# **MONTEREY COUNTY**



# **COUNTYWIDE COST ALLOCATION PLAN**

FOR USE IN THE FISCAL YEAR ENDING JUNE 30, 2020

Based on Actual Costs for the Fiscal Year Ended June 30, 2018

Michael J. Miller, CPA, CISA Monterey County Auditor-Controller

Based on Actual Costs for the Year Ended June 30, 2018

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# **MONTEREY COUNTY**

AUDITOR - CONTROLLER (831) 755-5040 • FAX (831) 755-5098 • P.O. BOX 390 • SALINAS, CALIFORNIA 93902

RUPA SHAH, CPA AUDITOR - CONTROLLER



COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2020
Based on Actual Costs for the Year Ended June 30, 2018

#### CERTIFICATION OF COUNTYWIDE COST ALLOCATION PLAN

June 11, 2019

This is to certify that I have reviewed the cost allocation plan submitted herewith and to the best of my knowledge and belief:

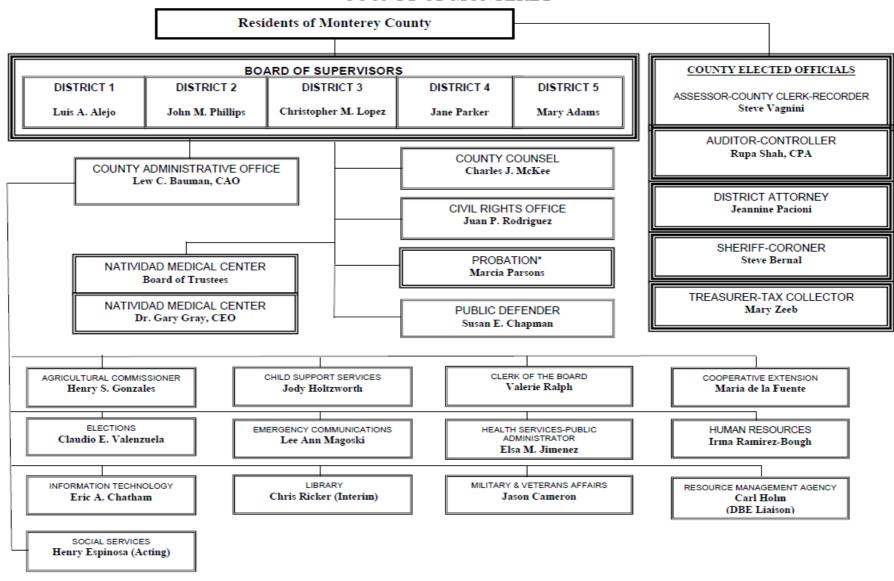
- (1) Cost in the proposal establish cost allocations or billings for the fiscal year 2019-20 are allowable, in accordance with the requirements of OMB 2 CFR Part 200, "Cost Principles for State, Local and Indian Tribal Governments" and the federal awards to which they apply. Unallowable costs have been adjusted for in allocating costs as indicated in the cost allocation plan.
- (2) Costs included in this proposal are properly allocable to federal awards on the basis of a beneficial or causal relationship between the expenses incurred and the awards to which they are allocated, in accordance with applicable requirements. Further, the same costs that have been treated as indirect costs have not been claimed as direct costs. Similar types of costs have been accounted for consistently.

I declare that the foregoing is true and correct.

Rupa Shah, CPA Auditor-Controller

Based on Actual Costs for the Year Ended June 30, 2018

#### COUNTY OF MONTEREY



\*appointed by Superior Court

Updated: 03/22/19

Based on Actual Costs for the Year Ended June 30, 2018

## **COST EXHIBIT**

	External	Administrative	Information Technology	Facilities	Other Service	Total Net	Roll		Total
	Overheads	Management	Service Depts.	Management	Departments	Allocation	Forward	Adjustments	Allocation
OPERATING DEPARTMENTS					<u> </u>				
Board of Supervisors	\$ 96,561	\$ 44,775	\$ 78,970	\$ 261,149	\$ 94,167	\$ 575,622	\$ 103,709	\$ -	\$ 679,330
Office of Emergency Services	18,855	12,564	165,284	12,602	28,757	238,063	132,466	-	370,529
Office of Community Engagement & Strategic A	78	5,192	5,947	2	3,225	14,445	5,810	-	20,256
Laguna Seca Track	69,915	5,873	-	-	10,249	86,037	-	-	86,037
Auxiliary Services	779	830	-	-	109	1,718	-	-	1,718
Economic Development Administration	9,071	35,349	33,037	(174,989)	37,428	(60,105)	(254,953)	-	(315,058)
Assessor	97,532	78,840	213,885	151,768	67,483	609,509	148,368	-	757,877
Clerk/Recorder	110,577	42,817	41,262	151,540	51,155	397,351	42,496	-	439,847
Grand Jury	19	1,006	3,075	-	7,904	12,004	(2,340)	-	9,664
Enterprise Risk	1	576	-	-	954	1,531	(19,038)	-	(17,507)
Assessment Appeals Board	-	-	-	-	11,054	11,054	(5,472)	-	5,583
Clerk of the Board	15,371	8,994	49,276	24,111	26,258	124,009	(14,342)	-	109,667
Elections	60,112	41,277	153,086	289,365	77,414	621,253	442,786	-	1,064,039
Emergency Communications	296,183	131,565	105,032	27,554	99,575	659,909	96,428	-	756,338
District Attorney	121,485	281,158	801,360	258,765	155,215	1,617,983	651,532	-	2,269,514
Child Support Services	1,491	158,650	64,213	5,231	101,837	331,423	93,055	-	424,477
Public Defender	274,909	117,205	222,249	609,026	106,437	1,329,827	727,333	-	2,057,160
Coroner	2,397	21,020	14,656	41,428	12,592	92,092	(294,464)	-	(202,371)
Sheriff's Correctional Division	104,592	494,495	376,100	1,986,503	250,323	3,212,013	252,175	-	3,464,188
Sheriff	1,551,868	452,470	1,199,228	704,034	384,807	4,292,407	1,335,443	-	5,627,850
Juvenile Hall	43,066	249,390	186,736	27,513	129,446	636,150	(101,150)	-	535,000
Probation	953,508	300,198	653,642	22,162	303,611	2,233,120	873,547	-	3,106,667
Agricultural Commissioner	187,670	133,981	392,488	(55,724)	98,047	756,463	288,874	-	1,045,337
Produce Inspection	4,337	10,660	-	50	(1,958)	13,089	6,320	-	19,409
Building Services	60,710	96,751	101,819	3,430	47,609	310,319	(114,140)	-	196,179
Planning	626	53,932	69,684	5,837	191,502	321,581	(411,313)	-	(89,731)
Architectural Services	111	9,580	16,340	17	18,149	44,197	-	-	44,197
Resource Management Agency	595,410	57,454	521,002	971,932	363,094	2,508,892	-	-	2,508,892
Environmental Services	1,671	15,431	12,611	1	8,512	38,227	13,656	-	51,883
Primary Health Care	97,445	568,238	241,485	187,128	296,381	1,390,678	539,422	-	1,930,100
Emergency Medical Services	14,815	24,733	16,220	105,070	53,373	214,211	171,357	-	385,568
Environmental Health	24,514	128,799	48,609	167,419	154,857	524,198	265,213	-	789,411
Public Guardian/Administrator	10,901	17,391	7,796	52,941	434,445	523,474	(73,981)	-	449,493
Children's Medical Services	18,147	60,411	31,579	220,582	16,792	347,511	209,023	-	556,534
Public Health	25,138	236,038	89,683	86,626	102,890	540,376	155,044	-	695,420
Health Administration	503,246	101,785	58,882	9,170	289,152	962,234	(522,392)	-	439,842
Animal Services	118,668	34,693	13,329	28,044	69,225	263,959	22,402	-	286,361
Military & Veterans' Services	3,609	17,452	7,783	64,795	11,227	104,866	55,911	-	160,777
Social Services	40,162	1,424,376	831,179	267,852	1,641,731	4,205,300	677,012	-	4,882,312
Area Agency on Aging	325	16,472	-	-	14,198	30,995	7,363	-	38,358
Agricultural Cooperative Extension	8,014	4,777	21,617	3,852	582	38,842	3,749	-	42,591
Park Operations	142,843	54,443	80,890	224,359	87,037	589,571	(115,278)		474,293
Total Operating Departments	\$ 5,686,728	\$ 5,551,641	\$ 6,930,034	\$ 6,741,147	\$ 5,856,849	\$ 30,766,399	\$ 5,391,631	\$ -	\$ 36,158,030

Based on Actual Costs for the Year Ended June 30, 2018

### **COST EXHIBIT**

						Information			_									
		External Overheads		dministrative Management	٥,	Technology rvice Depts.		Facilities Management	_	Other Service Departments		Total Net Allocation		Roll Forward		Adjustments		Total Allocation
NON-GENERAL FUND	_	Overneaus		viariagement	36	Tvice Depis.	_	wanagement		Departments	_	Allocation	_	Forward		Aujustinents		Allocation
Roads & Bridges - Construction Projects	\$	1.341	\$	88,651	\$	34,747	\$	521,098	\$	155,574	\$	801,411	\$	35,750	\$	_	\$	837,162
Roads & Bridges - Maintenance	Ψ	1,714	Ψ	98,389	Ψ	8,252	Ψ	2,770	Ψ	91,322	Ψ	202,447	Ψ	(158,508)	Ψ	_	Ψ	43,938
County Library		295,704		110,874		111,588		70,711		105,687		694,563		127,958		_		822,522
IHSS PA-Administration		131		13,011		-		-		11,541		24,683		14,401		_		39,084
Fish & Game Propagation		7		163		-		2		352		523		124		-		647
Office for Employment Training		385		34,708		24,106		2,742		9,193		71,134		12,285		-		83,419
Community Action Partnership		77		6,179		-		, <u>-</u>		3,052		9,308		(408)		_		8,899
Workforce Development Board		12,580		16,804		20,316		60,305		10,899		120,905		89,007		-		209,911
Behavioral Health		543,892		856,283		267,166		153,033		513,779		2,334,154		492,598		-		2,826,751
Homeland Security Grant		59		1,977		-		-		1,674		3,710		(577)		-		3,133
NGEN Operations & Maintenance		145		4,857		166,409		-		4,450		175,861		-				175,861
Water Resources Agency		42,643		151,181		69,370		186,031		131,953		581,179		385,892		-		967,071
Capital Projects		237		9,795		-		-		12,197		22,229		-		-		22,229
Facilities Master Plan Projects		-		20,254		14,546		-		-		34,799		-		-		34,799
Emergency Communication - NGEN Radio Proj		20		1,558		4,902		-		426		6,906		1,721		-		8,627
Natividad Medical Center		9,198		2,584,293		173,378		4,800		1,444,368		4,216,038		800,134		-		5,016,172
Parks Lake & Resort Operations		399		20,052		4,183		-		19,719		44,353		(25,279)		-		19,073
General Liability Insurance (ISF)		722		19,908		-		-		270,130		290,760		53,478		-		344,238
Workmens' Compensation (ISF)		605		18,431		-		-		46,908		65,943		29,530		-		95,473
Benefits Programs Fund (ISF)		792		37,461		-		-		17,672		55,925		10,875		-		66,799
Enterprise Resource Planning (ISF)		194		(64,548)		1,382		383		785,989		723,401		-		-		723,401
Vehicle Replacement Planning (ISF)		-		7,561		-		-		851		8,413		-		-		8,413
LAFCO		-		-		-		-		3,296		3,296		2,529		-		5,824
Superior Court of CA - Mo Co		6,770,535		287,255		-		(188,238)		171,892		7,041,444		(116,943)		-		6,924,501
Successor Agency		-		-		-		-		44,709		44,709		(168,652)		-		(123,943)
All Others		622		60,324		161,080		4,494		102,346		328,867		86,161		-		415,028
All Others (Not Occupied)		214,041		-			_	305,814			_	519,854	_	(21,533)			_	498,321
Total Non-General Fund	\$	7,896,043	\$	4,385,423	\$	1,061,425	\$	1,123,945	\$	3,959,976	\$	18,426,812	\$	1,650,541	\$		\$	20,077,353
TOTAL	\$	13,582,772	\$	9,937,064	\$	7,991,459	\$	7,865,092	\$	9,816,825	\$	49,193,212	\$	7,042,172	\$		\$	56,235,383

Based on Actual Costs for the Year Ended June 30, 2018

### **COMPUTATION OF ROLL FORWARD**

		Actual 17-18 Costs		Estimated 017-18 Costs		Unadjusted Roll		Ineligible and/or New		Adjusted
	p	er Exhibit A	o <u>er</u>	2017-18 Plan	_	Forward	_	Departments	_	Roll Forward
OPERATING DEPARTMENTS					_		_		_	
Board of Supervisors	\$	575,622	\$	470,615	\$	105,006	\$	(1,298)	\$	103,709
Office of Emergency Services		238,063		104,252		133,811		(1,345)		132,466
Office of Community Engagement & Strategic Advoca		14,445		7,826		6,620		(809)		5,810
Laguna Seca Track		86,037		-		86,037		(86,037)		-
Auxiliary Services		1,718		-		1,718		(1,718)		-
Economic Development Administration		(60,105)		223,434		(283,538)		28,585		(254,953)
Assessor		609,509		451,197		158,312		(9,944)		148,368
Clerk/Recorder		397,351		353,687		43,664		(1,168)		42,496
Grand Jury		12,004		14,030		(2,027)		(314)		(2,340)
Enterprise Risk		1,531		20,570		(19,038)		-		(19,038)
Assessment Appeals Board		11,054		16,526		(5,472)		-		(5,472)
Clerk of the Board		124,009		138,446		(14,437)		96		(14,342)
Elections		621,253		120,362		500,891		(58,105)		442,786
Emergency Communications		659,909		544,889		115,020		(18,592)		96,428
District Attorney		1,617,983		927,695		690,288		(38,756)		651,532
Child Support Services		331,423		205,608		125,814		(32,760)		93,055
Public Defender		1,329,827		589,613		740,214		(12,881)		727,333
Coroner		92,092		384,539		(292,446)		(2,017)		(294,464)
Sheriff's Correctional Division		3,212,013		3,173,780		38,233		213,942		252,175
Sheriff		4,292,407		2,893,543		1,398,864		(63,421)		1,335,443
Juvenile Hall		636,150		843,794		(207,644)		106,494		(101,150)
Probation		2,233,120		1,333,339		899,782		(26,235)		873,547
Agricultural Commissioner		756,463		448,290		308,173		(19,299)		288,874
Produce Inspection		13,089		(6,229)		19,319		(12,999)		6,320
Building Services		310,319		536,372		(226,053)		111,913		(114,140)
Planning		321,581		776,596		(455,015)		43,702		(411,313)
Architectural Services		44,197		770,000		44,197		(44,197)		(411,010)
Resource Management Agency		2,508,892				2,508,892		(2,508,892)		_
Environmental Services		38,227		22,289		15,937		(2,281)		13,656
Primary Health Care		1,390,678		716,276		674,402		, ,		539,422
		214,211		33,040				(134,980)		·
Emergency Medical Services		,		,		181,171		(9,814)		171,357
Environmental Health		524,198		233,412		290,786		(25,573)		265,213
Public Guardian/Administrator		523,474		583,746		(60,272)		(13,709)		(73,981)
Children's Medical Services		347,511		105,827		241,684		(32,661)		209,023
Public Health		540,376		372,787		167,589		(12,545)		155,044
Health Administration		962,234		1,448,920		(486,686)		(35,706)		(522,392)
Animal Services		263,959		157,856		106,103		(83,701)		22,402
Military & Veterans' Services		104,866		44,049		60,817		(4,906)		55,911
Social Services		4,205,300		3,282,609		922,691		(245,678)		677,012
Area Agency on Aging		30,995		24,393		6,601		762		7,363
Agricultural Cooperative Extension		38,842		26,312		12,531		(8,782)		3,749
Park Operations	_	589,571	_	694,147	_	(104,576)	_	(10,702)	_	(115,278)
Total Operating Departments	\$	30,766,399	\$	22,318,438	\$	8,447,962	\$	(3,056,331)	\$	5,391,631

Based on Actual Costs for the Year Ended June 30, 2018

### **COMPUTATION OF ROLL FORWARD**

	Actual 017-18 Costs per Exhibit A	_	Estimated 017-18 Costs 2017-18 Plan	 Unadjusted Roll Forward	Ineligible and/or New Departments	 Adjusted Roll Forward
NON-GENERAL FUND						
Roads & Bridges - Construction Projects	\$ 801,411	\$	2,473,434	\$ (1,672,023)	\$ 1,707,773	\$ 35,750
Roads & Bridges - Maintenance	202,447		3,187,955	(2,985,508)	2,827,000	(158,508)
County Library	694,563		556,154	138,409	(10,451)	127,958
IHSS PA-Administration	24,683		11,044	13,639	762	14,401
Fish & Game Propagation	523		399	124	-	124
Office for Employment Training	71,134		52,388	18,746	(6,460)	12,285
Community Action Partnership	9,308		9,970	(662)	254	(408)
Workforce Development Board	120,905		17,463	103,442	(14,435)	89,007
Behavioral Health	2,334,154		1,227,550	1,106,603	(614,006)	492,598
Homeland Security Grant	3,710		4,287	(577)	-	(577)
NGEN Operations & Maintenance	175,861		-	175,861	(175,861)	-
Water Resources Agency	581,179		135,118	446,061	(60,169)	385,892
Capital Projects	22,229		-	22,229	(22,229)	-
Facilities Master Plan Projects	34,799		-	34,799	(34,799)	-
Emergency Communication - NGEN Radio Project	6,906		5,184	1,721	-	1,721
Natividad Medical Center	4,216,038		3,194,872	1,021,166	(221,031)	800,134
Parks Lake & Resort Operations	44,353		66,583	(22,231)	(3,049)	(25,279)
General Liability Insurance (ISF)	290,760		237,282	53,478	-	53,478
Workmens' Compensation (ISF)	65,943		36,413	29,530	-	29,530
Benefits Programs Fund (ISF)	55,925		29,457	26,468	(15,593)	10,875
Enterprise Resource Planning (ISF)	723,401		-	723,401	(723,401)	-
Vehicle Replacement Planning (ISF)	8,413		-	8,413	(8,413)	-
LAFCO	3,296		767	2,529	-	2,529
Superior Court of CA - Mo Co	7,041,444		6,880,527	160,917	(277,860)	(116,943)
Successor Agency	44,709		231,068	(186,359)	17,708	(168,652)
All Others	328,867		322,508	6,359	79,801	86,161
All Others (Not Occupied)	519,854	_	1,495,691	(975,836)	954,303	(21,533)
Total Non-General Fund	\$ 18,426,812	\$	20,176,115	\$ (1,749,303)	\$ 3,399,844	\$ 1,650,541
TOTAL	\$ 49,193,212	\$	42,494,553	\$ 6,698,659	\$ 343,513	\$ 7,042,172

Based on Actual Costs for the Year Ended June 30, 2018 SUMMARY OF EXTERNAL OVERHEAD ALLOCATIONS

	Building Depreciation	Equipment Depreciation	Annual County Audit	Total
OPERATING DEPARTMENTS				
Board of Supervisors	\$ 94,211	\$ 1,888	\$ 462	\$ 96,561
Office of Emergency Services	-	18,731	124	18,855
Office of Community Engagement & Strategic Advocacy	-	-	78	78
Laguna Seca Track	-	69,543	371	69,915
Auxiliary Services	-	778	1	779
Economic Development Administration	8,451	-	620	9,071
Assessor	92,495	4,284	753	97,532
Clerk/Recorder	92,495	17,719	362	110,577
Grand Jury	-	-	19	19
Enterprise Risk	-	-	1	1
Assessment Appeals Board	-	-	-	-
Clerk of the Board	10,507	4,766	98	15,371
Elections	58,344	1,245	523	60,112
Emergency Communications	176,894	117,736	1,554	296,183
District Attorney	13,393	104,435	3,657	121,485
Child Support Services	-	-	1,491	1,491
Public Defender	273,176	-	1,733	274,909
Coroner	-	2,118	279	2,397
Sheriff's Correctional Division	-	97,168	7,424	104,592
Sheriff	802,357	743,499	6,013	1,551,868
Juvenile Hall	-	40,332	2,733	43,066
Probation	896,462	53,841	3,205	953,508
Agricultural Commissioner	109,188	77,175	1,307	187,670
Produce Inspection	-	4,207	130	4,337
Building Services	-	59,791	919	60,710
Planning	-	-	626	626
Architectural Services	-	-	111	111
Resource Management Agency	594,042	784	583	595,410
Environmental Services	-	1,507	164	1,671
Primary Health Care	54,365	37,223	5,857	97,445
Emergency Medical Services	7,883	6,636	296	14,815
Environmental Health	9,006	14,322	1,186	24,514
Public Guardian/Administrator	10,702	-	199	10,901
Children's Medical Services	17,264	-	883	18,147
Public Health	5,262	17,243	2,633	25,138
Health Administration	490,924	11,280	1,042	503,246
Animal Services	80,440	37,991	238	118,668
Military & Veterans' Services	3,464	-	145	3,609
Social Services	24,749	-	15,412	40,162
Area Agency on Aging	-	-	325	325
Agricultural Cooperative Extension	-	7,960	54	8,014
Park Operations	115,705	26,595	543	142,843
Total Operating Departments	\$ 4,041,778	\$ 1,580,793	\$ 64,157	\$ 5,686,728

Based on Actual Costs for the Year Ended June 30, 2018 SUMMARY OF EXTERNAL OVERHEAD ALLOCATIONS

