \$ 3,967,616       235       - \$ 131,016         Contracts and Purchasing       7.50       - 1,013,649       39       - 67,445         Fleet Administration       18.75       - 4,932,591       974       - 85,566         Human Resources       25.50       - 3,881,204       201       - 140,845         Equal Opportunity Office       3.50       - 747,463       60       - 32,005
Contracts and Purchasing       7.50       -       1,013,649       39       -       67,445         Fleet Administration       18.75       -       4,932,591       974       -       85,566         Human Resources       25.50       -       3,881,204       201       -       140,845         Equal Opportunity Office       3.50       -       747,463       60       -       32,005
Fleet Administration       18.75       - 4,932,591       974       - 85,566         Human Resources       25.50       - 3,881,204       201       - 140,845         Equal Opportunity Office       3.50       - 747,463       60       - 32,005
Human Resources       25.50       - 3,881,204       201       - 140,845         Equal Opportunity Office       3.50       - 747,463       60       - 32,005
Equal Opportunity Office 3.50 - 747,463 60 - 32,005
ITD (Information Technology) 93.50 - 18,754,728 1,135
Resource Management Service Departments:
Architectural Services/Capital Projects 6.00 1,270,114 226 - 657,685
Facilities & Facilities Maintenance Projects 33.00 - 9,448,448 1,315 - 89,094
Resource Management Agency 35.00 - 4,959,603 191 - 421,474
Other Service Departments:
Auditor-Controller 55.50 - 9.276.202 6,377 - 367,921
Treasurer - Tax Collector 18.50 - 3,559,223 529 - 119,134
Revenue Division 22.50 - 3,488,935 2,402 - 132,741
County Counsel 30.50 - 6,230,949 196 - 173,772
Risk Management 6.25 - 958,642 29 - 45,305
Total Service Departments 378.00 \$ - \$ 72,489,366 13,909 - \$ 2,464,004
OPERATING DEPARTMENTS
Board of Supervisors 20.75 - 3,221,049 175 - 107,858
Office of Emergency Services 5.00 - 1,022,445 95 - 200,273
Office of Community Engagement & Strategic Advocac 3.00 - 520,611 32 - 4,653
Economic Development Administration 7.50 - 3,205,737 286 - 36,013
Assessor 48.50 - 5,486,215 133 - 241,541
Clerk/Recorder 15.75 - 2,179,451 189 - 337,507
Grand Jury 105,345 203 - 2,457
Enterprise Risk 435,618 23
Assessment Appeals Board 1,671
Clerk of the Board 5.00 - 719,061 64 - 79,769
Elections 14.75 - 4.678,886 402 - 153,033
Emergency Communications 64.25 - 10,899,209 309 - 1,401,904
District Attorney 136.00 - 25,007,745 522 - 933,113
Child Support Services 92.50 - 10,571,701 415 - 441,071
Public Defender 49.00 - 11,175,185 911 - 275,714
Coroner 8.00 - 1,784,778 148 - 22,808
Sheriff's Correctional Division 227.50 - 48,096,313 669 - 355,966
Sheriff 196.50 - 40,429,259 1,347 - 1,396,372
Juvenile Hall 135.00 - 18,261,421 1,000 - 170,180
Probation 143.25 - 20,668,309 3,993 - 723,083
Agricultural Commissioner 64.75 - 8,857,608 546 - 354,383
Produce Inspection 4.75 - 869,416 15,552

	Base #1	Base #2		Base #3	Base #4	Base #5		Base #6
	Number of	Gross		Adjusted	A/P	Square Feet		ITD
	Employees	Salaries		Expenditure	Warrants	Occupied		Charges
OPERATING DEPARTMENTS (Continued)								
Building Services	48.75	\$ -	\$	5,562,296	264	-	\$	171,764
Planning	16.75	-		3,626,330	277	-		147,395
Environmental Services	8.75	-		1,286,876	49	-		28,606
Primary Health Care	250.50	-		39,131,453	2,336	-		1,471,282
Emergency Medical Services	6.25	-		1,775,880	190	-		74,071
Environmental Health	53.25	-		7,654,064	917	-		324,128
Public Guardian/Administrator	8.50	-		1,243,475	111	-		50,785
Children's Medical Services	40.50	-		6,184,206	231	-		215,227
Public Health & Health Administration	164.25	-		24,248,733	1,500	-		969,268
Animal Services	14.00	-		1,572,966	342	-		74,877
Military & Veterans' Services	7.25	-		911,400	124	-		50,799
Social Services	799.25	-		100,644,921	32,249	-		4,854,139
Area Agency on Aging	3.00	-		2,305,249	144	-		-
Agricultural Cooperative Extension	3.50	-		404,992	11	-		31,732
Parks	31.25			8,946,108	971			106,499
Total Operating Departments	2,697.50	\$ 	\$	423,695,981	\$ 51,178	\$ -	\$	15,823,816
NON-GENERAL FUND								
Roads & Bridges - Construction Projects	15.25	-		10,983,086	696	-		263,390
Roads & Bridges - Maintenance	57.75	-		11,681,371	1,313	-		52,352
County Library	91.25	-		8,354,042	950	-		846,708
IHSS PA-Administration	5.00	-		736,898	31	-		-
Fish & Game Propagation	-	-		36,214	10	-		-
Office for Employment Training/WIB	40.75	-		5,155,792	-	-		280,211
Community Action Partnership	1.00	-		574,016	74	-		-
Behavioral Health	355.50	-		93,691,335	1,736	-		1,602,221
Homeland Security Grant	-	-		381,946	18	-		-
Water Resources Agency	38.00	-		6,597,716	1,026	-		361,423
Emergency Communication - NGEN Radio Project	-	-		31,987	27	-		26,551
Natividad Medical Center	1,286.00	-		232,109,886	8,936	-		594,649
Resort at Nacimiento Lake	5.25	-		1,060,532	217	-		22,100
Resort at San Antonio Lake	-	-		417,018	174	-		942
Lake Events & Administration	3.00	-		299,963	6	-		13,511
General Liability Insurance (ISF)	-	-		4,359,134	111	-		-
Workmens' Compensation (ISF)	-	-		3,601,109	167	-		-
Benefits Programs Fund (ISF)	-	-		3,624,351	317	-		-
Resource Planning (ISF)		-		1,210,421	41	-		50,973
All Others	15.50	 	_	2,241,795	653		_	18,020
Total Non-General Fund	1,914.25	\$ 	\$	387,148,609	16,503		\$	4,133,051
TOTAL	4,989.75	\$ 	\$	883,333,956	81,590		\$	22,420,871