	 Building Depreciation	 Equipment Depreciation	 Annual County Audit	 Total
NON-GENERAL FUND				
Roads & Bridges - Construction Projects	\$ -	\$ -	\$ 1,341	\$ 1,341
Roads & Bridges - Maintenance	-	-	1,714	1,714
County Library	294,585	-	1,119	295,704
IHSS PA-Administration	-	-	131	131
Fish & Game Propagation	-	-	7	7
Office for Employment Training		-	385	385
Community Action Partnership	-	-	77	77
Workforce Development Board	12,282	-	298	12,580
Behavioral Health	529,337	-	14,555	543,892
Homeland Security Grant	-	-	59	59
NGEN Operations & Maintenance	-	-	145	145
Water Resources Agency	42,643	-	-	42,643
Capital Projects	-	-	237	237
Facilities Master Plan Projects	-	-	-	-
Emergency Communication - NGEN Radio Project	-	-	20	20
Natividad Medical Center	9,198	-	-	9,198
Parks Lake & Resort Operations	-	-	399	399
General Liability Insurance (ISF)	-	-	722	722
Workmens' Compensation (ISF)	-	-	605	605
Benefits Programs Fund (ISF)	-	-	792	792
Enterprise Resource Planning (ISF)	-	-	194	194
Vehicle Replacement Planning (ISF)	-	-	-	-
Superior Court of CA - Mo Co	6,770,535	-	-	6,770,535
All Others	-	-	622	622
All Others (Not Occupied)	 214,041			214,041
Total Non-General Fund	\$ 7,872,621	\$ <u> </u>	\$ 23,423	\$ 7,896,043
TOTAL	\$ 11,914,399	\$ 1,580,793	\$ 87,580	\$ 13,582,772

Based on Actual Costs for the Year Ended June 30, 2018 SUMMARY OF ADMINISTRATIVE MANAGEMENT ALLOCATIONS

	County					
	Administrative	Contracts and	Fleet	Human	Civil Rights	
	Office	Purchasing	Administration	Resources	Office	Total
OPERATING DEPARTMENTS						
Board of Supervisors	\$ 11,689	\$ 8,101				
Office of Emergency Services	2,999	3,241	75	5,141	1,108	12,564
Office of Community Engagement & Strategic Advocacy	1,892	810	(10)	2,057	443	5,192
Laguna Seca Track	8,992	6,481	(9,600)	-	-	5,873
Auxiliary Services	20	810	-	-	-	830
Economic Development Administration	15,152	10,262	(64)	8,226	1,773	35,349
Assessor	18,638	5,401	(196)	45,245	9,753	78,840
Clerk/Recorder	9,977	11,612	(20)	17,481	3,768	42,817
Grand Jury	466	540	-	-	-	1,006
Enterprise Risk	36	540	-	-	-	576
Assessment Appeals Board	-	-	-	-	-	-
Clerk of the Board	2,374	1,620	-	4,113	887	8,994
Elections	13,004	13,772	(33)	11,874	2,660	41,277
Emergency Communications	37,666	12,962	(310)	66,839	14,408	131,565
District Attorney	93,820	9,992	2,353	143,960	31,032	281,158
Child Support Services	36,451	11,612	(205)	91,145	19,647	158,650
Public Defender	42,968	10,262	(397)	52,957	11,415	117,205
Coroner	6,798	4,591	881	7,198	1,552	21,020
Sheriff's Correctional Division	179,812	24,034	662	238,563	51,424	494,495
Sheriff	146,317	51,309	6,105	204,629	44,110	452,470
Juvenile Hall	66,349	27,005	1,043	127,508	27,485	249,390
Probation	78,876	41,857	(527)	148,073	31,919	300,198
Agricultural Commissioner	31,649	20,794	4,043	63,754	13,743	133,981
Produce Inspection	3,160	-	· -	6,170	1,330	10,660
Building Services	23,477	10,802	1,225	50,386	10,861	96,751
Planning	18,720	8,912	52	21,594	4,655	53,932
Architectural Services	2,690	1,890	-	4,113	887	9,580
Resource Management Agency	14,126	8,371	(41)	28,792	6,206	57,454
Environmental Services	3,977	3,781	174	6,170	1,330	15,431
Primary Health Care	143,801	91,546	_	273,859	59,033	568,238
Emergency Medical Services	7,173	7,561	_	8,226	1,773	24,733
Environmental Health	28,858	29,165	(221)	58,407	12,590	128,799
Public Guardian/Administrator	4,859	2,430	102	8,226	1,773	17,391
Children's Medical Services	21,439	6,481	(414)	27,070	5,835	60,411
Public Health	63,789	54,010	(1,943)	98,870	21,312	236,038
Health Administration	25,457	19,173	(156)	47,147	10,163	101,785
Animal Services	5,769	12,962	(913)	13,882	2,992	34,693
Military & Veterans' Services	3,548	2,700	(46)	9,255	1,995	17,452
Social Services	373,277	62,651	992	812,347	175,109	1,424,376
Area Agency on Aging	7,861	4,861	332	3,085	665	16,472
Agricultural Cooperative Extension	1,314	540	423	2,057	443	4.777
Park Operations	13,186	24,034	(4,026)	17,481	3,768	54,443
Total Operating Departments	\$ 1,572,426	\$ 629,481	\$ (1,010)	\$ 2,756,463	\$ 594,282	\$ 5,551,641
rotal Operating Departments	Ψ 1,012,720	Ψ 020,701	Ψ (1,010)	Ψ 2,700,400	Ψ 007,202	ψ 0,001,041

Based on Actual Costs for the Year Ended June 30, 2018 SUMMARY OF ADMINISTRATIVE MANAGEMENT ALLOCATIONS

	А	County dministrative Office	(	Contracts and Purchasing		Fleet Administration		Human Resources		Civil Rights Office	Total
NON-GENERAL FUND				<u> </u>			_				
Roads & Bridges - Construction Projects	\$	33,654	\$	32,676	\$	(178)	\$	18,509	\$	3,990	\$ 88,651
Roads & Bridges - Maintenance		41,512		35,376		(55,283)		63,168		13,616	98,389
County Library		27,145		17,553		(696)		55,013		11,859	110,874
IHSS PA-Administration		3,181		1,080		-		7,198		1,552	13,011
Fish & Game Propagation		163		-		-		-		-	163
Office for Employment Training		9,321		2,160		(522)		19,537		4,211	34,708
Community Action Partnership		1,858		4,321		-		-		-	6,179
Workforce Development Board		7,223		810		21		7,198		1,552	16,804
Behavioral Health		352,941		63,731		(900)		362,394		78,117	856,283
Homeland Security Grant		1,437		540		-		-		-	1,977
NGEN Operations & Maintenance		3,507		1,350		-		-		-	4,857
Water Resources Agency		61,549		42,938		5,447		33,933		7,315	151,181
Capital Projects		5,744		4,051		-		-		-	9,795
Facilities Master Plan Projects		-		20,254		-		-		-	20,254
Emergency Communication - NGEN Radio Project		478		1,080		-		-		-	1,558
Natividad Medical Center		881,564		344,311		191		1,117,368		240,859	2,584,293
Parks Lake & Resort Operations		9,657		15,123		(4,728)		-		-	20,052
General Liability Insurance (ISF)		17,478		2,430		-		-		-	19,908
Workmens' Compensation (ISF)		14,650		3,781		-		-		-	18,431
Benefits Programs Fund (ISF)		19,168		2,700		-		15,593		-	37,461
Enterprise Resource Planning (ISF)		4,703		1,350		-		(70,601)		-	(64,548)
Vehicle Replacement Planning (ISF)		-		7,561		-		-		-	7,561
Superior Court of CA - Mo Co		-		-		287,255		-		-	287,255
All Others		15,072		27,275	_	479	_	14,396	_	3,103	 60,324
Total Non-General Fund	\$	1,512,004	\$	632,452	\$	231,085	\$	1,643,707	\$	366,174	\$ 4,385,423
TOTAL	\$	3,084,430	\$	1,261,933	\$	230,075	\$	4,400,170	\$	960,456	\$ 9,937,064

Based on Actual Costs for the Year Ended June 30, 2018
SUMMARY OF INFORMATION TECHNOLOGY SERVICE DEPARTMENTS ALLOCATIONS

		Information Technology
OPERATING DEPARTMENTS		37
Board of Supervisors	\$	78,970
Office of Emergency Services	*	165,284
Office of Community Engagement & Strategic Advocacy		5,947
Economic Development Administration		33,037
Assessor		213,885
Clerk/Recorder		41,262
Grand Jury		3,075
Clerk of the Board		49,276
Elections		153,086
Emergency Communications		105,032
District Attorney		801,360
Child Support Services		64,213
Public Defender		222,249
Coroner		14,656
Sheriff's Correctional Division		376,100
Sheriff		1,199,228
Juvenile Hall		186,736
Probation		653,642
Agricultural Commissioner		392,488
Produce Inspection		-
Building Services		101,819
Planning		69,684
Architectural Services		16,340
Resource Management Agency		521,002
Environmental Services		12,611
Primary Health Care		241,485
Emergency Medical Services		16,220
Environmental Health		48,609
Public Guardian/Administrator		7,796
Children's Medical Services		31,579
Public Health		89,683
Health Administration		58,882
Animal Services		13,329
Military & Veterans' Services		7,783
Social Services		831,179
Agricultural Cooperative Extension		21,617
Park Operations	Φ.	80,890
Total Operating Departments	\$	6,930,034

Based on Actual Costs for the Year Ended June 30, 2018
SUMMARY OF INFORMATION TECHNOLOGY SERVICE DEPARTMENTS ALLOCATIONS

NON OFNERAL FUND		Information Technology
NON-GENERAL FUND	•	
Roads & Bridges - Construction Projects	\$	34,747
Roads & Bridges - Maintenance		8,252
County Library		111,588
Office for Employment Training		24,106
Workforce Development Board		20,316
Behavioral Health		267,166
NGEN Operations & Maintenance		166,409
Water Resources Agency		69,370
Facilities Master Plan Projects		14,546
Emergency Communication - NGEN Radio Project		4,902
Natividad Medical Center		173,378
Parks Lake & Resort Operations		4,183
Enterprise Resource Planning (ISF)		1,382
All Others		161,080
Total Non-General Fund	\$	1,061,425
TOTAL	\$	7,991,459

Based on Actual Costs for the Year Ended June 30, 2018
SUMMARY OF FACILITIES MANAGEMENT ALLOCATIONS

	Facilities &
	Maintenance
	Projects
OPERATING DEPARTMENTS	 
Board of Supervisors	\$ 261,149
Office of Emergency Services	12,602
Office of Community Engagement & Strategic Advocacy	2
Economic Development Administration	(174,989)
Assessor	151,768
Clerk/Recorder	151,540
Clerk of the Board	24,111
Elections	289,365
Emergency Communications	27,554
District Attorney	258,765
Child Support Services	5,231
Public Defender	609,026
Coroner	41,428
Sheriff's Correctional Division	1,986,503
Sheriff	704,034
Juvenile Hall	27,513
Probation	22,162
Agricultural Commissioner	(55,724)
Produce Inspection	50
Building Services	3,430
Planning	5,837
Architectural Services	17
Resource Management Agency	971,932
Environmental Services	1
Primary Health Care	187,128
Emergency Medical Services	105,070
Environmental Health	167,419
Public Guardian/Administrator	52,941
Children's Medical Services	220,582
Public Health	86,626
Health Administration	9,170
Animal Services	28,044
Military & Veterans' Services	64,795
Social Services	267,852
Agricultural Cooperative Extension	3,852
Park Operations	 224,359
	\$ 6,741,147

Based on Actual Costs for the Year Ended June 30, 2018
SUMMARY OF FACILITIES MANAGEMENT ALLOCATIONS

		Facilities &
		Maintenance
		Projects
NON-GENERAL FUND		
Roads & Bridges - Construction Projects	\$	521,098
Roads & Bridges - Maintenance		2,770
County Library		70,711
Fish & Game Propagation		2
Office for Employment Training		2,742
Workforce Development Board		60,305
Behavioral Health		153,033
Water Resources Agency		186,031
Natividad Medical Center		4,800
Superior Court of CA - Mo Co		(188,238)
Enterprise Resource Planning (ISF)		383
All Others		4,494
All Others (Not Occupied)	_	305,814
Total Non-General Fund	\$	1,123,945
TOTAL	\$	7,865,092

Based on Actual Costs for the Year Ended June 30, 2018 SUMMARY OF OTHER SERVICE DEPARTMENT ALLOCATIONS

		Auditor- Controller	_	Treasurer-Tax Collector		Revenue Division		County Counsel	Risk Management	Total
OPERATING DEPARTMENTS										
Board of Supervisors	\$	23,150	\$	10,974	\$	-	\$	60,043	\$ -	\$ 94,167
Office of Emergency Services		5,629		2,186		-		20,942	-	28,757
Office of Community Engagement & Strategic Advocacy		2,099		1,126		-		-	-	3,225
Laguna Seca Track		6,672		3,577		-		-	-	10,249
Auxiliary Services		43		66		-		-	-	109
Economic Development Administration		14,699		5,012		-		17,717	-	37,428
Assessor		31,230		2,826		-		33,427	-	67,483
Clerk/Recorder		17,081		4,271		-		29,802	-	51,155
Grand Jury		2,489		5,299		-		116	-	7,904
Enterprise Risk		158		287		-		-	508	954
Assessment Appeals Board		-		-		-		11,054	-	11,054
Clerk of the Board		3,715		1,501		-		21,041	-	26,258
Elections		17,147		6,558		-		53,708	-	77,414
Emergency Communications		54,977		5,851		-		38,747	-	99,575
District Attorney		132,531		13,557		-		9,127	-	155,215
Child Support Services		70,271		9,760		-		21,806	-	101,837
Public Defender		65,914		21,595		26		18,903	-	106,437
Coroner		9,368		3,224		-		· -	-	12,592
Sheriff's Correctional Division		236,585		13,738		-		_	-	250,323
Sheriff		203,141		28,810		1,153		151,704	-	384,807
Juvenile Hall		107,873		21,573		-		· -	-	129,446
Probation		163,091		85,098		23,542		31,880	-	303,611
Agricultural Commissioner		54,726		13,012		· -		30,309	-	98,047
Produce Inspection		(1,958)		-		-		-	-	(1,958)
Building Services		38,877		6,668		-		2,064	-	47,609
Planning		21,128		6,288		-		164,086	-	191,502
Architectural Services		2,999		-		-		15,149	-	18,149
Resource Management Agency		23,795		4,703		-		334,596	-	363,094
Environmental Services		6,172		2,341		-		· -	-	8,512
Primary Health Care		215,548		55,418		-		25,415	-	296,381
Emergency Medical Services		11,177		4,195		-		38,001	-	53,373
Environmental Health		57,332		18,844		-		78,682	-	154,857
Public Guardian/Administrator		7,373		2,804		-		424,268	-	434,445
Children's Medical Services		11,559		5,233		-		· -	-	16,792
Public Health		78,148		24,742		-		_	-	102,890
Health Administration		38,672		8,479		-		242,001	-	289,152
Animal Services		15,455		8,688		-		45,083	-	69,225
Military & Veterans' Services		8,952		2,274		-		· -	-	11,227
Social Services		632,547		48,718		-		960,466	-	1,641,731
Area Agency on Aging		10,047		4,151		-		-	-	14,198
Agricultural Cooperative Extension		582		-		-		_	-	582
Park Operations	_	20,239		15,832	_	179	_	50,787		87,037
Total Operating Departments	\$	2,421,235	\$	479,280	\$	24,900	\$	2,930,925	\$ 508	\$ 5,856,849

Based on Actual Costs for the Year Ended June 30, 2018 SUMMARY OF OTHER SERVICE DEPARTMENT ALLOCATIONS

	Auditor- Controller		Treasurer-Tax Collector	Revenue Division		County Counsel	Risk Management	Total
NON-GENERAL FUND	 Controller	_	001100101	Biviolon	_	Councor	 Management	rotar
Roads & Bridges - Construction Projects	\$ 33,857	\$	15,390	\$ -	\$	106,327	\$ -	\$ 155,574
Roads & Bridges - Maintenance	66,459		24,863	-		-	-	91,322
County Library	45,599		18,363	-		41,725	-	105,687
IHSS PA-Administration	10,790		751	-		-	-	11,541
Fish & Game Propagation	175		177	-		-	-	352
Office for Employment Training	8,378		-	-		815	-	9,193
Community Action Partnership	1,683		1,369	-		-	-	3,052
Workforce Development Board	6,101		-	-		4,798	-	10,899
Behavioral Health	379,974		38,773	-		95,031	-	513,779
Homeland Security Grant	1,078		596	-		-	-	1,674
NGEN Operations & Maintenance	2,749		1,700	-		-	-	4,450
Water Resources Agency	54,962		24,116	-		52,875	-	131,953
Capital Projects	6,102		6,094	-		-	-	12,197
Emergency Communication - NGEN Radio Project	316		110	-		-	-	426
Natividad Medical Center	1,189,381		237,612	-		17,375	-	1,444,368
Parks Lake & Resort Operations	10,003		9,715	-		-	-	19,719
General Liability Insurance (ISF)	10,837		2,539	-		233,117	23,637	270,130
Workmens' Compensation (ISF)	9,559		3,113	-		-	34,235	46,908
Benefits Programs Fund (ISF)	12,918		4,754	-		-	-	17,672
Enterprise Resource Planning (ISF)	785,206		684	-		99	-	785,989
Vehicle Replacement Planning (ISF)	277		574	-		-	-	851
LAFCO	-		-	-		3,296	-	3,296
Superior Court of CA - Mo Co	-		-	228,660		(56,769)	-	171,892
Successor Agency	-		-	-		44,709	-	44,709
All Others	 22,093		17,823	2,254		60,175	 	102,346
Total Non-General Fund	\$ 2,658,499	\$	409,117	\$ 230,915	\$	603,573	\$ 57,872	\$ 3,959,976
TOTAL	\$ 5,079,734	\$	888,398	\$ 255,815	\$	3,534,498	\$ 58,381	\$ 9,816,825

Based on Actual Costs for the Year Ended June 30, 2018

#### SUMMARY OF ALLOCATIONS BETWEEN SERVICE DEPARTMENTS

											Subtotal	Total
		County									Allocations	Allocations
	Ad	ministrative		acts and		Fleet	Human		Civil Rights		from these	from these
		Office	Pu	rchasing	Adn	ninistration	 Resources	_	Office	D	epartments	 Departments
See these schedules for details:		4		5		6	7		8			
Administrative Management:												
County Administrative Office & ILA	\$	11,001	\$	2,679	\$	13,629	\$ 31,119	\$	2,388	\$	60,816	\$ 208,348
Contracts and Purchasing		6,752		547		14,051	4,927		1,642		27,919	145,069
Fleet Administration		7,807		(371)		(9,098)	(6)		-		(1,668)	(15,403)
Human Resources		21,087		7,668		20,129	30,672		5,751		85,308	341,519
Civil Rights Office		4,217		1,533		4,025	6,134		1,150		17,059	68,294
Information Technology Service Departments:												
ITD (Information Technology)		153,201		34,479		79,272	138,883		40,244		446,079	1,349,311
Facilities Management:												
Facilities & Facilities Maintenance Projects		408,207		299,485		44,428	66,890		40,962		859,972	1,987,014
Other Service Departments:												
Auditor-Controller		20,933		5,363		30,536	28,508		5,715		91,055	388,113
Treasurer-Tax Collector		6,533		817		22,530	4,418		1,382		35,680	221,106
Revenue Division		-		-		-	-		-		-	(110,277)
County Counsel		204,976		57,019		5,039	27,287		30,672		324,993	523,062
Risk Management												 
Total Service Departments		844,713		409,218		224,541	338,833		129,907		1,947,213	5,106,157
Allocations to Unallowable Functions		(134,876)					 				(134,876)	 (499,382)
TOTAL FIRST ALLOCATIONS TO THESE DEPARTMENTS	\$	709,837	\$	409,218	\$	224,541	\$ 338,833	\$	129,907	\$	1,812,336	\$ 4,606,774

<sup>\*</sup> Based on the ratio of allowable to unallowable salaries in each department. Refer to functional analysis or budgets for details.

Based on Actual Costs for the Year Ended June 30, 2018

### SUMMARY OF ALLOCATIONS BETWEEN SERVICE DEPARTMENTS

			Fa	acilities and Facilities							Subtotal Allocations
		Information	М	laintenance	Auditor-	Т	reasurer-Tax	Revenue	County	Risk	from these
	-	Technology		Projects	Controller	-	Collector	Division	Counsel	Management	Departments
See these schedules for details:		9		10	11		12	13	14	15	
Administrative Management:											
County Administrative Office	\$	56,901	\$	26,988	\$ 25,520	\$	11,036	\$ 9,650	\$ 15,298	\$ 2,140	\$ 147,533
Contracts & Purchasing		49,634		43,612	5,109		10,219	3,832	3,832	912	117,150
Fleet Administration		(5,434)		(7,741)	(153)		(84)	-	(324)	-	(13,735)
Human Resources		90,100		33,069	49,651		20,129	22,046	31,631	9,585	256,211
Civil Rights Office		18,018		6,613	9,929		4,025	4,409	6,325	1,917	51,235
Information Technology Service Departments:											
Information Technology		-		80,456	375,438		102,534	113,413	193,234	38,158	903,233
Facilities Management:											
Facilities & Facilities Maintenance Projects		250,530		282,260	184,667		189,475	35,470	183,488	1,152	1,127,042
Other Service Departments:											
Auditor-Controller		82,586		45,017	81,294		7,376	44,552	29,503	6,730	297,058
Treasurer-Tax Collector		20,101		26,467	93,597		8,711	31,189	4,292	1,068	185,426
Revenue Division		-		-	-		(110,277)	-	-	-	(110,277)
County Counsel		101,377		2,471	34,013		58,432	1,775	-	-	198,069
Risk Management									-		
Total Service Departments	\$	663,813	\$	539,212	\$ 859,066	\$	,	\$ 266,335	\$ 467,280	\$ 61,662	\$ 3,158,944
Allocations to Unallowable Functions		<u> </u>		<del>-</del>	 (109,034)		(255,472)	 <u>-</u>	 	 <u> </u>	 (364,506)
TOTAL FIRST ALLOCATIONS TO THESE DEPARTMENTS	\$	663,813	\$	539,212	\$ 750,032	\$	46,104	\$ 266,335	\$ 467,280	\$ 61,662	\$ 2,794,438

<sup>\*</sup> Based on the ratio of allowable to unallowable salaries in each department. Refer to functional analysis or budgets for details.

Based on Actual Costs for the Year Ended June 30, 2018
BUILDING DEPRECIATION

#### **Explanatory Narrative**

Monterey County allocates building depreciation in accordance with the mandated Uniform Guidance (OMB 2 CFR Part 200). All assets, where the use allowance exceeded the acquisition cost at the time of conversion, were eliminated from the cost plan. Also, all capitalized Federal and State-funded building acquisitions and improvements are excluded from this allocation.

Building is depreciated using the straight-line-method based on the assigned useful life of the asset. In the year of acquisition, all buildings are depreciated at one half the guideline rates. Schedules are maintained by the Auditor-Controller's analyzing each department's annual acquisitions and disposals and supporting all depreciation charges. Depreciation is allocated among the County departments or other agencies based on the square footage occupied. The total allocation for each department is the sum of the individual allocation of each department's locations.

The Department of Social Services rents additional office space at several locations throughout the County. These expenditures are claimed directly and not subject to allocation.

**Depreciation Expense** 

**Building Depreciation** 

\$ 12,769,542

### Allocation of Building Depreciation

	I	Depreciation Expense		Direct Billed	Total Net Allocation
SERVICE DEPARTMENTS:					
Administrative Management:					
County Administrative Office	\$	391,571	\$	_	\$ 391,571
Contracts & Purchasing		24,498		-	24,498
Human Resources		21,014		_	21,014
Civil Rights Office		8,340		-	8,340
Information Technology Service Departments:		-,-			-,-
ITD (Information Technology)		74,259		_	74,259
Facilities Management:		,			,
Facilities & Facilities Maintenance Projects		30,765		_	30,765
Other Service Departments:		,			,
Auditor-Controller		94,561		_	94,561
Treasurer-Tax Collector		97,713		_	97,713
Revenue Division		17,862		_	17,862
County Counsel		94,561		-	94,561
Total Service Departments	\$	855,143	\$	-	\$ 855,143
			-		
OPERATING DEPARTMENTS:					
Board of Supervisors		94,211		-	94,211
Economic Development		8,451		-	8,451
Assessor		92,495		-	92,495
Clerk/Recorder		92,495		-	92,495
Clerk of the Board		10,507		-	10,507
Elections		58,344		-	58,344
Emergency Communications		176,894		-	176,894
District Attorney		13,393		-	13,393
Public Defender		273,176		-	273,176
Sheriff		802,357		-	802,357
Probation		896,462		-	896,462
Agricultural Commissioner		109,188		-	109,188
Resource Management Agency		594,042		-	594,042
Primary Health Care		54,365		-	54,365
Emergency Medical Services		7,883		-	7,883
Environmental Health		9,006		-	9,006
Public Guardian/Administrator		10,702		-	10,702
Children's Medical Services		17,264		-	17,264
Public Health		5,262		-	5,262
Health Administration		490,924		-	490,924
Animal Services		80,440		-	80,440
Military & Veterans' Services		3,464		-	3,464
Social Services		24,749		-	24,749
Parks		115,705		-	115,705
Total Operating Departments	\$	4,041,778	\$	-	\$ 4,041,778

### Allocation of Building Depreciation

	Depreciation Expense	Direct Billed	Total Net Allocation
NON-GENERAL FUND	 	 	
County Library	\$ 294,585	\$ -	\$ 294,585
Workforce Development Board	12,282	-	12,282
Behavioral Health	529,337	-	529,337
Water Resources Agency	42,643	-	42,643
Natividad Medical Center	9,198	-	9,198
Superior Court of CA - Mo Co	6,770,535	-	6,770,535
All Other (Not Occupied)	 214,041	 	214,041
Total Non-General Fund	\$ 7,872,621	\$ 	\$ 7,872,621
GRAND TOTAL	\$ 12,769,542	\$ 	\$ 12,769,542

### Summary of Building Depreciation Allocation by Department

	 Single-Use Building	 Multi-Use Building	 Total Depreciation
SERVICE DEPARTMENTS:	 		
Administrative Management:			
County Administrative Office	\$ 181,435	\$ 210,135	\$ 391,571
Contracts & Purchasing	16,183	8,315	24,498
Human Resources	-	21,014	21,014
Civil Rights Office	-	8,340	8,340
Information Technology Service Departments:			
ITD (Information Technology)	74,259	-	74,259
Facilities Management:			
Facilities & Facilities Maintenance Projects	30,765	-	30,765
Other Service Departments:			
Auditor-Controller	-	94,561	94,561
Treasurer-Tax Collector	-	97,713	97,713
Revenue Division	-	17,862	17,862
County Counsel	-	94,561	94,561
Risk Management	-	-	-
Total Service Departments	\$ 302,643	\$ 552,501	\$ 855,143
OPERATING DEPARTMENTS:			
Board of Supervisors	6,693	87,518	94,211
Economic Development Administration	-	8,451	8,451
Assessor	18,948	73,547	92,495
Clerk/Recorder	18,948	73,547	92,495
Clerk of the Board	-	10,507	10,507
Elections	-	58,344	58,344
Emergency Communications	175,442	1,452	176,894
District Attorney	-	13,393	13,393
Public Defender	-	273,176	273,176
Sheriff	793,615	8,742	802,357
Probation	893,571	2,891	896,462
Agricultural Commissioner	109,188	-	109,188
Resource Management Agency	516,110	77,932	594,042
Primary Health Care	36,423	17,942	54,365
Emergency Medical Services	-	7,883	7,883
Environmental Health	-	9,006	9,006
Public Guardian/Administrator	-	10,702	10,702
Children's Medical Services	-	17,264	17,264
Public Health	-	5,262	5,262
Health Administration	490,924	-	490,924
Animal Services	80,440	_	80,440
Military & Veterans' Services	-	3,464	3,464
Social Services	24,749	-	24,749
Park Operations	 115,705	 	115,705
Total Operating Departments	\$ 3,280,757	\$ 761,022	\$ 4,041,778

### Summary of Building Depreciation Allocation by Department

	Single-Use Building	Multi-Use Building	Total Depreciation
NON-GENERAL FUND	 	 	
County Library	\$ 294,585	\$ -	\$ 294,585
Workforce Development Board	-	12,282	12,282
Behavioral Health	518,895	10,442	529,337
Water Resources Agency	7,477	35,165	42,643
Natividad Medical Center	9,198	-	9,198
Superior Court of CA - Mo Co	6,725,795	44,740	6,770,535
All Other (Not Occupied)	 186,946	27,095	214,041
Total Non-General Fund	\$ 7,742,896	\$ 129,724	\$ 7,872,621
GRAND TOTAL	\$ 11,326,295	\$ 1,443,247	\$ 12,769,542

Based on Actual Costs for the Year Ended June 30, 2018 EQUIPMENT DEPRECIATION

#### **Explanatory Narrative**

Per OMB 2 CFR Part 200, equipment is depreciated using the straight-line-method based on the assigned useful life of the asset. In the year of acquisition, all equipment is depreciated at one half the guideline rates. Schedules are maintained by the Auditor-Controller's analyzing each department's annual acquisitions and disposals and supporting all depreciation charges. Equipment depreciation is allocated in a consistent manner for all general fund departments. Non-General Fund equipment depreciation is excluded.

All assets, where the use allowance exceeded the acquisition cost at the time of conversion, are also omitted from the cost plan. Additionally, all capitalized Federal and State-funded equipment is excluded from this allocation.

In fiscal year 2017-18, a new internal service fund, the Vehicle Replacement Planning (VRP), was created to fund future countywide vehicle acquisitions. Existing vehicles maintained by Fleet were transferred out of the general fund into the VRP internal service fund. Depreciation related to these vehicles is excluded from the cost plan.

#### **Depreciation Expense**

Equipment depreciation	\$ 2,933,359
Less: excluded depreciation	(380,245
	\$ 2,553,115

**EQUIPMENT DEPRECIATION** 

### Allocation of Equipment Depreciation

	Depreciation Expense	C	Direct charges	Total Net Allocation
SERVICE DEPARTMENTS				
Administrative Management:				
County Administrative Office & ILA	\$ 2,704	\$	-	\$ 2,704
Contracts & Purchasing	-		-	-
Fleet Administration	59,057		-	59,057
Human Resources	1,605		-	1,605
Information Technology Service Departments:				
ITD (Information Technology)	234,938		-	234,938
Facilities Management:				
Facilities & Facilities Maintenance Projects	617,818		-	617,818
Other Service Departments:				
Auditor-Controller	1,686		-	1,686
Treasurer-Tax Collector	52,864		-	52,864
County Counsel	1,650			1,650
Total Service Departments	\$ 972,322	\$		\$ 972,322
OPERATING DEPARTMENTS				
Board of Supervisors	1,888		_	1,888
Office of Emergency Services	18,731		_	18,731
Laguna Seca Track	69,543		_	69,543
Auxiliary Services	778		_	778
Assessor	4,284		_	4,284
Clerk/Recorder	17,719		_	17,719
Clerk of the Board	4,766		_	4,766
Elections	1,245		_	1,245
Emergency Communications	117,736		_	117,736
District Attorney	104,435		_	104,435
Child Support Services	104,400		_	104,400
Public Defender	_		_	_
Coroner	2,118		_	2,118
Sheriff's Correctional Division	97,168		_	97,168
Sheriff	743,499		_	743,499
Juvenile Hall	40,332		_	40,332
Probation	53,841		_	53,841
Agricultural Commissioner	77,175		_	77,175
Produce Inspection	4,207		_	4,207
Building Services	59,791		_	59,791
Planning	39,791		_	39,791
Resource Management Agency	784		_	784
Environmental Services			-	1,507
Primary Health Care	1,507 37,223		-	37,223
•			-	
Emergency Medical Services Environmental Health	6,636		-	6,636
	14,322		-	14,322
Public Guardian/Administrator	-		-	-

Based on Actual Costs for the Year Ended June 30, 2018 EQUIPMENT DEPRECIATION

#### **Allocation of Equipment Depreciation**

		Depreciation Expense	 Direct Charges	Total Net Allocation
OPERATING DEPARTMENTS (Continued)				
Children's Medical Services	\$	-	\$ -	\$ -
Public Health		17,243	-	17,243
Health Administration		11,280	-	11,280
Animal Services		37,991	-	37,991
Social Services		-	-	-
Area Agency on Aging		-	-	-
Agricultural Cooperative Extension		7,960	-	7,960
Park Operations		26,595	 	 26,595
Total Operating Departments	\$	1,580,793	\$ <u>-</u>	\$ 1,580,793
NON-GENERAL FUND				
Roads & Bridges - Construction Projects (*)		-	-	-
Roads & Bridges - Maintenance (*)		-	-	-
County Library (*)		-	-	-
Behavioral Health (*)		-	-	-
Homeland Security Grant (*)		-	-	-
Water Resources Agency (*)		-	-	-
Natividad Medical Center (*)		-	-	-
Vehicle Replacement Planning - ISF (*)		-	-	-
Other (*)			 	 _
Total Non-General Fund	\$		\$ 	\$ 
TOTAL	<u>\$</u>	2,553,115	\$ 	\$ 2,553,115

#### Notes:

<sup>(\*)</sup> These activities are accounted for in separate funds and their depreciation is excluded.

Based on Actual Costs for the Year Ended June 30, 2018 ANNUAL COUNTY AUDIT

#### **Explanatory Narrative**

The annual audit of Monterey County meets the criteria of 2 CFR Part 200, Section 200.425, issued by the U.S. Office of Management and Budget for treatment as an allowable cost. The allocation of this cost is based on the ratio of expenditures, reimbursements or other reductions of the audited funds audited; except for Natividad Medical Center, and the Water Resources Agency. These two agencies' allocated amount was directly identified by our external auditors, Clifton Larson Allen LLP. The First 5 Readiness Program, under Behavioral Health is another program directly identified by the external auditors and its charge is added to Behavioral Health's proportionate allocation.

#### **Costs for Allocation**

Budget Unit 1110-8010 - Annual County Audit	\$ 175,692
Add: Intra & Inter-fund Reimbursement	89,933
Add: Cost Plan Charges (#7301)	63,379
Less: Misc postage	(21)
Less: Hayashi & Wayland Accounting & Consulting LLP	(4,833)
Less: Hinderliter de Llamas & Associates	(92,372)
Less: Mgt of America, Inc.	(40,000)
Less: Macias, Gini & O'Connell LLP	(8,978)
DIRECT COSTS FOR TOTAL ALLOCATION	\$

#### **Functional Analysis of Costs**

	Audit	Direct	Total
	 Costs	Identified	Department
ACTUAL EXPENDITURES	 	_	 
Annual County Audit Costs	\$ 97,700	\$ 85,100	\$ 182,800
Total Direct Costs	\$ 97,700	\$ 85,100	\$ 182,800

182,800

ANNUAL COUNTY AUDIT

#### **Allocation of Costs**

		Adjusted Expenditure	Total First Allocation	Less Direct Charges	Total Net Allocation
Allocation Base	All	ocation Base			
SERVICE DEPARTMENTS					
Administrative Management:					
County Administrative Office & ILA	\$	4,088,356	\$ 591	\$ -	\$ 591
Contracts and Purchasing		997,877	144	-	144
Fleet Administration		4,818,493	697	-	697
Human Resources		4,898,445	708	-	708
Civil Rights Office		853,621	123	-	123
Information Technology Service Departments:					
ITD (Information Technology)		20,473,648	2,960	-	2,960
Facilities Management:					
Facilities & Facilities Maintenance Projects		9,752,955	1,410	-	1,410
Other Service Departments:					
Auditor-Controller		9,323,194	1,348	-	1,348
Treasurer - Tax Collector		3,896,847	563	-	563
Revenue Division		3,407,462	493	-	493
County Counsel		6,331,905	915	-	915
Risk Management		1,156,832	 167	 	 167
Total Service Departments	\$	69,999,635	\$ 10,120	\$ 	\$ 10,120
OPERATING DEPARTMENTS					
Board of Supervisors		3,196,202	462	-	462
Office of Emergency Services		856,676	124	-	124
Office of Community Engagement & Strategic Advocacy		540,548	78	-	78
Laguna Seca Track		2,568,530	371	-	371
Auxiliary Services		5,786	1	-	1
Economic Development Administration		4,287,928	620	-	620
Assessor		5,208,686	753	-	753
Clerk/Recorder		2,506,493	362	-	362
Grand Jury		133,093	19	-	19
Enterprise Risk		10,257	1	-	1
Clerk of the Board		678,077	98	-	98
Elections		3,616,547	523	-	523
Emergency Communications		10,746,353	1,554	-	1,554
District Attorney		25,294,960	3,657	-	3,657
Child Support Services		10,312,456	1,491	-	1,491
Public Defender		11,985,550	1,733	-	1,733
Coroner		1,931,146	279	-	279
Sheriff's Correctional Division		51,351,095	7,424	-	7,424
Sheriff		41,590,793	6,013	-	6,013
Juvenile Hall		18,907,194	2,733	-	2,733
Probation		22,171,680	3,205	-	3,205
Agricultural Commissioner		9,040,530	1,307	-	1,307
Produce Inspection		902,652	130	-	130
Building Services		6,358,022	919	-	919
Planning		4,327,843	626	-	626
J		, , 0			

ANNUAL COUNTY AUDIT

#### Allocation of Costs

		Adjusted Expenditure		Total First Allocation		Less Direct Charges		Total Net Allocation
OPERATING DEPARTMENTS (Continued)		-						
Architectural Services	\$	768,410	\$	111	\$	-	\$	111
Resource Management Agency		4,035,041		583		-		583
Environmental Services		1,136,072		164		-		164
Primary Health Care		40,509,452		5,857		-		5,857
Emergency Medical Services		2,045,059		296		-		296
Environmental Health		8,204,340		1,186		-		1,186
Public Guardian/Administrator		1,376,602		199		-		199
Children's Medical Services		6,109,528		883		-		883
Public Health		18,211,058		2,633		-		2,633
Health Administration		7,207,736		1,042		-		1,042
Animal Services		1,647,762		238		-		238
Military & Veterans' Services		1,005,340		145		-		145
Social Services		106,605,689		15,412		-		15,412
Area Agency on Aging		2,245,606		325		-		325
Agricultural Cooperative Extension		375,386		54		-		54
Park Operations	_	3,757,563	_	543			_	543
Total Operating Departments	\$	443,769,741	\$	64,157	\$	<del>-</del>	\$	64,157
NON-GENERAL FUND								
Roads & Bridges - Construction Projects		9,278,639		1,341		-		1,341
Roads & Bridges - Maintenance		11,857,960		1,714		-		1,714
County Library		7,740,848		1,119		-		1,119
IHSS PA-Administration		908,700		131		-		131
Fish & Game Propagation		46,535		7		-		7
Office for Employment Training		2,662,643		385		-		385
Community Action Partnership		530,782		77		-		77
Workforce Development Board		2,063,363		298		-		298
Behavioral Health		100,672,566		19,555		5,000		14,555
Homeland Security Grant		410,370		59		-		59
NGEN Operations & Maintenance		1,001,706		145		-		145
Water Resources Agency		<del>.</del>		5,100		5,100		-
Capital Projects		1,640,888		237		-		237
Emergency Communication - NGEN Radio Project		136,475		20				20
Natividad Medical Center		-		75,000		75,000		-
Parks Lake & Resort Operations		2,758,638		399		-		399
General Liability Insurance (ISF)		4,992,563		722		-		722
Workmens' Compensation (ISF)		4,184,783		605		-		605
Benefits Programs Fund (ISF)		5,475,270		792		-		792
Enterprise Resource Planning (ISF)		1,343,325		194		-		194
Vehicle Replacement Planning (ISF)		4 205 242		-				-
All Others	Φ.	4,305,213	<u>c</u>	622	Φ.	<u>-</u>	Φ.	622
Total Non-General Fund	<u>\$</u>	162,011,264	\$	108,523	\$	85,100	\$	23,423
TOTAL	\$	675,780,640	\$	182,800	\$	85,100	\$	97,700

Based on Actual Costs for the Year Ended June 30, 2018
COUNTY ADMINISTRATIVE OFFICE

#### **Explanatory Narrative**

The County Administrative Office (CAO) serves as the chief policy advisor to the County Administrative Officer and the Board of Supervisors. The CAO promotes responsible resource allocation, strives to protect the financial integrity of the County and provides independent analysis on policy issues. This responsibility includes the recommendation of the annual County budget, representation of the Board of Supervisors in relationships with other agencies, and assistance to departments in analyzing new or changed systems, procedures, and organizations.

#### Administration Support

Administration support costs are services provided by the County Administrative Office to all the cost centers of this department. The costs have been identified using staff time records. These costs are distributed to all functions listed below on the basis of salaries and wages.

#### General Government / Legislative

Aside from the Administrative Officer and Clerk of the Board, this function includes the cost of all activities performed to determine or satisfy specific legal requirements, obtain grants, represent the Board of Supervisors to other agencies and influence the course of legislation. Costs related to this function are treated as unallowable for purposes of the cost plan.

#### Cannabis

Staff time and other costs related to cannabis activities are deemed as unallowable for cost plan purposes.

#### Records Retention

The Records Retention unit was previously under the oversight of the Information Technology Department. In FY18, this unit was moved to CAO under new unit# 8474. It provides solutions for the storage, retrieval, management and destruction of paper files, charts, drawings and blue prints in compliance with applicable mandates. These costs are directly billed to departments monthly based on usage. These allowable costs are allocated based on actual usage.

#### Budgeting, Finance & Analysis

This function includes all aspects of the budgetary process including the formulation, presentation, enactment and control of the County budget. It also includes the cost of assisting other County departments in the development and revision of their budgets. These costs have been allocated on the basis of total expenditures adjusted for operating transfers, contributions, fixed assets, non-recoverable liability, and cost plan charges.

#### Direct Identified

Direct identified costs are services directly provided by County Administrative Office other departments. The costs have been allocated based on staff's time records for services rendered.

#### **Costs for Allocation**

2017-18 ACTUAL EXPENDITURES			
Unit Code 001-1050-8045 - County Administrative Office	\$ (1,079,795)		
Unit Code 001-1050-8046 - CAO - Budget & Analysis	954,640		
Unit Code 001-1050-8054 - Intergovernmental Legislature	1,316,578		
Unit Code 001-1050-8035 - County Memberships	561,508		
Unit Code 001-1050-8039 - Other General Expenditures	-		
Unit Code 001-1050-8474 - Records Retention	(258,567)		
Intra & Inter-fund Reimbursement Added Back	677,396		
Add - Cost Plan Charges (#7301)	2,616,190		
Less - Non-Recoverable Liability (#6261)	(12,006)		
Less - Taxes and Assessments (#7121)	(122)		
Less - Contributions and Grants fo Non-County Governemental Agencies (#7201)	(420,000)		
Less - Equipment (#7531)	 (39,256)	5	4,316,565
EXTERNAL OVERHEADS			
Building Depreciation	391,571		
Equipment Depreciation	2,704		
Annual Financial Audit	 591		394,866
REVENUES RECEIVED	_		(1,663)
NET FUNCTIONAL COSTS	9	5	4,709,768

Based on Actual Costs for the Year Ended June 30, 2018 COUNTY ADMINISTRATIVE OFFICE

### **Functional Analysis of Costs**

	SB90/General							Budgeting,						
	,	A desiniatration		Government/		Cannahia		Records		Finance &		Direct Identified		Total
ACTUAL EXPENDITURES		<u>Administration</u>		Legislative	_	Cannabis		Retention	_	Analysis		luman Resources		Department
ACTUAL EXPENDITURES	•	005.404	Φ	000 044	Φ.	74.045	Φ	400 440	Φ	4 000 404	Φ	0.070	Φ	0.500.500
Salaries and Wages	\$	605,164	\$	302,641	Ъ	71,945	Ъ	190,116	Ъ	1,322,424	\$	8,279	Ъ	2,500,569
Employee Benefits		320,536		601,495		21,838		92,285		27,614		861		1,064,629
Services and Supplies	_	574,001	_	426	_	76,996	_	98,829	_	1,115	_		_	751,367
Total Direct Costs	\$	1,499,702	\$	904,561	\$	170,778	\$	381,230	\$	1,351,154	\$	9,140	\$	4,316,565
EXTERNAL OVERHEADS														
Building Depreciation *		94,764		47,391		11,266		29,771		207,082		1,296		391,571
		2,704		-		-		-		-		-		2,704
Annual Financial Audit		591		-		-		-		-		-		591
Total External Overheads	\$	98,060	\$	47,391	\$	11,266	\$	29,771	\$	207,082	\$	1,296	\$	394,866
Total Department Costs		1,597,762		951,953		182,044		411,000		1,558,236		10,436		4,711,431
REVENUE RECEIVED		(1,663)		_		_		_		-		-		(1,663)
Allocate Administration *		(1,596,099)		254,850		60,584		160,094		1,113,599		6,972		-
NET FUNCTIONAL COSTS				1,206,803		242,628		571,095		2,671,834		17,408		4,709,768
Eliminate Unallowable Functions		<u> </u>		(1,206,803)		(242,628)		<u> </u>		<u> </u>	_	<u> </u>		(1,449,431)
NET COSTS FOR FIRST ALLOCATION	\$		\$		\$		\$	571,095	\$	2,671,834	\$	17,408	\$	3,260,337

<sup>\*</sup> Allocated on the basis of salaries and wages.

Based on Actual Costs for the Year Ended June 30, 2018 COUNTY ADMINISTRATIVE OFFICE

#### Allocation of Costs I - Records Retention

		Record Retention Direct Billings		Total First Allocation		Less Direct Charges		Net First Allocation		Other Service Departments		Total Net Allocation
	Allo	cation Base								*		
SERVICE DEPARTMENTS												
Administrative Management:												
County Administrative Office & ILA	\$	3,678	\$	3,101	\$	3,678	\$	(577)				
Contracts and Purchasing		938		791		938		(147)				
Fleet Administration		107		91		107		(17)				
Human Resources		1,022		861		1,022		(160)				
Civil Rights Office		187		158		187		(29)				
Information Technology Service Departments:												
ITD (Information Technology)		6,875		5,796		6,875		(1,079)				
Facilities Management												
Facilities & Facilities Maintenance Projects		4,027		3,395		4,027		(632)				
Other Service Departments:						,		,				
Auditor-Controller		5,621		4,739		5,621		(882)				
County Counsel		16,781		14,147		16,781		(2,633)				
Risk Management		7,238		6,102		7,238		(1,136)				
Total Service Departments	\$	46,473	\$	39,180	\$	46,473	\$	(7,293)				
OPERATING DEPARTMENTS	-		-	· · · · · ·		, , , , , , , , , , , , , , , , , , ,	<u> </u>	<u> </u>				
Board of Supervisors		11,853		9,993		11,853		(1,860)	\$	2,360	\$	500
Economic Development Administration		3,341		2,816		3,341		(524)	Ψ	665	Ψ	141
Assessor		9,567		8,066		9,567		(1,501)		1,905		404
Clerk/Recorder		28,493		24,021		28,493		(4,471)		5,673		1,202
Elections		8,140		6,862		8,140		(1,277)		1,621		343
Emergency Communications		1,080		911		1,080		(169)		215		46
District Attorney		124,889		105,291		124,889		(19,598)		24,867		5,269
Child Support Services		8,280		6,981		8,280		(1,299)		1,649		349
Public Defender		23,936		20,179		23,936		(3,756)		4,766		1,010
Coroner		900		759		900		(141)		179		38
Sheriff's Correctional Division		1,053		888		1,053		(165)		210		44
Sheriff		17,009		14,340		17,009		(2,669)		3,387		718
Juvenile Hall		3,790		3,195		3,790		(595)		755		160
Probation		29,818		25,138		29,818		(4,679)		5,937		1,258
Building Services		28,904		24,368		28,904		(4,536)		5,957 5,755		1,219
Planning		84,602		71,326		84,602		(13,276)		16,846		3,569
Primary Health Care		47,092		39,702		47,092		(7,390)		9,377		1,987
Emergency Medical Services		315		266		315		(49)		63		1,987
Environmental Health		3,231		2,724		3,231		(507)		643		136
Public Guardian/Administrator		950		801		950		(149)		189		40
Children's Medical Services		1,199		1,011		1,199		, ,		239		51
Public Health		875		738		875		(188)		239 174		37
								(137)				
Health Administration		5,326		4,490		5,326		(836)		1,060		225
Animal Services		20		17		20		(3)		4		1
Military & Veterans' Services		675		569		675		(106)		134		28
Social Services		1,800		1,518		1,800		(282)		358		76
Park Operations	<u>¢</u>	740	Φ.	624	Φ.	740	Φ.	(116)	Φ.	147	<u> </u>	31
Total Operating Departments	\$	447,878	\$	377,594	\$	447,878	\$	(70,284)	\$	89,179	\$	18,896

Based on Actual Costs for the Year Ended June 30, 2018 COUNTY ADMINISTRATIVE OFFICE

#### Allocation of Costs I - Records Retention

	 ord Retention Direct Billings	 Total First Allocation	 Less Direct Charges	Net First Allocation	 Other Service Departments	 Total Net Allocation
OPERATING DEPARTMENTS (Continued) NON-GENERAL FUND					 	 _
Roads & Bridges - Construction Projects	\$ 27,777	\$ 23,418	\$ 27,777	\$ (4,359)	\$ 5,530.85	\$ 1,172
County Library	1,100	927	1,100	(173)	219	46
Behavioral Health	12,103	10,204	12,103	(1,899)	2,410	511
Water Resources Agency	622	525	622	(98)	124	26
Natividad Medical Center	 141,442	 119,246	141,442	 (22,196)	28,163	5,967
Total Non-General Fund	\$ 183,045	\$ 154,320	\$ 183,045	\$ (28,725)	\$ 36,447	\$ 7,723
Total	\$ 677,396	\$ 571,095	\$ 677,396	\$ (106,301)	\$ 125,627	\$ 26,618

<sup>\*</sup> This allocation is based on the net first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018 COUNTY ADMINISTRATIVE OFFICE

#### Allocation of Costs II - Budgeting, Analysis and Support, & Direct Identified

	Adjusted Expenditure		Total First Allocation		Less Direct Charges		Net First Allocation		Other Service Departments	Total Net Allocation
	Allocation Base	-	7 tilocation		Onarges		Allocation	_	*	 Allocation
SERVICE DEPARTMENTS	/ lilocation base									
Administrative Management:										
County Administrative Office & ILA	\$ 4,088,356	\$	11,578	\$	-	\$	11,578			
Contracts and Purchasing	997,877	Ψ	2,826	Ψ	_	Ψ	2,826			
Fleet Administration	4,818,493		13,646		-		13,646			
Human Resources	4,898,445		31,280		-		31,280			
Civil Rights Office	853,621		2,417		-		2,417			
Information Technology Service Departments:	,		_,				_,			
ITD (Information Technology)	20,473,648		57,980		-		57,980			
Facilities Management	, ,		•				,			
Facilities & Facilities Maintenance Projects	9,752,955		27,620		-		27,620			
Other Service Departments:										
Auditor-Controller	9,323,194		26,403		-		26,403			
Treasurer-Tax Collector	3,896,847		11,036		-		11,036			
Revenue Division	3,407,462		9,650		-		9,650			
County Counsel	6,331,905		17,931		-		17,931			
Risk Management	1,156,832		3,276				3,276			
Total Service Departments	\$ 69,999,635	\$	215,641	\$		\$	215,641			
OPERATING DEPARTMENTS										
Board of Supervisors	3,196,202		9,051		-		9,051	\$	2,138	\$ 11,189
Office of Emergency Services	856,676		2,426		-		2,426		573	2,999
Office of Community Engagement & Strategic Advocacy	540,548		1,531		-		1,531		362	1,892
Laguna Seca Track	2,568,530		7,274		-		7,274		1,718	8,992
Auxiliary Services	5,786		16		-		16		4	20
Economic Development Administration	4,287,928		12,143		-		12,143		2,868	15,011
Assessor	5,208,686		14,751		-		14,751		3,484	18,234
Clerk/Recorder	2,506,493		7,098		-		7,098		1,676	8,775
Grand Jury	133,093		377		-		377		89	466
Enterprise Risk	10,257		29		-		29		7	36
Clerk of the Board	678,077		1,920		-		1,920		454	2,374
Elections	3,616,547		10,242		-		10,242		2,419	12,661
Emergency Communications	10,746,353		30,433		-		30,433		7,188	37,620
District Attorney	25,294,960		71,633		-		71,633		16,918	88,552
Child Support Services	10,312,456		29,204		-		29,204		6,897	36,101
Public Defender	11,985,550		33,942		-		33,942		8,016	41,959
Coroner	1,931,146		5,469		-		5,469		1,292	6,760
Sheriff's Correctional Division	51,351,095		145,422		-		145,422		34,346	179,768
Sheriff	41,590,793		117,782		-		117,782		27,817	145,599
Juvenile Hall	18,907,194		53,544		-		53,544		12,646	66,189
Probation	22,171,680		62,788		-		62,788		14,829	77,618
Agricultural Commissioner	9,040,530		25,602		-		25,602		6,047	31,649
Produce Inspection	902,652		2,556		-		2,556		604	3,160
Building Services	6,358,022		18,005		-		18,005		4,252	22,258
Planning	4,327,843		12,256		-		12,256		2,895	15,151
Architectural Services	768,410		2,176		-		2,176		514	2,690
Resource Management Agency	4,035,041		11,427		-		11,427		2,699	14,126

Based on Actual Costs for the Year Ended June 30, 2018 COUNTY ADMINISTRATIVE OFFICE

# Allocation of Costs II - Budgeting, Analysis and Support, & Direct Identified

		Adjusted Expenditure	Bu	dgeting, Finance & Analysis		Less Direct Charges		Net First Allocation		Other Service Departments		Total Net Allocation
OPERATING DEPARTMENTS (Continued)		Experialitare		a / ilialysis		Onarges		7 (IIOCation		Dopartments		7 tilocation
Environmental Services	\$	1,136,072	¢	3,217	¢	_	\$	3,217	\$	760	\$	3,977
Primary Health Care	Ψ	40,509,452	Ψ	114,720	Ψ	_	Ψ	114,720	Ψ	27,094	Ψ	141,814
Emergency Medical Services		2,045,059		5,791		_		5,791		1,368		7,159
Environmental Health		8,204,340		23,234		_		23,234		5,487		28,721
Public Guardian/Administrator		1,376,602		3,898		_		3,898		921		4,819
Children's Medical Services		6,109,528		17,302		_		17,302		4,086		21,388
Public Health		18,211,058		51,572		_		51,572		12,180		63,752
Health Administration		7,207,736		20,412		_		20,412		4,821		25,233
Animal Services		1,647,762		4,666		_		4,666		1,102		5,768
Military & Veterans' Services		1,005,340		2,847		_		2,847		672		3,519
Social Services		106,605,689		301,899		_		301,899		71,302		373,201
Area Agency on Aging		2,245,606		6,359		_		6,359		1,502		7,861
Agricultural Cooperative Extension		375,386		1,063		_		1,063		251		1,314
Park Operations		3,757,563		10,641		_		10,641		2,513		13,154
Total Operating Departments	\$	443,769,741	\$	1,256,720	\$		\$	1,256,720	\$	296,810	\$	1,553,530
NON-GENERAL FUND	Ψ		<u>*</u>	.,200,.20	<u>*</u>		<u>*</u>	.,200,.20	Ψ	200,0:0	<u>*</u>	.,000,000
Roads & Bridges - Construction Projects		9,278,639		26,276		-		26,276		6,206		32,482
Roads & Bridges - Maintenance		11,857,960		33,581		-		33,581		7,931		41,512
County Library		7,740,848		21,921		-		21,921		5,177		27,099
IHSS PA-Administration		908,700		2,573		-		2,573		608		3,181
Fish & Game Propagation		46,535		132		-		132		31		163
Office for Employment Training		2,662,643		7,540		-		7,540		1,781		9,321
Community Action Partnership		530,782		1,503		-		1,503		355		1,858
Workforce Development Board		2,063,363		5,843		-		5,843		1,380		7,223
Behavioral Health		100,672,566		285,097		-		285,097		67,334		352,430
Homeland Security Grant		410,370		1,162		-		1,162		274		1,437
NGEN Operations & Maintenance		1,001,706		2,837		-		2,837		670		3,507
Water Resources Agency		17,574,169		49,769		-		49,769		11,754		61,523
Capital Projects		1,640,888		4,647		-		4,647		1,097		5,744
Emergency Communication - NGEN Radio Project		136,475		386		-		386		91		478
Natividad Medical Center		250,116,330		708,309		-		708,309		167,287		875,597
Parks Lake & Resort Operations		2,758,638		7,812		-		7,812		1,845		9,657
General Liability Insurance (ISF)		4,992,563		14,139		-		14,139		3,339		17,478
Workmens' Compensation (ISF)		4,184,783		11,851		-		11,851		2,799		14,650
Benefits Programs Fund (ISF)		5,475,270		15,506		-		15,506		3,662		19,168
Enterprise Resource Planning (ISF)		1,343,325		3,804		-		3,804		898		4,703
All Others		4,305,213		12,192		-		12,192		2,879		15,072
Total Non-General Fund	\$	429,701,763	\$	1,216,881	\$	-	\$	1,216,881	\$	287,401	\$	1,504,282
Total	\$	943,471,139	\$	2,689,242	\$	-	\$	2,689,242	\$	584,211	\$	3,057,812
Grand Total			\$	3,260,337	\$	677,396	\$	2,582,941	\$	709,837	\$	3,084,430

<sup>\*</sup> This allocation is based on the net first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018 COUNTY ADMINISTRATIVE OFFICE

# **Allocation Summary**

	Records Retention	 Budget, Analysis & Support	Total
OPERATING DEPARTMENTS			
Board of Supervisors	\$ 500	\$ 11,189	\$ 11,689
Office of Emergency Services	-	2,999	2,999
Office of Community Engagement & Strategic Advocacy	-	1,892	1,892
Laguna Seca Track	-	8,992	8,992
Auxiliary Services	-	20	20
Economic Development Administration	141	15,011	15,152
Assessor	404	18,234	18,638
Clerk/Recorder	1,202	8,775	9,977
Grand Jury	-	466	466
Enterprise Risk	-	36	36
Clerk of the Board	- 0.40	2,374	2,374
Elections	343	12,661	13,004
Emergency Communications District Attorney	46 5,269	37,620 88,552	37,666
Child Support Services	349	36,101	93,820 36,451
Public Defender	1,010	41,959	42,968
Coroner	38	6,760	6,798
Sheriff's Correctional Division	44	179,768	179,812
Sheriff	718	145,599	146,317
Juvenile Hall	160	66,189	66,349
Probation	1,258	77,618	78,876
Agricultural Commissioner	-	31,649	31,649
Produce Inspection	-	3,160	3,160
Building Services	1,219	22,258	23,477
Planning	3,569	15,151	18,720
Architectural Services	-	2,690	2,690
Resource Management Agency	-	14,126	14,126
Environmental Services	-	3,977	3,977
Primary Health Care	1,987	141,814	143,801
Emergency Medical Services	13	7,159	7,173
Environmental Health	136	28,721	28,858
Public Guardian/Administrator	40	4,819	4,859
Children's Medical Services	51	21,388	21,439
Public Health	37	63,752	63,789
Health Administration Animal Services	225 1	25,233	25,457 5,760
Military & Veterans' Services	28	5,768 3,519	5,769 3,548
Social Services	26 76	373,201	3,546 373,277
Area Agency on Aging	70	7,861	7,861
Agricultural Cooperative Extension	-	1,314	1,314
Park Operations	31	13,154	13,186
Total Operating Departments	\$ 18,896	\$ 1,553,530	\$ 1,572,426

Based on Actual Costs for the Year Ended June 30, 2018 COUNTY ADMINISTRATIVE OFFICE

# **Allocation Summary**

		Records Retention		Budget, Analysis & Support		Total
OPERATING DEPARTMENTS (Continued)	·			_		_
NON-GENERAL FUND	r.	4 470	ф	22.402	d.	22.054
Roads & Bridges - Construction Projects	\$	1,172	\$	32,482	\$	33,654
Roads & Bridges - Maintenance		-		41,512		41,512
County Library		46		27,099		27,145
IHSS PA-Administration		-		3,181		3,181
Fish & Game Propagation		-		163		163
Office for Employment Training		-		9,321		9,321
Community Action Partnership		-		1,858		1,858
Workforce Development Board				7,223		7,223
Behavioral Health		511		352,430		352,941
Homeland Security Grant		-		1,437		1,437
NGEN Operations & Maintenance		-		3,507		3,507
Water Resources Agency		26		61,523		61,549
Capital Projects		-		5,744		5,744
Emergency Communication - NGEN Radio Project		-		478		478
Natividad Medical Center		5,967		875,597		881,564
Parks Lake & Resort Operations		-		9,657		9,657
General Liability Insurance (ISF)		-		17,478		17,478
Workmens' Compensation (ISF)		-		14,650		14,650
Benefits Programs Fund (ISF)		-		19,168		19,168
Enterprise Resource Planning (ISF)		-		4,703		4,703
Vehicle Replacement Planning (ISF)		-		-		-
All Others				15,072		15,072
Total Non-General Fund	\$	7,723	\$	1,504,282	\$	1,512,004
Total	\$	26,618	\$	3,057,812	\$	3,084,430

Based on Actual Costs for the Year Ended June 30, 2018 CONTRACTS & PURCHASING

#### **Explanatory Narrative**

Purchasing for all County departments, the Water Resources Agency, and the Natividad Medical Center is centralized in the Purchasing division of the County Administrative Office.

Purchasing operates to obtain the desired quality of goods and services in a timely manner at the lowest cost by assisting other departments in defining their need, locating vendors and soliciting bids and proposals. All County purchase orders and requisitions are controlled and approved by the Purchasing division and acts as the Purchasing Agent representative for the Board of Supervisors. This division also manages the County Surplus Program, utilizing business practices in the redistribution and sales of excess County property.

The costs of this division have been allocated on the basis of the number of purchase orders issued for each department.

#### Costs for Allocation

2017-18 ACTUAL EXPENDITURES		
Budget Unit 001-1050-8047 - Contracts & Purchasing	\$ (50,810)	
Intra & Inter-fund Reimbursement Added Back	-	
Add - Cost Plan Charges (#7301)	1,049,084	
Less - Non-Recoverable Liability (#6261)	(3,606)	
Less - Taxes and Assessments	 (72)	\$ 994,596
EXTERNAL OVERHEADS		
Building Depreciation	24,498	
Annual Financial Audit	 144	24,642
REVENUES RECEIVED		 (21,455)
NET COSTS FOR FIRST ALLOCATION		\$ 997,784

#### **Functional Analysis of Costs**

ACTUAL EXPENDITURES		Total Department
Salaries and Wages	\$	608,636
Employee Benefits	•	282,422
Services and Supplies		103,538
Total Direct Costs	\$	994,596
EXTERNAL OVERHEADS		
Building Depreciation		24,498
Annual Financial Audit		144
Total External Overheads	\$	24,642
Total Department Costs		1,019,239
REVENUE RECEIVED		(21,455)
NET COSTS FOR FIRST ALLOCATION	<u>\$</u>	997,784

Based on Actual Costs for the Year Ended June 30, 2018 CONTRACTS & PURCHASING

#### **Allocation of Costs**

	No. of Purchase Orders	Total First Allocation	Less Direct Charges	Net First Allocation		Other Service Departments		Total Net Allocation
	Allocation Base					(2)		
SERVICE DEPARTMENTS						. ,		
Administrative Management:								
County Administrative Office & ILA	37	\$ 6,752	\$ -	\$ 6,752				
Contracts and Purchasing	3	547	-	547				
Fleet Administration	77	14,051	-	14,051				
Human Resources	27	4,927	-	4,927				
Civil Rights Office	9	1,642	-	1,642				
Information Technology Service Departments:								
ITD (Information Technology)	272	49,634	-	49,634				
Facilities Management:								
Facilities & Facilities Maintenance Projects	239	43,612	-	43,612				
Other Service Departments:								
Auditor-Controller	28	5,109	-	5,109				
Treasurer - Tax Collector	56	10,219	-	10,219				
Revenue Division	21	3,832	-	3,832				
County Counsel	21	3,832	-	3,832				
Risk Management	5	912	-	912				
Total Service Departments	795	\$ 145,069		145,069				
OPERATING DEPARTMENTS				<u> </u>				
Board of Supervisors	30	5,474	_	5,474	\$	2,627	\$	8,101
Office of Emergency Services	12	2,190	-	2,190	·	1,051	·	3,241
Office of Community Engagement & Strategic Advocacy	3	547		547		263		810
Laguna Seca Track	24	4,379		4,379		2,102		6,481
Auxiliary Services	3	547	-	547		263		810
Economic Development Administration	38	6,934	-	6,934		3,328		10,262
Assessor	20	3,650	-	3,650		1,751		5,401
Clerk/Recorder	43	7,847	-	7,847		3,766		11,612
Grand Jury	2	365	-	365		175		540
Enterprise Risk	2	365	-	365		175		540
Clerk of the Board	6	1,095	-	1,095		525		1,620
Elections	51	9,306	-	9,306		4,466		13,772
Emergency Communications	48	8,759	-	8,759		4,203		12,962
District Attorney	37	6,752	-	6,752		3,240		9,992
Child Support Services	43	7,847	-	7,847		3,766		11,612
Public Defender	38	6,934	-	6,934		3,328		10,262
Coroner	17	3,102	-	3,102		1,489		4,591
Sheriff's Correctional Division	89	16,240	-	16,240		7,794		24,034
Sheriff	190	34,671	-	34,671		16,638		51,309
Juvenile Hall	100	18,248	-	18,248		8,757		27,005
Probation	155	28,284	-	28,284		13,573		41,857
Agricultural Commissioner	77	14,051	-	14,051		6,743		20,794
Building Services	40	7,299	-	7,299		3,503		10,802
Planning	33	6,022	-	6,022		2,890		8,912
Architectural Services	7	1,277	-	1,277		613		1,890
Resource Management Agency	31	5,657	-	5,657		2,715		8,371

# COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2020 Based on Actual Costs for the Year Ended June 30, 2018

**CONTRACTS & PURCHASING** 

	No. of Purchase	-	Total First		Less Direct		Net First		Other Service		Total Net
	Orders		Allocation		Charges		Allocation		Departments		Allocation
OPERATING DEPARTMENTS (Continued)	Oldela		Allocation		Onlarges		Allocation	_	Departments		Allocation
Environmental Services	14	\$	2,555	\$	_	\$	2,555	\$	1,226	\$	3,781
Primary Health Care	339	Ψ	61,860	Ψ	_	Ψ	61,860	Ψ	29,687	Ψ	91,546
Emergency Medical Services	28		5,109		_		5,109		2,452		7,561
Environmental Health	108		19,708		_		19,708		9,458		29,165
Public Guardian/Administrator	9		1,642		_		1,642		788		2,430
Children's Medical Services	24		4,379		_		4,379		2,102		6,481
Public Health	200		36,495		_		36,495		17,514		54,010
Health Administration	71		12,956		_		12,956		6,218		19,173
Animal Services	48		8,759		_		8,759		4,203		12,962
Military & Veterans' Services	10		1,825		_		1,825		876		2,700
Social Services	232		42,335		_		42,335		20,316		62,651
Area Agency on Aging	18		3,285		_		3,285		1,576		4,861
Agricultural Cooperative Extension	2		365		_		365		175		540
Park Operations	89		16,240		-		16,240		7,794		24,034
Total Operating Departments	2,331	\$	425,354	\$	_	\$	425,354	\$	204,128	\$	629,481
Total Operating Departments		*	,	<u>-</u>		<u>-</u>	,	<u>*</u>		<u>-</u>	5=5, 15 1
NON-GENERAL FUND											
Roads & Bridges - Construction Projects	121		22,080		-		22,080		10,596		32,676
Roads & Bridges - Maintenance	131		23,904		-		23,904		11,472		35,376
County Library	65		11,861		-		11,861		5,692		17,553
IHSS PA-Administration	4		730		-		730		350		1,080
Office for Employment Training	8		1,460		-		1,460		701		2,160
Community Action Partnership	16		2,920		-		2,920		1,401		4,321
Workforce Development Board	3		547		-		547		263		810
Behavioral Health	236		43,065		-		43,065		20,667		63,731
Homeland Security Grant	2		365		-		365		175		540
NGEN Operations & Maintenance	5		912		-		912		438		1,350
Water Resources Agency	159		29,014		-		29,014		13,924		42,938
Capital Projects	15		2,737		-		2,737		1,314		4,051
Facilities Master Plan Projects	75		13,686		-		13,686		6,568		20,254
Emergency Communication - NGEN Radio Project	4		730		-		730		350		1,080
Natividad Medical Center	1,275		232,658		-		232,658		111,653		344,311
Parks Lake & Resort Operations	56		10,219		-		10,219		4,904		15,123
General Liability Insurance (ISF)	9		1,642		-		1,642		788		2,430
Workmens' Compensation (ISF)	14		2,555		-		2,555		1,226		3,781
Benefits Programs Fund (ISF)	10		1,825		-		1,825		876		2,700
Enterprise Resource Planning (ISF)	5		912		-		912		438		1,350
Vehicle Replacement Planning (ISF)	28		5,109		-		5,109		2,452		7,561
All Others	101		18,430				18,430		8,845		27,275
Total Non-General Fund	2,342	\$	427,361	\$		\$	427,361	\$	205,091	\$	632,452
Total	5,468	\$	997,784	\$	-	\$	997,784	\$	409,218	\$	1,261,933

<sup>\*</sup> This allocation is based on the total first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018 FLEET ADMINISTRATION

#### **Explanatory Narrative**

The Fleet Administration division is under the direction of the County Administrative Office. Fleet Administration provides vehicle procurement/disposal, service station fuel services and vehicle maintenance and repair services to all County Departments. This division also handles the County vehicle rental program and shuttle services.

#### Vehicle Maintenance & Repairs

Fleet Administration services and tracks the repair and maintenance actions for over 1,600 pieces of equipment ranging from passenger cars to heavy equipment. The division performs both scheduled and corrective services on much of the County's automobiles, trucks, heavy equipment, generators, trailers, and miscellaneous small equipment. The Fleet Management division uses FASTER Asset Solutions, a web-based solution and has the advanced fleet and asset management system. The system also provides parts inventory management and comprehensive maintenance and labor tracking. Labor rates are reviewed annually. These costs are deemed allowable and allocation is based on actual annual charges for labor and parts provided.

#### **Fuel Service**

Fleet operates multiple fueling service sites. EJ Ward is used for fuel tracking. EJ Ward is a telematic and fuel management solutions that monitors vehicle functions with security controls and measures in dispensing and monitoring fuel transactions. Attached to the fuel pump nozzle is the Ward hose module which reads data from a Ward fuel tag installed in each vehicle or asset that consumes fuel. Departments are then billed monthly for their vehicles' fuel consumption. The costs of providing fuel services are considered allowable and accordingly have been allocated separately based on the total actual charges of fuel consumption during the year.

#### **Direct Identified**

Direct identified costs are shuttle services directly provided by Fleet to the Superior Court of California. Shuttle service is provided almost exclusively for jurors. The costs have been allocated based on staff's time records for services rendered.

#### **Costs for Allocation**

2017-18 ACTUAL EXPENDITURES		
Budget unit 001-1050-8451 - Fleet Administration	\$ (1,043,471)	
Budget unit 001-1050-8452 - Shuttle	219,440	
Intra & Inter-fund Reimbursement Added Back	4,781,059	
Add - Cost Plan Charges (#7301)	947,257	
Less - Non-Recoverable Liability (#6261)	(7,300)	
Less - Taxes and Assessments (#7121)	(100)	
Less - Equipment (#7531)	 (4,605)	\$ 4,892,280
EXTERNAL OVERHEADS		
Equipment Depreciation	59,057	
Annual Financial Audit	 697	59,753
REVENUES RECEIVED		 (99,914)
TOTAL DIRECT COSTS		\$ 4,852,120

# COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2020 Based on Actual Costs for the Year Ended June 30, 2018

FLEET ADMINISTRATION

# **Functional Analysis of Costs**

	 Department Administration	Vehicle Maintenance	 Fuel Service	 Direct Identified Superior Court	Total Department
ACTUAL EXPENDITURES					
Salaries and Wages	\$ 219,575	\$ 886,433	\$ 44,123	\$ 84,441	\$ 1,234,572
Employee Benefits *	124,982	504,557	25,115	48,064	702,718
Services and Supplies	 262,045	1,143,576	1,455,561	93,809	2,954,991
Total Direct Costs	\$ 606,602	\$ 2,534,565	\$ 1,524,799	\$ 226,314	\$ 4,892,280
EXTERNAL OVERHEADS					
Equipment Depreciation	59,057	-	-	-	59,057
Annual Financial Audit	 697		 		 697
Total External Overheads	\$ 59,753	\$ 	\$ 	\$ 	\$ 59,753
Total Functional Costs	666,355	2,534,565	1,524,799	226,314	4,952,034
REVENUES RECEIVED	(99,914)	-	-	-	(99,914)
Eliminate Unallowable Costs	-	-	-	-	-
Allocate Department Administration	 (566,441)	494,693	 24,624	47,124	 
TOTAL COSTS FOR FIRST ALLOCATION	\$ 	\$ 3,029,258	\$ 1,549,423	\$ 273,439	\$ 4,852,120

<sup>\*</sup> Allocated on the basis of salaries and wages.

Based on Actual Costs for the Year Ended June 30, 2018 FLEET ADMINISTRATION

#### Allocation of Costs I - Vehicle Maintenance, Repairs & Direct Identified

			,		Other	
	Actual Vehicle	Total Firs	t Less: Direct	Net First	Service	Total Net
	Charges	Allocation	n Charges	Allocation	Departments	Allocation
	Allocation Base				*	
SERVICE DEPARTMENTS						
Administrative Management:						
County Administrative Office & ILA	\$ 5,006	\$ 4,387	\$ 5,006	\$ (619)		
Contracts and Purchasing	4,007	3,512	4,007	(495)		
Fleet Administration	88,916	77,927	88,916	(10,988)		
Human Resources	48	42	48	(6)		
Information Technology Service Departments:			-			
ITD (Information Technology)	57,298	50,217	57,298	(7,081)		
Facilities Management:			-			
Facilities & Facilities Maintenance Projects	100,131	87,756	100,131	(12,374)		
Other Service Departments:			-			
Auditor-Controller	1,236	1,083	1,236	(153)		
Treasurer - Tax Collector	818	717		(101)		
County Counsel	2,618	2,295		(324)		
Total Service Departments	\$ 260,077	\$ 227,936	\$ 260,077	\$ (32,141)		
OPERATING DEPARTMENTS						
Board of Supervisors	181	158	181	(22)	\$ 8	\$ (14)
Office of Emergency Services	3,244	2,843	3,244	(401)	144	(257)
Office of Community Engagement & Strategic Advocacy	128	112	128	(16)	6	(10)
Laguna Seca Track	123,960	108,640	123,960	(15,319)	5,489	(9,830)
Economic Development Administration	1,551	1,359	1,551	(192)	69	(123)
Assessor	7,238	6,344	7,238	(895)	321	(574)
Clerk/Recorder	258	226	258	(32)	11	(20)
Elections	4,064	3,562	4,064	(502)	180	(322)
Emergency Communications	3,908	3,425	3,908	(483)	173	(310)
District Attorney	88,442	77,512	88,442	(10,930)	3,917	(7,013)
Child Support Services	9,057	7,937		(1,119)	401	(718)
Public Defender	11,047	9,682	11,047	(1,365)	489	(876)
Coroner	8,964	7,856	8,964	(1,108)	397	(711)
Sheriff's Correctional Division	62,494	54,771	62,494	(7,723)	2,767	(4,956)
Sheriff	781,976	685,337		(96,639)	34,629	(62,010)
Juvenile Hall	44,437	38,945		(5,492)	1,968	(3,524)
Probation	63,462	55,619		(7,843)	2,810	(5,032)
Agricultural Commissioner	130,218	114,125		(16,093)	5,767	(10,326)
Building Services	20,874	18,295		(2,580)	924	(1,655)
Planning	3,634	3,185		(449)	161	(288)
Resource Management Agency	2,735	2,397		(338)	121	(217)
Environmental Services	4,813	4,218	4,813	(595)	213	(382)
Emergency Medical Services	-	-	-	-	-	-
Environmental Health	69,202	60,650	69,202	(8,552)	3,065	(5,488)

Based on Actual Costs for the Year Ended June 30, 2018 FLEET ADMINISTRATION

#### Allocation of Costs I - Vehicle Maintenance, Repairs & Direct Identified

	 Actual Vehicle Charges	Total First Allocation	Less: Direct Charges	 Net First Allocation	Service Departments	Total Net Allocation
OPERATING DEPARTMENTS (Continued)						
Public Guardian/Administrator	\$ 1,916	\$ 1,680	\$ 1,916	\$ (237)	\$ 85	\$ (152)
Children's Medical Services	6,861	6,013	6,861	(848)	304	(544)
Public Health	42,178	36,965	42,178	(5,212)	1,868	(3,345)
Health Administration	12,114	10,617	12,114	(1,497)	536	(961)
Animal Services	32,580	28,554	32,580	(4,026)	1,443	(2,584)
Military & Veterans' Services	16,917	14,827	16,917	(2,091)	749	(1,342)
Social Services	147,887	129,611	147,887	(18,276)	6,549	(11,727)
Agricultural Cooperative Extension	19,972	17,504	19,972	(2,468)	884	(1,584)
Park Operations	 99,968	 87,613	99,968	(12,354)	4,427	(7,927)
Total Operating Departments	\$ 1,826,279	\$ 1,600,582	\$ 1,826,279	\$ (225,697)	\$ 80,874	\$ (144,823)
NON-GENERAL FUND						
Roads & Bridges - Construction Projects	82,133	71,983	82,133	(10,150)	3,637	(6,513)
Roads & Bridges - Maintenance	953,981	836,085	953,981	(117,896)	42,246	(75,650)
County Library	36,561	32,043	36,561	(4,518)	1,619	(2,899)
Office for Employment Training	8,347	7,315	8,347	(1,031)	370	(662)
Workforce Development Board	2,365	2,073	2,365	(292)	105	(188)
Behavioral Health	153,458	134,493	153,458	(18,965)	6,796	(12,169)
Water Resources Agency	2,615	2,292	2,615	(323)	116	(207)
Natividad Medical Center	4,906	4,300	4,906	(606)	217	(389)
Superior Court of CA - Mo Co	-	273,439	-	273,439	13,816	287,255
Parks Lake & Resort Operations	116,558	102,153	116,558	(14,405)	5,162	(9,243)
General Liability Insurance (ISF)	-	-	-	-	-	-
All Others	 9,132	 8,003	 9,132	 (1,129)	 404	 (724)
Total Non-General Fund	\$ 1,370,056	\$ 1,474,179	\$ 1,370,056	\$ 104,123	\$ 74,487	\$ 178,610
Total	\$ 3,456,412	\$ 3,302,697	\$ 3,456,412	\$ (153,715)	\$ 155,362	\$ 33,787

<sup>\*</sup> This allocation is based on the total first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018 FLEET ADMINISTRATION

#### Allocation of Costs II - Fuel Service

	Actual Fuel Consumption Charge	Total First		Net First Allocation	Other Service Departments	Total Net Allocation
	Allocation Base	-			*	_
SERVICE DEPARTMENTS						
Administrative Management:						
County Administrative Office & ILA	\$ 82,329	\$ 90,755	\$ 82,329	\$ 8,426		
Contracts and Purchasing	1,212	1,336	1,212	124		
Fleet Administration	18,470	20,361	18,470	1,890		
Human Resources	-	-	-	-		
Information Technology Service Departments:						
ITD (Information Technology)	16,098	17,745	16,098	1,647		
Facilities Management:						
Facilities & Facilities Maintenance Projects	45,274	49,908	45,274	4,633		
Other Service Departments:						
Auditor-Controller	-	-	-	-		
Treasurer - Tax Collector	168	185	168	17		
County Counsel						
Total Service Departments	\$ 163,551	\$ 180,289	\$ 163,551	\$ 16,738		
OPERATING DEPARTMENTS						
Office of Emergency Services	2,101	2,316	2,101	215	\$ 117	\$ 332
Office of Community Engagement & Strategic Advocacy		-	-	-	-	-
Laguna Seca Track	1,454	1,603	1,454	149	81	230
Economic Development Administration	370	408	370	38	21	58
Assessor	2,390	2,635	2,390	245	133	378
Clerk/Recorder			-	-	-	-
Elections	1,828	2,015	1,828	187	102	289
Emergency Communications		-			-	-
District Attorney	59,268	65,333	59,268	6,065	3,301	9,367
Child Support Services	3,250	3,583	3,250	333	181	514
Public Defender	3,032	3,342	3,032	310	169	479
Coroner	10,070	11,101	10,070	1,031	561	1,591
Sheriff's Correctional Division	35,547	39,184	35,547	3,638	1,980	5,618
Sheriff	431,005	475,113	431,005	44,109	24,007	68,115
Juvenile Hall	28,894	31,851	28,894	2,957	1,609	4,566
Probation	28,507	31,424	28,507	2,917	1,588	4,505
Agricultural Commissioner	90,920	100,224	90,920	9,305	5,064	14,369
Building Services	18,224	20,089	18,224	1,865	1,015	2,880
Planning	2,151	2,372	2,151	220	120	340
Resource Management Agency	1,110	1,223	1,110	114	62	175
Environmental Services	3,516	3,875	3,516	360	196	556
Environmental Health	33,325	36,736	33,325	3,410	1,856	5,267
Public Guardian/Administrator	1,604	1,769	1,604	164	89	254
Children's Medical Services	824	909	824	84	46	130
Public Health	8,869	9,777	8,869	908	494	1,402
Health Administration	5,093	5,614	5,093	521	284	805
Animal Services	10,571	11,653	10,571	1,082	589	1,671

Based on Actual Costs for the Year Ended June 30, 2018 FLEET ADMINISTRATION

#### Allocation of Costs II - Fuel Service

	C	Actual Fuel consumption Charge	Total First Allocation	Less Direct Charges	Net First Allocation	 Other Service Departments	 Total Net Allocation
OPERATING DEPARTMENTS (Continued)							
Military & Veterans' Services	\$	8,198	\$ 9,037	\$ 8,198	\$ 839	\$ 457	\$ 1,296
Social Services		80,485	88,722	80,485	8,237	4,483	12,720
Agricultural Cooperative Extension		12,695	13,994	12,695	1,299	707	2,006
Park Operations		24,687	 27,213	 24,687	 2,526	1,375	 3,901
Total Operating Departments	\$	909,989	\$ 1,003,116	\$ 909,989	\$ 93,127	\$ 50,685	\$ 143,813
NON-GENERAL FUND							
Roads & Bridges - Construction Projects		40,086	44,188	40,086	4,102	2,233	6,335
Roads & Bridges - Maintenance		128,875	142,064	128,875	13,189	7,178	20,367
County Library		13,940	15,366	13,940	1,427	776	2,203
Office for Employment Training		883	973	883	90	49	140
Workforce Development Board		1,321	1,456	1,321	135	74	209
Behavioral Health		71,304	78,601	71,304	7,297	3,972	11,269
Water Resources Agency		35,776	39,437	35,776	3,661	1,993	5,654
Natividad Medical Center		3,672	4,048	3,672	376	205	580
Parks Lake & Resort Operations		28,570	31,493	28,570	2,924	1,591	4,515
All Others		7,611	 8,390	 7,611	 779	424	 1,203
Total Non-General Fund	\$	332,038	\$ 366,018	\$ 332,038	\$ 33,980	\$ 18,494	\$ 52,475
Total	\$	1,405,578	\$ 1,549,423	\$ 1,405,578	\$ 143,846	\$ 69,180	\$ 196,288
Grand Total	\$	4,861,990	\$ 4,852,120	\$ 4,861,990	\$ (9,870)	\$ 224,541	\$ 230,075

<sup>\*</sup> This allocation is based on the total first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018 FLEET ADMINISTRATION

# **Allocation Summary**

	 Vehicle Maintenance	Fuel Service	 Total
OPERATING DEPARTMENTS			
Board of Supervisors	\$ (14)	\$ -	\$ (14)
Office of Emergency Services	(257)	332	75
Office of Community Engagement & Strategic Advocacy	(10)	-	(10)
Laguna Seca Track	(9,830)	230	(9,600)
Economic Development Administration	(123)	58	(64)
Assessor	(574)	378	(196)
Clerk/Recorder	(20)	-	(20)
Elections	(322)	289	(33)
Emergency Communications	(310)	-	(310)
District Attorney	(7,013)	9,367	2,353
Child Support Services	(718)	514	(205)
Public Defender	(876)	479	(397)
Coroner	(711)	1,591	881
Sheriff's Correctional Division	(4,956)	5,618	662
Sheriff	(62,010)	68,115	6,105
Juvenile Hall	(3,524)	4,566	1,043
Probation	(5,032)	4,505	(527)
Agricultural Commissioner	(10,326)	14,369	4,043
Building Services	(1,655)	2,880	1,225
Planning	(288)	340	52
Resource Management Agency	(217)	175	(41)
Environmental Services	(382)	556	174
Emergency Medical Services	-	-	-
Environmental Health	(5,488)	5,267	(221)
Public Guardian/Administrator	(152)	254	102
Children's Medical Services	(544)	130	(414)
Public Health	(3,345)	1,402	(1,943)
Health Administration	(961)	805	(156)
Animal Services	(2,584)	1,671	(913)
Military & Veterans' Services	(1,342)	1,296	(46)
Social Services	(11,727)	12,720	992
Agricultural Cooperative Extension	(1,584)	2,006	423
Park Operations	 (7,927)	3,901	 (4,026)
Total Operating Departments	\$ (144,823)	<u>\$ 143,813</u>	\$ (1,010)

Based on Actual Costs for the Year Ended June 30, 2018 FLEET ADMINISTRATION

# **Allocation Summary**

	Vehicle	Fuel	
	 Maintenance	 Service	Total
NON-GENERAL FUND			
Roads & Bridges - Construction Projects	\$ (6,513)	\$ 6,335	\$ (178)
Roads & Bridges - Maintenance	(75,650)	20,367	(55,283)
County Library	(2,899)	2,203	(696)
Office for Employment Training	(662)	140	(522)
Workforce Development Board	(188)	209	21
Behavioral Health	(12,169)	11,269	(900)
Water Resources Agency	(207)	5,654	5,447
Natividad Medical Center	(389)	580	191
Superior Court of CA - Mo Co	287,255	-	287,255
Parks Lake & Resort Operations	(9,243)	4,515	(4,728)
All Others	 (724)	1,203	 479
Total Non-General Fund	\$ 178,610	\$ 52,475	\$ 231,085
Total	\$ 33,787	\$ 196,288	\$ 230,075

Based on Actual Costs for the Year Ended June 30, 2018 HUMAN RESOURCES & BENEFITS

#### **Explanatory Narrative**

The Human Resources Department (HRD) department is responsible for administering personnel policies and procedures established by the Board of Supervisors and for the County's compliance with personnel related State and Federal laws and regulations. In addition, the HRD is responsible for the administration of County benefits and the Learning and Organizational Development programs.

The HRD is split into five units: Administration, Labor & Employee Relations, Employment & Information Services, Learning & Organizational Development, and Employee Benefits. These five units are responsible for policy development and administration in the major functional areas of recruitment and selection, classification and compensation plan maintenance, disciplinary practices, labor contract negotiations and maintenance, health insurance, dental insurance, vision insurance, unemployment insurance, short and long term disability plans, and the County Employee Assistance Plan. In addition, the Learning & Organizational Development unit develops, implements and maintains training programs to meet organizational goals aligned with the Board of Supervisor's strategic initiatives and objectives. Human Resources and Benefits costs have been allocated on the average number of employees in each department.

#### Direct Identified

Direct identified costs are services directly provided by County Administrative Office other departments. The costs have been allocated based on staff's time records for services rendered.

#### Costs for Allocation

2017-19 ACTUAL EXPENDITURES

2017-18 ACTUAL EXPENDITURES		
Budget Unit 001-1060-8401 - HR - Labor & Employee Relations	\$ 564,379	
Budget Unit 001-1060-8402 - HR - Employment & Information System	1,747,536	
Budget Unit 001-1060-8403 - HR - Learning & Organizational Development	696,934	
Budget Unit 001-1060-8404 - HR - Employee Benefits	738,167	
Budget Unit 001-1060-8445 - HR - Administration	(2,435,453)	
Intra & Inter-fund Reimbursement Added Back	593,432	
Add - Cost Plan Charges - (#7301)	3,081,187	
Less - Non-Recoverable Liability (#6261)	(13,086)	
Less - Taxes and Assessments - (#7121)	 (119)	\$ 4,972,976
EXTERNAL OVERHEADS		
Building Depreciation	21,014	
Equipment Depreciation	1,605	
Annual Financial Audit	 708	23,327
REVENUES RECEIVED		 (15)
NET COSTS FOR FIRST ALLOCATION		\$ 4,996,288

Based on Actual Costs for the Year Ended June 30, 2018 HUMAN RESOURCES & BENEFITS

# **Functional Analysis of Costs**

		Human Resources	Direct Identified		Total Department
ACTUAL EXPENDITURES					
Salaries and Wages	\$	2,781,315	\$ 266,240	\$	3,047,556
Employee Benefits		1,482,018	18,964		1,500,982
Services and Supplies		424,439	<u>-</u>		424,439
Total Direct Costs	\$	4,687,773	\$ 285,204	\$	4,972,976
EXTERNAL OVERHEADS					
		10 170	1 026		24.044
Building Depreciation *		19,178	1,836		21,014
Equipment Depreciation *		1,465	140		1,605
Annual Financial Audit		646	 62	_	708
Total External Overheads	\$	21,289	\$ 2,038	\$	23,327
Total Department Costs		4,709,061	287,242		4,996,303
REVENUE RECEIVED		(15)	-		(15)
NET FUNCTIONAL COSTS		4,709,046	 287,242		4,996,288
Eliminate Unallowable Functions		-	-		
			 		_
NET COSTS FOR FIRST ALLOCATION	<u>\$</u>	4,709,046	\$ 287,242	\$	4,996,288

<sup>\*</sup> Allocated on the basis of salaries and wages.

Based on Actual Costs for the Year Ended June 30, 2018 HUMAN RESOURCES & BENEFITS

#### Allocation of Costs - Human Resources and Direct Identified

	Number of Employees		Total First Allocation	Less: Direct Charges	Net First Allocation	Other Service Departments	Total Net Allocation
	Allocation Base	-				*	<u> </u>
SERVICE DEPARTMENTS							
Administrative Management:							
County Administrative Office & ILA	22.00	\$	21,087	\$ -	\$ 21,087		
Contracts & Purchasing	8.00		7,668	-	7,668		
Fleet Administration	21.00		20,129	-	20,129		
Human Resources	32.00		30,672	-	30,672		
Civil Rights Office	6.00		5,751	-	5,751		
Information Technology Service Departments:							
ITD (Information Technology)	94.00		90,100	-	90,100		
Facilities Management:							
Facilities & Facilities Maintenance Projects	34.50		33,069	-	33,069		
Other Service Departments:							
Auditor-Controller	51.80		49,651	-	49,651		
Treasurer-Tax Collector	21.00		20,129	-	20,129		
Revenue Division	23.00		22,046	-	22,046		
County Counsel	33.00		31,631	-	31,631		
Risk Management	10.00		9,585	 	 9,585		
Total Service Departments	356.30	\$	341,519	\$ 	\$ 341,519		
OPERATING DEPARTMENTS							
Board of Supervisors	20.00		19,170	-	19,170	\$ 1,395	\$ 20,566
Office of Emergency Services	5.00		4,793	-	4,793	349	5,141
Office of Community Engagement & Strategic Advocacy	2.00		1,917	-	1,917	140	2,057
Economic Development Administration	8.00		7,668	-	7,668	558	8,226
Assessor	44.00		42,175	-	42,175	3,070	45,245
Clerk/Recorder	17.00		16,295	-	16,295	1,186	17,481
Clerk of the Board	4.00		3,834	-	3,834	279	4,113
Elections	12.00		11,502	466	11,037	837	11,874
Emergency Communications	65.00		62,303	-	62,303	4,535	66,839
District Attorney	140.00		134,192	-	134,192	9,768	143,960
Child Support Services	88.64		84,960	-	84,960	6,184	91,145
Public Defender	51.50		49,364	-	49,364	3,593	52,957
Coroner	7.00		6,710	-	6,710	488	7,198
Sheriff's Correctional Division	232.00		222,375	-	222,375	16,187	238,563
Sheriff	199.00		190,744	-	190,744	13,885	204,629
Juvenile Hall	124.00		118,856	-	118,856	8,652	127,508
Probation	144.00		138,026	-	138,026	10,047	148,073
Agricultural Commissioner	62.00		59,428	-	59,428	4,326	63,754
Produce Inspection	6.00		5,751	-	5,751	419	6,170

Based on Actual Costs for the Year Ended June 30, 2018 HUMAN RESOURCES & BENEFITS

#### Allocation of Costs - Human Resources and Direct Identified

	Number of Employees	Total First Allocation	Less Direct Charges	Net First Allocation		Other Service Departments		Total Net Allocation
OPERATING DEPARTMENTS (Continued)		 7	 	 7	-	2 opartinonto	_	7
Building Services	49.00	\$ 46,967	\$ -	\$ 46,967	\$	3,419	\$	50,386
Planning	21.00	20,129	-	20,129		1,465		21,594
Architectural Services	4.00	3,834	-	3,834		279		4,113
Resource Management Agency	28.00	26,838	-	26,838		1,954		28,792
Environmental Services	6.00	5,751	-	5,751		419		6,170
Primary Health Care	266.33	255,276	-	255,276		18,582		273,859
Emergency Medical Services	8.00	7,668	-	7,668		558		8,226
Environmental Health	56.80	54,444	-	54,444		3,963		58,407
Public Guardian/Administrator	8.00	7,668	-	7,668		558		8,226
Children's Medical Services	26.33	25,233	-	25,233		1,837		27,070
Public Health	96.15	92,161	-	92,161		6,709		98,870
Health Administration	45.85	43,948	-	43,948		3,199		47,147
Animal Services	13.50	12,940	-	12,940		942		13,882
Military & Veterans' Services	9.00	8,627	-	8,627		628		9,255
Social Services	790.00	757,227	-	757,227		55,120		812,347
Area Agency on Aging	3.00	2,876	-	2,876		209		3,085
Agricultural Cooperative Extension	2.00	1,917	-	1,917		140		2,057
Park Operations	17.00	 16,295	 	 16,295		1,186		17,481
Total Operating Departments	2,681.09	\$ 2,569,861	\$ 466	\$ 2,569,396	\$	187,067	\$	2,756,463
NON-GENERAL FUND								
Roads & Bridges - Construction Projects	18.00	17,253	-	17,253		1,256		18,509
Roads & Bridges - Maintenance	61.43	58,882	-	58,882		4,286		63,168
County Library	53.50	51,281	-	51,281		3,733		55,013
IHSS PA-Administration	7.00	6,710	-	6,710		488		7,198
Office for Employment Training	19.00	18,212	-	18,212		1,326		19,537
Workforce Development Board	7.00	6,710	-	6,710		488		7,198
Behavioral Health	352.43	337,804	-	337,804		24,590		362,394
Water Resources Agency	33.00	31,631	-	31,631		2,303		33,933
Natividad Medical Center	1,086.63	1,041,551	-	1,041,551		75,817		1,117,368
Benefits Programs Fund (ISF)	-	214,214	214,214	-		15,593		15,593
Enterprise Resource Planning (ISF)	-	287,242	378,752	(91,510)		20,909		(70,601)
All Others	14	13,419	 	 13,419		977		14,396
Total Non-General Fund	1,651.99	\$ 2,084,908	\$ 592,966	\$ 1,491,942	\$	151,766	\$	1,643,707
Total	4,689.37	\$ 4,996,288	\$ 593,432	\$ 4,402,856	\$	338,833	\$	4,400,170

<sup>\*</sup> This allocation is based on the total first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018 CIVIL RIGHTS OFFICE

#### **Explanatory Narrative**

The Civil Rights Office, previously named the Equal Opportunity Office, helps the County respect civil rights, provide equal opportunity for all, and pursue equity in all operations by developing a culture of diversity and inclusion. The office's main tasks are to train, advise, and enforce. The office provides two trainings for all County employees—Civil Rights Laws and Policies and Equity and Inclusion. Advising functions include support to County departments on diversity and inclusivity challenges, racial equity plans, and equitable staff recruitment. The Civil Rights Office enforces the County's policies regarding nondiscrimination, sexual harassment, language access and effective communication, and reasonable accommodations for persons with disabilities. The Civil Rights Office staffs the Equal Opportunity Advisory Committee, the Equal Opportunity Commission, and the Commission on Disabilities.

The Board of Supervisors amended the name of the office in January 2018 from Equal Opportunity to Civil Rights. In 2017, the office took on additional duties in the creation and implementation of a plan to comply with Title VI of the Civil Rights Act. Compliance with Title VI of the Civil Rights Act ensures continued federal funding to the County. Additional new developments in 2017-2018 include revision of the County's Civil Rights policies, which strengthened the County's no tolerance policy around sexual harassment, expanded nondiscrimination protections to the public, and created policies and procedures for more effective service delivery for non-English speaking members of the community.

Civil Rights Office costs have been allocated on the number of full-time employees in each department.

2017-18 ACTUAL EXPENDITURES

Add - Cost Plan Charges - (#7301)

Budget Unit 001-1080-8066 - Civil Rights Office

Less - Non-Recoverable Liability (#6261)

#### **Costs for Allocation**

(206.384)

(2,369)

1,099,132 \$

890,379

Add - Cost i lair Charges - (#7501)		Ψ	000,010
EXTERNAL OVERHEADS			
Building Depreciation	8,340		
Annual Financial Audit	123		8,464
REVENUES RECEIVED			
NET COSTS FOR FIRST ALLOCATION		\$	898,843
	Functional Analysis of Costs		
	· ····································		Total
			Department
ACTUAL EXPENDITURES			
Salaries and Wages		\$	561,362
Employee Benefits		•	228,984
Services and Supplies			100,033
Total Direct Costs		\$	890,379
EXTERNAL OVERHEADS			
Building Depreciation			8,340
Annual Financial Audit			123
Total External Overheads		\$	8,464
Total Department Costs			898,843
REVENUE RECEIVED			
NET COSTS FOR FIRST ALLOCATION		\$	898,843

Based on Actual Costs for the Year Ended June 30, 2018 CIVIL RIGHTS OFFICE

# Allocation of Costs

	Number of Employees	 Net First Allocation	 Other Service Departments	Total Net Allocation
	Allocation Base		*	_
SERVICE DEPARTMENTS				
Administrative Management:				
County Administrative Office & ILA	22.00	\$ 4,217		
Contracts & Purchasing	8.00	1,533		
Fleet Administration	21.00	4,025		
Human Resources	32.00	6,134		
Civil Rights Office	6.00	1,150		
Information Technology Service Departments:				
ITD (Information Technology)	94.00	18,018		
Facilities Management:				
Facilities & Facilities Maintenance Projects	34.50	6,613		
Other Service Departments:				
Auditor-Controller	51.80	9,929		
Treasurer-Tax Collector	21.00	4,025		
Revenue Division	23.00	4,409		
County Counsel	33.00	6,325		
Risk Management	10.00	 1,917		
Total Service Departments	356.30	\$ 68,294		
OPERATING DEPARTMENTS				
Board of Supervisors	20.00	3,834	\$ 600	\$ 4,433
Office of Emergency Services	5.00	958	150	1,108
Office of Community Engagement & Strategic Advocacy	2.00	383	60	443
Economic Development Administration	8.00	1,533	240	1,773
Assessor	44.00	8,434	1,319	9,753
Clerk/Recorder	17.00	3,259	510	3,768
Clerk of the Board	4.00	767	120	887
Elections	12.00	2,300	360	2,660
Emergency Communications	65.00	12,459	1,949	14,408
District Attorney	140.00	26,835	4,197	31,032
Child Support Services	88.64	16,990	2,657	19,647
Public Defender	51.50	9,871	1,544	11,415
Coroner	7.00	1,342	210	1,552
Sheriff's Correctional Division	232.00	44,469	6,955	51,424
Sheriff	199.00	38,144	5,966	44,110
Juvenile Hall	124.00	23,768	3,718	27,485
Probation	144.00	27,601	4,317	31,919
Agricultural Commissioner	62.00	11,884	1,859	13,743
Produce Inspection	6.00	1,150	180	1,330
Building Services	49.00	9,392	1,469	10,861
Planning	21.00	4,025	630	4,655
Architectural Services	4.00	767	120	887
Resource Management Agency	28.00	5,367	839	6,206

Based on Actual Costs for the Year Ended June 30, 2018 CIVIL RIGHTS OFFICE

	Number of Employees		Net First Allocation		Other Service Departments		Total Net Allocation
OPERATING DEPARTMENTS (Continued)	Linployees	_	7 tilocation	_	Departments	_	7 tilocation
Environmental Services	6.00	\$	1,150	\$	180	\$	1,330
Primary Health Care	266.33	Ψ	51,048	٣	7,985	Ψ	59,033
Emergency Medical Services	8.00		1,533		240		1,773
Environmental Health	56.80		10,887		1,703		12,590
Public Guardian/Administrator	8.00		1,533		240		1,773
Children's Medical Services	26.33		5,046		789		5,835
Public Health	96.15		18,430		2,883		21,312
Health Administration	45.85		8,788		1,375		10,163
Animal Services	13.50		2,588		405		2,992
Military & Veterans' Services	9.00		1,725		270		1,995
Social Services	790.00		151,425		23,684		175,109
Area Agency on Aging	3.00		575		90		665
Agricultural Cooperative Extension	2.00		383		60		443
Park Operations	17.00		3,259		510		3,768
Total Operating Departments	2,681.09	\$	513,902	\$	80,380	\$	594,282
NON-GENERAL FUND							
Roads & Bridges - Construction Projects	18.00		3,450		540		3,990
Roads & Bridges - Maintenance	61.43		11,775		1,842		13,616
County Library	53.50		10,255		1,604		11,859
IHSS PA-Administration	7.00		1,342		210		1,552
Office for Employment Training	19.00		3,642		570		4,211
Community Action Partnership	-		-		-		-
Workforce Development Board	7.00		1,342		210		1,552
Behavioral Health	352.43		67,552		10,566		78,117
Water Resources Agency	33.00		6,325		989		7,315
Natividad Medical Center	1,086.63		208,282		32,578		240,859
Parks Lake & Resort Operations	-		-		-		-
All Others	14.00		2,683		420		3,103
Total Non-General Fund	1,651.99	\$	316,647	\$	49,527	\$	366,174
Total	4,689.37	\$	898,843	\$	129,907	\$	960,456

Based on Actual Costs for the Year Ended June 30, 2018 INFORMATION TECHNOLOGY (ITD)

#### **Explanatory Narrative**

The Information Technology Division provides for planning, acquisition, deployment, operation, support, and maintenance of the County's information, communications and network systems applications and infrastructure to meet needs of internal County Departments and external agencies local agencies. Costs are accumulated separately for central computer operations, systems design, programming, personal computer support, equipment maintenance, infrastructure and enterprise operations. Each of these categories is costed separately and an itemized billing, including a complete breakdown are broken out not only by each fee type, but also by specific project, direct charge breakout as directed by the customer with full detail support of labor supplied and is presented to each user department each month. These billings are adjusted to remove the effect of any sizable "pass through" billings for services provided by outside contractors. Estimation is determined by current as well as historical information and customer input. Each rate falls under what is known as a cost center. Costs that do not have a specific cost center to which an expense belongs are recorded under a separate cost center that is called "Overhead."

#### **Central Computer Operations**

Computer usage is charged to batch jobs based on the number of CPU seconds used. The rate applied varies based on increased CPU capacity or other hardware enhancements. Batch costs are budgeted yearly for each user department based on prior year usage and expected changes such as the addition of new systems.

#### Systems Design and Programming

Labor costs are computed via the ServiceNow application. Rates are calculated based on cost center allocation divided by the quantity of requested budget hours. The cost of non-chargeable time and administrative time are accumulated and allocated to each of the cost centers. Employee wage rates are revised whenever new pay scales take effect.

#### Personal Computer Support

Personal computer support, including equipment installation and maintenance is provided by information Technology employees. The cost of these services is charged out to benefiting departments based on the number of technician man-hours. The rate is determined based on the total cost to maintain the devices divided by the quantity of maintained budgeted devices.

#### **Equipment Maintenance**

Terminal, personal computer and other equipment maintenance contracts negotiated by and charged initially to information technology are re-billed monthly to the departments utilizing the equipment.

#### Infrastructure

The Infrastructure Division of the Department of Information Technology provides for the planning, acquisition, deployment, operation support and maintenance of the County's communication systems and networks. Included in the services are telephone systems, voice mail, mobile radio and emergency communication systems, microwave facilities, Countywide Area/Local Area Networks (WAN/LAN) and Institutional Network (I-Net).

Monthly charges for telephone equipment, maintenance and long distance calls (via AT&T) are made to each user department and agency based on information supplied by an NEC billing computer integral to with the County's switching system. Costs for radio maintenance are accumulated using the ServiceNow application which records the parts and technician time used for each piece of equipment serviced. Site fees are computed based on cost for each site location and costed out to the benefiting department. Generally, only outside agencies receive actual bills for radio services.

#### **Enterprise Operations**

The Enterprise Operations Division of the Information Technology Department provides storage and retrieval of hard copy and original documents on behalf of the County departments and provides secure document destruction services to the same clients. The Records Retention Center, under the Enterprise Operations, operates a Records Management computer system which maintains information and details about the records being stored such as a description of the records, their owner, retention period, and exact location within the Center to promote manageability and access to the stored records. The costs of this division have been allocated based on the number of boxes stored for each department and the number of storage bins picked up at county locations.

Based on Actual Costs for the Year Ended June 30, 2018 INFORMATION TECHNOLOGY (ITD)

#### **Costs for Allocation**

2017-18 ACTUAL EXPENDITURES		
Budget Unit 001-1930-8432 - IT - Administration	\$ 638,529	
Budget Unit 001-1930-8433 - IT - Application	1,241,085	
Budget Unit 001-1930-8434 - IT - Customer Support	1,575,347	
Budget Unit 001-1930-8435 - IT - Enterprise Operations	2,469,617	
Budget Unit 001-1930-8436 - IT - Infrastructure	5,388,076	
Budget Unit 001-1930-8437 - IT - Security	(152,046)	
Budget Unit 001-1930-8439 - IT - ITD	3,140,960	
Intra & Inter-fund Reimbursement Added Back	13,655,467	
Less - Non-Recoverable Liability (#6261)	(51,867)	
Less - Taxes & Assessments (#7121)	(1,525)	
Less - Cost Plan Charges (#7301)	(2,348,814)	
Less - Buildings and Improvements (#7521)	(207,863)	
Less - Equipment Purchased (#7531)	(2,143,002)	
Less - Construction In Progress (#7551)	(219,251)	
Less - Intangible Assets (#7562)	 (360,320)	\$ 22,624,393
EXTERNAL OVERHEADS		
Building Depreciation	74,259	
Equipment Depreciation	234,938	
Annual Financial Audit	 2,960	312,157
REVENUES RECEIVED		(29)
TOTAL DIRECT COSTS		\$ 22,936,520

# **Functional Analysis of Costs**

ACTUAL EXPENDITURES	Total <u>Department</u>
Salaries and Wages	\$ 9,179,132
Employee Benefits *	3,916,008
Services and Supplies	9,529,254
Total Direct Costs	\$ 22,624,393
EXTERNAL OVERHEADS	· · · · · · · · · · · · · · · · · · ·
Building Use Allowance	74,259
Equipment Use Allowance	234,938
Annual Financial Audit	2,960
Total External Overheads	\$ 312,157
Total Functional Costs	22,936,550
REVENUE RECEIVED	(29)
TOTAL COSTS FOR FIRST ALLOCATION	\$ 22,936,520

<sup>\*</sup> Allocated on the basis of salaries and wages.

Based on Actual Costs for the Year Ended June 30, 2018 INFORMATION TECHNOLOGY (ITD)

#### **Allocation of Costs**

_	Direct Charges for Services Provided	 Information Technology		Total First Allocation		Less: Direct Charges	Net First Allocation	Service Departments	 Total Net Allocation
	Allocation Base							*	
SERVICE DEPARTMENTS									
Administrative Management:									
County Administrative Office & ILA	\$ 133,649	153,201	\$	153,201	\$	-	\$ 153,201		
Contracts and Purchasing	30,078	34,479		34,479		-	34,479		
Fleet Administration	69,155	79,272		79,272		-	79,272		
Human Resources	121,159	138,883		138,883		-	138,883		
Civil Rights Office	35,108	40,244		40,244		-	40,244		
Information Technology Service Departments:									
ITD (Information Technology)	-	-		-		-	-		
Facilities Management:									
Facilities & Facilities Maintenance Projects	70,188	80,456		80,456		-	80,456		
Other Service Departments:						-			
Auditor-Controller	327,525	375,438		375,438		-	375,438		
Treasurer - Tax Collector	89,449	102,534		102,534		-	102,534		
Revenue Division	98,939	113,413		113,413		-	113,413		
County Counsel	168,574	193,234		193,234		-	193,234		
Risk Management	33,288	38,158	_	38,158	_		 38,158		
Total Service Departments	\$ 1,177,112	\$ 1,349,311	\$	1,349,311	\$		\$ 1,349,311		
OPERATING DEPARTMENTS									
Board of Supervisors	66,836	76,614		76,614		-	76,614	. ,	\$ 78,970
Office of Emergency Services	157,566	180,616		180,616		20,886	159,730	5,554	165,284
Office of Community Engagement & Strategic Advocacy		5,770		5,770		-	5,770	177	5,947
Economic Development Administration	27,961	32,051		32,051		-	32,051	986	33,037
Assessor	181,022	207,504		207,504		-	207,504	6,381	213,885
Clerk/Recorder	227,288	260,538		260,538		227,288	33,250	8,012	41,262
Grand Jury	2,603	2,983		2,983		-	2,983	92	3,075
Clerk of the Board	79,848	91,529		91,529		45,068	46,461	2,815	49,276
Elections	129,565	148,519		148,519		-	148,519	4,567	153,086
Emergency Communications	578,564	663,203		663,203		578,564	84,638	20,394	105,032
District Attorney	678,369	777,608		777,608		159	777,448	23,912	801,360
Child Support Services	353,715	405,460		405,460		353,715	51,745	12,468	64,213
Public Defender	188,102	215,619		215,619		-	215,619	6,630	222,249
Coroner	12,404	14,219		14,219		-	14,219	437	14,656
Sheriff's Correctional Division	318,314	364,880		364,880		-	364,880	11,220	376,100
Sheriff	1,056,306	1,210,834		1,210,834		48,840	1,161,994	37,233	1,199,228
Juvenile Hall	158,045	181,165		181,165		-	181,165	5,571	186,736
Probation	556,626	638,055		638,055		4,033	634,022	19,620	653,642
Agricultural Commissioner	332,184	380,779		380,779		-	380,779	11,709	392,488
Produce Inspection	-	-		-		-	-	-	-
Building Services	86,175	98,781		98,781		-	98,781	3,038	101,819

Based on Actual Costs for the Year Ended June 30, 2018 INFORMATION TECHNOLOGY (ITD)

#### **Allocation of Costs**

		t Charges for		Information Technology		Total First Allocation		Less Direct Charges		Net First Allocation		Service Departments		Total Net Allocation
OPERATING DEPARTMENTS (Continued)				. coo.cgy	_	7		3.1a.goo		7 0 0 0 1.1.	-	2 opartimonito		7
Planning	\$	58,978	\$	67,605	\$	67,605	\$	_	\$	67,605	\$	2,079	\$	69,684
Architectural Services	•	13,830	*	15,853	*	15,853	*	_	*	15,853	*	487	*	16,340
Resource Management Agency		440,952		505,459		505,459		_		505,459		15,543		521,002
Environmental Services		10,674		12,235		12,235		-		12,235		376		12,611
Primary Health Care		1,330,212		1,524,809		1,524,809		1,330,212		194,597		46,888		241,485
Emergency Medical Services		89,347		102,417		102,417		89,347		13,071		3,149		16,220
Environmental Health		267,759		306,929		306,929		267,759		39,170		9,438		48,609
Public Guardian/Administrator		42,944		49,227		49,227		42,944		6,282		1,514		7,796
Children's Medical Services		173,953		199,401		199,401		173,953		25,448		6,132		31,579
Public Health		494,017		566,287		566,287		494,017		72,270		17,414		89,683
Health Administration		324,351		371,801		371,801		324,351		47,449		11,433		58,882
Animal Services		73,422		84,163		84,163		73,422		10,741		2,588		13,329
Military & Veterans' Services		42,872		49,144		49,144		42,872		6,272		1,511		7,783
Social Services		4,578,518		5,248,310		5,248,310		4,578,518		669,792		161,387		831,179
Agricultural Cooperative Extension		18,296		20,972		20,972		-		20,972		645		21,617
Park Operations		68,461		78,477		78,477		-		78,477		2,413		80,890
Total Operating Departments	\$	13,225,113	\$	15,159,815	\$	15,159,815	\$	8,695,950	\$	6,463,865	\$	466,169	\$	6,930,034
NON-GENERAL FUND														
Roads & Bridges - Construction Projects		191,402		219,403		219,403		191,402		28,000		6,747		34,747
Roads & Bridges - Maintenance		45,455		52,104		52,104		45,455		6,650		1,602		8,252
County Library		614,678		704,600		704,600		614,678		89,921		21,667		111,588
Office for Employment Training		132,785		152,210		152,210		132,785		19,425		4,681		24,106
Workforce Development Board		111,912		128,283		128,283		111,912		16,372		3,945		20,316
Behavioral Health		1,471,675		1,686,966		1,686,966		1,471,675		215,291		51,875		267,166
NGEN Operations & Maintenance		916,659		1,050,757		1,050,757		916,659		134,098		32,311		166,409
Water Resources Agency		382,124		438,025		438,025		382,124		55,901		13,469		69,370
Facilities Master Plan Projects		80,124		91,846		91,846		80,124		11,721		2,824		14,546
Emergency Communication - NGEN Radio Project		27,000		30,950		30,950		27,000		3,950		952		4,902
Natividad Medical Center		955,046		1,094,760		1,094,760		955,046		139,714		33,664		173,378
Parks Lake & Resort Operations		23,042		26,413		26,413		23,042		3,371		812		4,183
Enterprise Resource Planning (ISF)		7,614		8,728		8,728		7,614		1,114		268		1,382
All Others		647,610		742,349		742,349		604,096		138,253		22,827		161,080
Total Non-General Fund	\$	5,607,127	\$	6,427,394	\$	6,427,394	\$	5,563,613	\$	863,781	\$	197,644	\$	1,061,425
Total	\$	20,009,351	\$	22,936,520	\$	22,936,520	\$	14,259,563	\$	8,676,957	\$	663,813	\$	7,991,459
Grand Total	\$	20,009,351	\$	22,936,520	\$	22,936,520	\$	14,259,563	\$	8,676,957	\$	663,813	\$	7,991,459

<sup>\*</sup> This allocation is based on the total first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018 FACILITIES & FACILITIES MAINTENANCE PROJECTS

#### **Explanatory Narrative**

Facilities and Facilities Project Management operates under the direction of the Resource Management Agency's Public Works, Parks, and Facilities Division and includes services from six (6) functional areas: Facilities Maintenance, Grounds, Utilities, Property Management, Mail, and Courier. County-wide services provided include regular building maintenance, repair, ground-keeping, and administration of facility safety programs for all County facilities, except Natividad Medical Center and leased buildings. Utility charges are also absorbed by this central service department for buildings occupied by multiple departments.

#### Facilities Maintenance, Maintenance Projects, Groundskeeping & Property Management

Facilities Maintenance, Grounds, Utilities, Property Management and Facilities Maintenance Project costs are allocated based on square footage. Staff track their hours worked by building, and services and supplies are coded to buildings when applicable. These costs are accumulated by building within the County's Financial Enterprise Resource Planning (ERP) Advantage System. Labor costs are tracked in RMAs computerized cost accounting system (WinCAMS) through weekly timesheets. These direct charges are then used as a basis for allocating indirect cost to each building.

#### Courier

This central service division is also responsible for mail and courier services. These costs are deemed allowable. The Courier service is responsible for delivering all interdepartmental business mail and packages. Courier charges are based on a charge per stop. Costs are allocated based on the total charges incurred during the fiscal year.

#### Mail

Mail services is responsible for the collection, distribution, pre-sorting, and automated postage for outbound United States Postal Service mail, as well as United Parcel Service shipments. Mail is charged out to departments based on a handling charge per piece of mail. The charges vary based on actual expenditures and are allocated based on the total charges incurred during the fiscal year.

#### Costs for Allocation

2017-18 ACTUAL EXPENDITURES		
Budget Unit 001-3000-8176 - FM - Administration	\$ (1,197,269)	
Budget Unit 001-3000-8177 - FM - Courier	1,913	
Budget Unit 001-3000-8178 - FM - Mail	16	
Budget Unit 001-3000-8181 - FM - Grounds	641,609	
Budget Unit 001-3000-8182 - FM - Utilities	3,559,639	
Budget Unit 001-3000-8481 - FM - Property Management	368,039	
Budget Unit 401-3000-8184 - Facilities Maintenance Projects	353,525	
Intra & Inter-fund Reimbursement Added Back	968,440	
Add - Cost Plan Charges (#7301)	8,149,407	
Add - Expenditure Transfers (#7302)	4,987,032	
Less - Non-Recoverable Liability (#6261)	(12,664)	
Less - Taxes and Assessments (#7121)	(300,173)	
Less - Contributions and Grants (#7201)	(65,310)	
Less - External Overhead - Equipment (401-8184)	(416,758)	
Less - External Overhead - Buildings (401-8184)	(971,060)	
Less - External Overhead - Construction-In-Progress (401-8184)	 (5,117,143)	\$ 10,949,244
EXTERNAL OVERHEADS		
Building Depreciation	30,765	
Equipment Depreciation	617,818	
Annual Financial Audit	 1,410	649,993
REVENUES RECEIVED		 (4,936)
TOTAL FUNCTIONAL COSTS		\$ 11,594,301

Based on Actual Costs for the Year Ended June 30, 2018 FACILITIES & FACILITIES MAINTENANCE PROJECTS

# **Functional Analysis of Costs**

	 Department Admin		Maintenance	F	acilities Projects Maintenance		Groundskeeping		Property Management		Courier Charges		Mail Charges	Total Department
ACTUAL EXPENDITURES														
Salaries and Wages	\$ 436,942	\$	944,208	\$	-	\$	325,129	\$	217,704	\$	233,938	\$	24,934	2,182,854
Employee Benefits	226,772		490,042		-		248,547		92,245		113,518		11,242	1,182,367
Services and Supplies	 -		5,974,586		1,306,118		137,322		18,749		40,178		107,070	7,584,023
Total Direct Costs	\$ 663,715	\$	7,408,836	\$	1,306,118	\$	710,998	\$	328,698	\$	387,634	\$	143,246	\$ 10,949,244
EXTERNAL OVERHEADS														
Building Depreciation	30,765		-		-		-		-		-		-	30,765
Equipment Depreciation	612,337		-		-		-		-		-		5,480	617,818
Annual Financial Audit	1,410		-		-		-		-		-		-	1,410
Total External Overheads	\$ 644,513	\$		\$		\$		\$		\$		\$	5,480	\$ 649,993
REVENUES	(4,936)		-		-		-		_		-		-	(4,936)
Total Functional Costs	 1,303,292		7,408,836		1,306,118		710,998		328,698		387,634		148,726	11,594,301
Allocate Department Administration *	 (1,303,292)	_	704,834	_	<u> </u>	_	242,703	_	162,512	_	174,630	_	18,613	 0
NET COSTS FOR FIRST ALLOCATION	\$ 	\$	8,113,670	\$	1,306,118	\$	953,701	\$	491,209	\$	562,264	\$	167,339	\$ 11,594,301

Based on Actual Costs for the Year Ended June 30, 2018 FACILITIES & FACILITIES MAINTENANCE PROJECTS

#### **Allowable Costs of County Buildings**

			Facilities Projects	Total First	Square Feet	First Al	location per
Building Nun	nbers and Names	Maintenance	Management	Allocation	Allocated	Building	Square Foot
County Own	ned Buildings:						
1020-000	Parks - Ducky Deli Community Park - Blohm & Carpenteria Rd	\$ 206	\$ -	\$ 206	(1)	\$ 327.36	N/A
1100-000	County Library - Big Sur	-	-	-	816	-	0.000000
1200-140	Parks San Antonio Lake, NS (19 Building) Star Route 2091	-	-	-	12,532	-	0.000000
1400-000	Facilities (CW & HF Lanes) - Carmel Woods & Hatton Fields	11,146	-	11,146	(1)	17,735	N/A
1700-250	Other - Child & Family Resource Center	2,047	-	2,047	5,000	3,257	0.651435
1800-260	County Library - Castroville	38,817	-	38,817	12,850	61,764	4.806555
2300-375	County Library - Greenfield	2,528	280	2,808	7,489	4,468	0.596644
2310-162	Public Works - Greenfield Yard (Office)	3,041	-	3,041	620	4,839	7.805258
2320-000	Public Works - Greenfield Yard (Shop & Storage)	-	-	-	3,960	-	0.000000
2610-300	King City Courthouse - Various	33,621	21,156	54,777	12,497	87,159	6.974372
2620-151	Ag Commissioner - King City Office	3,546	-	3,546	1,680	5,641	3.358029
2622-000	Ag Commissioner - King City Shop & Storage	-	-	-	(1)	-	N/A
2624-000	Public Works - King City Yard (Office)	-	-	-	310	-	0.000000
2626-000	Public Works - King City Shop/Storage	358	-	358	3,240	569	0.175754
2630-000	Facilities Management - (25 ac. Leased to SVF)	535	-	535	(1)	852	N/A
2640-000	Sheriff - Gun Range (19 ac.) Bitterwater Road, KC	-	-	-	(1)	-	N/A
3002-000	Health - Behavioral Health (New) - Marina	1,000	-	1,000	(1)	1,591	N/A
3005-460c	Vacant Modular (2620 First Ave.)	10,849	-	10,849	1,200	17,262	14.385369
3010-460	Old CID Building - Fort Ord (2620 First Ave.)	47,290	52,958	100,248	13,300	159,510	11.993209
3015-465	Administration - FORA Prop. (Leased to Ord Mrkt.)	-	-	-	13,971	-	0.000000
3050-000	Public Works - Facilities (154 ac. Habitat)	268	-	268	(1)	426	N/A
3100-210	Various - Monterey Courthouse Annex	-	-	-	24,210	-	0.000000
3105-200	Various - Monterey Courthouse	443,447	285,864	729,311	57,291	1,160,447	20.255318
3110-290	Superior Court - Parking Structure - Monterey Courthouse	330	-	330	34,200	524	0.015332
3130-427	Telecommunications - Huckleberry Hill (Tower)	-	-	-	125	-	0.000000
4000-420	DSES - FS	10,528	-	10,528	5,520	16,752	3.034699
4015-437	Parks - Laguna Seca (43 bldgs.)	3,247	-	3,247	40,820	5,167	0.126569
4100-044	Public Defender - Modular #4 General Office	30,754	-	30,754	8,650	48,935	5.657228
4110-164	Public Works - San Miguel Canyon Road Yard	3,205	-	3,205	4,235	5,100	1.204273
4120-130	Vacant - Former Printing Services Office	59,791	-	59,791	5,446	95,136	17.469020
4130-060	Health - Administration	3,788	-	3,788	25,454	6,027	0.236775
4135-065	Health - Clinic	6,369	-	6,369	14,631	10,134	0.692658
4150-070	Emergency Communication/OES - Shared Building	17,770	78	17,848	16,396	28,399	1.732081
4160-106	Facilities (2.5 ac. leased to V.V.M.C.)	-	-	-	(1)	-	N/A
4300-090	Purchasing - Surplus Furniture Storage (Former Juvenile Center)	1,129	-	1,129	16,460	1,796	0.109122
4350-100	Sheriff Correctional - Correctional Facility - Adult Detention	12,995	356,935	369,930	38,666	588,616	15.223087
4355-360	Sheriff Correctional - New Jail Adult Detention (360A-F)	300,324	250,980	551,304	167,289	877,209	5.243677
4360-365	Sheriff Correctional - Adult Rehabilitation	-	257,340	257,340	5,944	409,468	68.887576
4365-410	Sheriff/Coroner - Public Safety Building	369,987	33,324	403,311	85,125	641,730	7.538675
4370-410A	Sheriff - Storage	-	-	-	4,288	-	0.000000
4380-030	Vacant - Old Jail	-	-	-	26,721	-	0.000000
4400-050в	Juvenile - Juvenile Detention/Intake	2,980	-	2,980	34,899	4,741	0.135847
4420-050A	Juvenile - Juvenile Center Wing D	-	-	-	(1)	-	N/A
4430-190	Probation - Probation Headquarters	2,910	-	2,910	16,003	4,630	0.289327
4440-000	Schilling Place - 1441 Schilling Place (North Bldg.)	492,218	-	492,218	113,374	783,196	6.908070
4442-000	Schilling Place - 1441 Schilling Place (South Bldg.)	955,150	-	955,150	86,906	1,519,791	17.487758
4444-000	Schilling Place - 1441 Schilling Place (Cafeteria)	3,930	-	3,930	5,578	6,253	1.121080

Based on Actual Costs for the Year Ended June 30, 2018 FACILITIES & FACILITIES MAINTENANCE PROJECTS

# Allowable Costs of County Buildings

Decilation or Nicon	Building Numbers and Names		Facilities Projects Management		Total First Allocation	Square Feet Allocated	First Building		location per Square Foot
		Maintenance	Management		Allocation	Allocated		bullaling	Square Foot
	ned Buildings (Continued):	¢ 44.420	¢.	æ	11 100	4.500	r.	40.405	4.044.000
4446-000	Schilling Place - 1494 Schilling Place (Day Care)	\$ 11,429	<b>5</b> -	\$	11,429	4,500	Ф	18,185	4.041099
4447-000	Schilling Place - 1488 Schilling Place (Multi-Function Building)	211,983	-		211,983	88,641		337,297	3.805206
4450-150	Ag Commissioner/Ag Cooperative - General Office	2,953	-		2,953	25,278		4,699	0.185875
4455-155	Ag Commissioner/Ag Cooperative - Conference Hall	- 0.505	-		-	8,949			- 0.470404
4610-370	Information Technology/Telecommunications	3,565	-		3,565	31,780		5,672	0.178491
4630-455	Animal Services - Animal Shelter Leased from City	4,133	-		4,133	13,000		6,576	0.505865
4640-025	Various - Government Center	1,208,539	56,086		1,264,625	133,108		2,012,214	15.117153
4650-438	Parks - Manzanita Park (3 Buildings)	11,359	-		11,359	440		18,074	41.078347
4671-041	Human Resources Training Center Modular #1	14,479	-		14,479	9,420		23,038	2.445680
4672-042	District Attorney - Modular # 2	3,830	-		3,830	8,700		6,095	0.700529
4673-043	Various - Modular # 3 - DA/JA & Snack Bar	7,861	-		7,861	17,711		12,508	0.706239
4675-045	Construction Office M#5	-	-		-	1,200			0.000000
4680-010	East Wing - Courts	686	-		686	22,272		1,092	0.049036
4685-020	Superior Court - North Wing - Courts/Holding Cells	10,159	-		10,159	98,752		16,165	0.163696
4690-015	West Wing - Courts	-	-		-	50,526		-	0.000000
4710-160	Purchasing - Surplus Furniture Storage (Former PW's Office)	(1,188)	-		(1,188)	11,923		(1,890)	(0.158482)
4730-000	Facilities Management - Shop & Material Storage	16	-		16	27,155		25	0.000936
4740-441	Parks - Toro Park (16 bldgs.)	78,856	-		78,856	18,576		125,472	6.754501
4800-110	Probation - Rancho Cielo/Juvenile Rehab	2,754	-		2,754	22,483		4,382	0.194920
4903-425H	Telecommunication - Tower & Equipment Bldg.	-	-		-	200		-	0.000000
4915-425G	Facilities Management - Grounds Greenhouse	408	-		408	412		649	1.574780
4905-000	Facilities Management - Natividad Creek	-	54		54	(1)		86	N/A
4920-399A-F	B Facilities Management - Grounds Shop & Material Storage	132,463	-		132,463	1,420		210,769	148.428570
4922-399C	Facilities Management - Open Field Areas	11,696	-		11,696	(1)		18,610	N/A
4925-000	Facilities Management - Vietnam Veterans Memorial	3,586	-		3,586	(1)		5,705	N/A
4930-398A	Fleet Administration - Fuel Garage/Shop & Material Storage	-	-		-	2,016		-	0.000000
4935-398B	Fleet Administration - Fuel Island/Station	54	-		54	1,221		86	0.070488
4940-390	Fleet Administration - Bldg. A - General Office & Shop	5,609	21,065		26,674	12,157		42,443	3.491233
4945-391	Various - Bldg. B - General Office & Storage	1,418	20,966		22,384	12,100		35,617	2.943529
4950-392	Various - Bldg. C - General Office & Shop	650,279	34,828		685,108	20,100		1,090,112	54.234447
4955-393	Various - Bldg. D - General Office & Shop	257	24,951		25,209	14,400		40,111	2.785505
4960-394	Public Works - Bldg. E - General Office & Shop	483	20,966		21,449	12,100		34,129	2.820618
4965-395	Public Works - Bldg. F - Environmental Service & Bridge Maintenance	-	6,498		6,498	3,750		10,339	2.757061
4970-396	Public Works - Bldg. G - Parks Headquarters & General Office	5,998	-		5,998	2,880		9,543	3.313669
4975-397	Various - Bldg. H	20	-		20	7,200		32	0.004393
5005-051	Juvenile - Youth Center / Juvenile Detention	10,141	-		10,141	26,818		16,137	0.601705
5010-052	Juvenile - Youth Center (School)	759	-		759	5,400		1,207	0.223522
5220-000	Facilities (leased to SUHSD)	-	-		-	3,000		-	0.000000
5222-000	Facilities Management (Open Field Area by CCF)	-	-		-	(1)		_	N/A
5230-000	Facilities Management (35 ac. Leased to City) East Laurel Drive & Constitution	-	-		-	(1)		_	N/A
5232-000	Facilities (Open field area by SSC)	-	-		-	(1)		_	N/A
5240-415	Coroner - Old County Cemetery	1,400	-		1,400	(1)		2,228	N/A

Based on Actual Costs for the Year Ended June 30, 2018 FACILITIES & FACILITIES MAINTENANCE PROJECTS

#### **Allowable Costs of County Buildings**

			Facilities Projects	Total First	Square Feet		llocation per
	nbers and Names	Maintenance	Management	Allocation	Allocated	Building	Square Foot
	ned Buildings (Continued):						
5250-000	Telecommunications - Mt. Toro Communications Lower Tower	\$ -	\$ -	\$ -	500	\$ -	0.000000
5255-426	Telecommunications - Mt. Toro Communications Upper Tower	-	-	-	500	-	0.000000
5270-047	Various - West Alisal & Cayuga Parking Lot	54	-	54	(1)	86	N/A
5305-163	Public Works - San Ardo Yard	-	-	-	1,931	-	0.000000
5605-350	Social & Employment Services - Seaside District Office	783	-	783	10,888	1,246	0.114450
5610-450	Primary Health - Broadway Health Center	9,589	-	9,589	4,500	15,258	3.390741
5905-075	Various - Porter Vallejo Mansion	22,947		22,947	9,804	36,512	3.724184
5910-076A	DSES - Pajaro Community Center	947	-	947	3,155	1,507	0.477558
5915-000	Various - Porter Vallejo Mansion - Water Tower	8,485	-	8,485	324	13,500	41.667738
5915-000	Cayetano Park (corner of Cayetano & Florence, Pajaro)	-	-	-	(1)	-	N/A
6100-000	Public Works - (County Service Areas)	20	-	20	(1)	32	N/A
6300-000	Public Works - (Drainage Parcels)	474	-	474	(1)	753	N/A
6400-000	Facilities Management - (Facilities (Road Widening Parcels)	-	-	-	(1)	-	N/A
6500-000	Facilities Management - (Open Space/Green Belt)	1,950	-	1,950	(1)	3,103	N/A
6600-165	Facilities Management - (Easements)	-	-	-	(1)	-	N/A
6700-000	Water Resource Agency - (Flood Control Parcels)	-	-	-	(1)	-	N/A
Leased Buil							
8020-810	County Library - Aromas	-	-	-	890	-	0.000000
8040-812	County Library - Bradley	-	-	-	512	-	0.000000
8055-813	County Library - Carmel Valley	137	-	137	3,960	218	0.055108
8057-000	Sheriff - Field Office - Castroville	-	-	-	1,400	-	0.000000
8060-890	Sheriff - Field Office - Chualar	-	-	-	120	-	0.000000
8070-815	County Library - Gonzales	796	-	796	3,200	1,267	0.395800
8090-840	Social & Employment Services - Cal Works Benefits	-	-	-	15,695	-	0.000000
8100-863	Social & Employment Services - CWES	-	-	-	4,332	-	0.000000
8110-805	County Library - King City	-	-	-	7,700	-	0.000000
8140-829	Health - Behavioral Health (Martinez Hall)	-	-	-	258	-	0.000000
8151-000	County Library - Administrative Office - Marina	2	-	2	7,000	3	0.000377
8152-000	County Library - Marina - Seaside Circle	143	-	143	11,000	227	0.020618
8210-000	Telecommunications - Huckleberry Hill (Site)	-	-	-	(1)	-	N/A
8300-820	County Library - Prunedale	-	-	-	7,200	-	0.000000
8440-845	Social & Employment Services - F & C S	-	-	-	1,655	-	0.000000
8500-836	District Attorney	-	-	-	3,031	-	0.000000
8501-000	District Attorney - Bureau of Investigations, Anex	-	-	-	2,400	-	0.000000
8507-000	Sheriff - Field Office - Castroville	-	-	-	1,400	-	0.000000
8600-455	Animal Services	375	11,255	11,630	(1)	18,506	N/A
8605-000	Records Retention Center	-	-	-	27,000	-	0.000000
8610-880	Information Technology	-	-	-	3,000	-	0.000000
8632-889	Probation - Adult Services Division	3,798	-	3,798	12,726	6,042	0.474813
8650-804	County Library - Buena Vista	16	-	16	3,800	25	0.006532
8715-000	Health Dept possible future Alisal Clinic	68	-	68	17,000	108	0.006346
8720-844	DSES - AS, HR & CWE	597	-	597	28,224	950	0.033656
8740-834	Child Support Services	-	-	-	25,750	-	0.000000
8750-843	Social & Employment Services - Warehouse	-	-	-	27,400	-	0.000000
8810-861	Telecommunications - Mt. Toro (Lower Site)	53	-	53	(1)	85	N/A

Based on Actual Costs for the Year Ended June 30, 2018 FACILITIES & FACILITIES MAINTENANCE PROJECTS

#### **Allowable Costs of County Buildings**

			Facilities Projects				Square Feet		First Al	Allocation per	
<b>Building Nur</b>	mbers and Names	 Maintenance		Management		Allocation	Allocated		Building	Square Foot	
Leased Bui	Idings (Continued):										
8830-821	County Library - San Ardo	\$ -	\$	-	\$	-	1,008	\$	-	0.000000	
8840-822	County Library - San Lucas	717		-		717	1,200		1,140	0.950238	
8900-877	Health - WIC, Seaside	-		-		-	4,000		-	0.000000	
8910-823	County Library - Seaside	-		-		-	10,000		-	0.000000	
8930-824	County Library - Soledad	11		-		11	9,500		18	0.001876	
8940-000	Board of Supervisors - Administration 3rd District	-		-		-	126		-	0.000000	
8950-000	Sheriff - Lewis Road Communications Tower (Site)	-		-		-	(1)		-	N/A	
8960-818	Agricultural Commissioner Office - Pajaro	 <u>-</u>	_	<u>-</u>		<u>-</u>	2,000		<u>-</u>	0.000000	
TOTAL		\$ 5,372,598	\$	1,455,584	\$	6,828,182		\$	10,864,698		

Notes: (1) Single use occupancy.

Based on Actual Costs for the Year Ended June 30, 2018 FACILITIES & FACILITIES MAINTENANCE PROJECTS

	Building Number	Square Feet Occupied	Cost per Square Foot	Cost per Location	Total First Allocation	Less: Direct Charges	Net First Allocation	Other Service Departments	Total Net Allocation
SERVICE DEPARTMENTS								*	
Administrative Management:									
County Administrative Office & ILA									
	4640	26,622	5 15.117153 \$	402,443 \$	402,443 \$	- \$	402,443		
Contracts & Purchasing									
	4300	16,460	0.109122	1,796					
	4444	5,578	1.121080	6,253					
	4446	4,500	4.041099	18,185					
	4447	71,701	3.805206	272,837					
	4710	11,923	(0.158482)	(1,890)	297,182	-	297,182		
Fleet Administration									
	4935	1,221	0.070488	86					
	4940	12,157	3.491233	42,443	42,529	402	42,127		
Human Resources									
	4640	2,662	15.117153	40,244					
	4671	9,420	2.445680	23,038	63,283	-	63,283		
Civil Rights Office									
	4440	5,595	6.908070	38,651	38,651	-	38,651		
Information Technology Service Departments:									
ITD (Information Technology)	4000			440					
	1800	86	4.806555	413					
	4610	(1)	0.178491	5,672					
	4950	4,473	54.234447	242,591	0.40.704	0.040	045.045		
English Administration	8810	(1)	N/A	85	248,761	2,846	245,915		
Facilities Management:									
Facilities & Facilities Maintenance Projects	1.100	(4)	NI/A	47 705					
	1400	(1)	N/A N/A	17,735					
	2630 3050	(1)	N/A N/A	852					
	3050 4673	(1) 997	0.706239	426 704					
	4673 4730	27,155	0.706239	704 25					
	4905		0.000936 N/A	25 86					
	4905 4915	(1) 412	1.574780	649					
	4915	1,420	148.428570	210,769					
	4922		N/A	18,610					
	4922 4925	(1) (1)	N/A N/A	5,705					
	4945	3,000	2.943529	8,831					
	4945	8,750	54.234447	474,551					
	5270		54.234447 N/A	474,551 86					
	6500	(1)	N/A N/A		7/12 122	162 172	270.050		
	0000	(1)	IN/A	3,103	742,132	462,173	279,959		

Based on Actual Costs for the Year Ended June 30, 2018 FACILITIES & FACILITIES MAINTENANCE PROJECTS

	Building Number	Square Feet Occupied	Cost per Square Foot	Cost per Location		Total First Allocation	Less: Direct Charges	Net Alloca	First ation	Other Service Departments	Total Net Allocation
SERVICE DEPARTMENTS (Continued) Other Service Departments:											
Auditor-Controller	4640	11 000	\$ 15.117153	¢ 191.000	· ·	101 000	¢	¢ 101	000		
Treasurer-Tax Collector	4040	11,980	φ 15.11 <i>1</i> 155	\$ 181,099	Ф	181,099	-	\$ 181	,099		
Treasurer-Tax Odirector	4640	12,379	15.117153	187,136	;	187,136	-	187	,136		
Revenue Division		,		,		,			,		
	4640	2,263	15.117153	34,208		34,208	-	34	,208		
County Counsel											
	4640	11,980	15.117153	181,099		181,099			,099		
Total Service Departments					\$ 2	2,418,522	\$ 465,421	\$ 1,953	<u>,101</u>		
OPERATING DEPARTMENTS											
Board of Supervisors	1800	1,701	4.806555	8,176							
	3010	1,305	11.993209	15,651							
	3105	2,865	20.255318	58,031							
	4640	10,649	15.117153	160,977							
	8940	126	0.000000	100,011		242,836	_	242	.836	\$ 14,462	\$ 257,297
Office of Emergency Services	0010	120	0.000000			2 12,000			,000	Ψ 11,102	Ψ 201,201
Cines of Linesgeney Connece	4150	6,394	1.732081	11,075		11,075	1,191	9	,884	660	10,544
Economic Development Administration		2,221		,		,	1,101	_	,		
	4440	5,669	6.908070	39,162	!	39,162	219,271	(180	,109)	2,332	(177,776)
Assessor		•		,		*	,	•	,	•	, , ,
	4640	9,318	15.117153	140,855		140,855	-	140	,855	8,388	149,243
Clerk/Recorder											
	4640	9,318	15.117153	140,855		140,855	-	140	,855	8,388	149,243
Clerk of the Board											
	4640	1,331	15.117153	20,122		20,122	-	20	,122	1,198	21,320
Elections											
	4440	39,139	6.908070	270,375		270,375	-	270	,375	16,102	286,477
Emergency Communications				. =							
	4440	974	6.908070	6,728		04.050		0.4	050	4 400	05.405
District Attorney	4150	10,002	1.732081	17,324		24,053	-	24	,053	1,432	25,485
District Attorney	2010	4.005	0.074070	44.000							
	2610 3105	1,625 10,312	6.974372 20.255318	11,333 208,873							
	3110	1,710	0.015332	200,673							
	4672	8,700	0.700529	6,095							
	4672	16,714	0.706239	11,804		238,131		228	,131	14,181	252,312
Public Defender	4013	10,714	0.700239	11,004	•	200, 101	-	230	, 131	14,101	202,312
i dollo Deferider	4640	34,608	15.117153	523,176	1						
	4100	8,650	5.657228	48,935		572,111	_	572	,111	34,071	606,181
Coroner	7100	0,000	3.007220	40,000		J. 2, 111		512	,	07,071	300,101
	4365	4,891	7.538675	36,872							
	5240	(1)	N/A			39,099	-	39	.099	2,328	41,428
		( )		,		,			. =	,	, -

Based on Actual Costs for the Year Ended June 30, 2018 FACILITIES & FACILITIES MAINTENANCE PROJECTS

	Building Number	Square Feet Occupied	S	Cost per Square Foot		Cost per Location		Total First Allocation		Less: Direct Charges		Net First Allocation		ther Service Departments		Total Net Allocation
OPERATING DEPARTMENTS (Continued)																
Sheriff's Correctional Division	4350	20 666	<b>c</b>	15 222007	¢.	E00 646										
	4350 4355	38,666 167,289	Ф	15.223087 5.243677	Ф	588,616 877,209										
	4360	5,944		68.887576		409,468	¢	1,875,293	¢	1,232	Ф	1,874,061	¢	111,679	¢	1,985,740
Sheriff	4300	3,944		00.007370		409,400	Ψ	1,075,295	Ψ	1,232	Ψ	1,074,001	Ψ	111,079	Ψ	1,905,740
Oneilli	2610	2,374		6.974372		16,557										
	3105	1,719		20.255318		34,819										
	3110	11,970		0.015332		184										
	4365	80,234		7.538675		604,858										
	5905	784		3.724184		2,920		659,337		2,731		656,606		39,265		695,872
Juvenile Hall						,		,		, -		,		,		,-
	4400	(1)		0.135847		4,741										
	5005	26,818		0.601705		16,137										
	5010	5,400		0.223522		1,207		22,084		-		22,084		1,315		23,400
Probation		-,				, -		,				,		,		-,
	3110	5,130		0.015332		79										
	4430	22,565		0.289327		4,630										
	4800	22,483		0.194920		4,382										
	4975	7,200		0.004393		32										
	8632	12,726		0.474813		6,042		15,165		_		15,165		903		16,068
Agricultural Commissioner		, -				-,-		-,				-,				-,
	2620	1,680		3.358029		5,641										
	3010	145		11.993209		1,739										
	4450	19,391		0.185875		3,604										
	5910	1,609		0.477558		768										
	8960	2,000		0.000000		-		11,753		71,238		(59,485)		700		(58,785)
Produce Inspection																
	4450	254		0.185875		47		47		-		47		3		50
Resource Management Agency																
Resource Management Agency	4442	52,279		17.487758		914,243		914,243		_		914,243		54,446		968,688
Primary Health Care	7772	52,275		17.407730		314,243		314,243		_		314,243		34,440		300,000
1 Illiary Fleatin Care	4440	4,813		6.908070		33,249										
	4442	7,223		17.487758		126,314		159,563		-		159,563		9,502		169,065
Emergency Medical Services	7772	7,225		17.407750		120,514		100,000				100,000		3,302		103,003
Emergency Medical Cervices	4442	5,288		17.487758		92,475		92,475		_		92,475		5,507		97,982
Environmental Health	7772	0,200		17.407700		32,470		32,470				52,475		0,007		37,302
Environmental Fleatin	3105	7,448		20.255318		150,862										
	3110	1,710		0.015332		26		150,888		-		150,888		8,986		159,874
Public Guardian/Administrator	0110	1,710		0.010002		20		100,000				100,000		0,000		100,014
Tublic Guardian, Administrator	4440	7,179		6.908070		49,593		49,593		_		49,593		2,953		52,546
Public Health	1110	7,170		0.000070		10,000		10,000				10,000		2,000		02,010
. 5500 (10000)	4135	14,631		0.692658		10,134										
	4442	3,530		17.487758		61,732										
	5905	1,176		3.724184		4,380										
	8715	17,000		0.006346		108		76,354		-		76,354		4,547		80,901
	55	,500		2.0000.0		. 30		. 5,551				. 0,001		.,,	66	00,007

Based on Actual Costs for the Year Ended June 30, 2018 FACILITIES & FACILITIES MAINTENANCE PROJECTS

	Building Number	Square Feet Occupied	 Cost per Square Foot	Cost per Location	 Total First Allocation	 Less: Direct Charges	Net First Allocation	Other Service Departments	 Total Net Allocation
OPERATING DEPARTMENTS (Continued):		_				 _			_
Health Administration									
	4130	25,454	\$ 0.236775	\$ 6,027	\$ 6,027	\$ - \$	6,027	\$ 359	\$ 6,386
Animal Services									
	4630	13,000	0.505865	6,576					
	8600	(1)	N/A	18,506	25,082	-	25,082	1,494	26,575
Children's Medical Services									
	4442	11,581	17.487758	202,526	202,526	-	202,526	12,061	214,587
Military & Veterans' Services									
	3105	2,865	20.255318	58,031					
	3110	1,710	0.015332	26	58,058	-	58,058	3,457	61,515
Social Services									
	3010	11,850	11.993209	142,120					
	4000	5,520	3.034699	16,752					
	4447	16,940	3.805206	64,460					
	5605	10,888	0.114450	1,246					
	5905	294	3.724184	1,095					
	5910	1,546	0.477558	738					
	8720	28,224	0.033656	950	227,361	181	227,180	13,540	240,720
Agricultural Cooperative Extension									
	4450	5,633	0.185875	1,047					
	4455	1,994	0.000000	-	1,047	-	1,047	62	1,109
Park Operations									
	1020	(1)	N/A	327					
	2600	37,808	2.043226	77,250					
	4015	40,820	0.126569	5,167					
	4650	440	N/A	18,074					
	4740	18,576	6.754501	125,472					
	4970	2,880	3.313669	9,543	235,834	27,763	208,071	14,045	 222,115
Total Operating Departments					\$ 6,521,402	\$ 323,606 \$	6,197,796	\$ 388,367	\$ 6,586,164
NON-GENERAL FUND									
Roads & Bridges									
	2310	620	7.805258	4,839					
	2626	3,240	0.175754	569					
	4110	4,235	1.204273	5,100					
	4945	9,100	2.943529	26,786					
	4950	6,877	54.234447	372,970					
	4955	10,821	2.785505	30,142					
	4960	12,100	2.820618	34,129					
	4965	3,750	2.757061	10,339					
	6100	(1)	N/A	32					
	6300	(1)	N/A	753	485,661	_	485,661	28,922	514,583
	0300	(1)	IN/ /\	133	700,001	-	700,001	20,322	517,505

Based on Actual Costs for the Year Ended June 30, 2018 FACILITIES & FACILITIES MAINTENANCE PROJECTS

#### Allocation of Costs I - Facilities Maintenance, Maintenance Projects, Groundskeeping & Property Management

	Building Number	Square Feet Occupied	Cost per Square Foot	Cost per Location	Total First Allocation		Less: Direct Charges	Net First Allocation		Other Service Departments		Total Net Allocation
NON-GENERAL FUND (Continued)	Number	Occupied	Square Foot	Location	 Allocation	-	Charges	 Allocation		Departments		Allocation
County Library												
County Library	1800	11,063	\$ 4.806555	\$ 53,175								
	2300	7,489	0.596644	4,468								
	5905	1,961	3.724184	7,303								
	8055	3,960	0.055108	218								
	8070	3,200	0.395800	1,267								
	8151	7,000	0.000377	3								
	8152	11,000	0.020618	227								
	8650	3,800	0.006532	25								
	8840	1,200	0.950238	1,140								
	8930	9,500	0.001876	18	\$ 67,843	\$	2,550	\$ 65,293	\$	4,040	\$	69,334
Workforce Development Board												
	4440	8,239	6.908070	56,916	56,916		-	56,916		3,389		60,305
Behavioral Health												
	3002	(1)	N/A	1,591								
	4442	7,005	17.487758	122,502	124,093		-	124,093		7,390		131,483
Water Resources Agency												
	4440	23,590	6.908070	162,961								
	4955	3,579	2.785505	9,969	172,931		-	172,931		10,298		183,229
Superior Court of CA - Mo Co												
	2610	8,498	6.974372	59,268								
	3105	32,082	20.255318	649,831								
	3110	11,970	0.015332	184								
	4685	98,752	0.163696	16,165	725,448		956,888	(231,440)		43,202		(188,238)
All Others (Not Occupied)												
	3005	1,200	14.385369	17,262								
	4120	5,446	17.469020	95,136								
	4380	26,721	0.000000	-								
	4440	18,176	6.908070	125,561								
	4675	7,440	-	-								
	4680	22,272	0.049036	1,092								
	4690	50,526	0.000000	-								
	5905	5,589	3.724184	20,814								
	5610	4,500	3.390741	15,258								
	5915	324	41.667738	13,500	288,625		-	288,625		17,188		305,814
All Others												
	1700	5,000	N/A	3,257	 3,257	_	-	 3,257	_	194	_	3,451
Total Non-General Fund					\$ 1,924,774	\$	959,439	\$ 965,335	\$	114,626	\$	1,079,961
Total					\$ 10,864,698	\$	1,748,465	\$ 9,116,233	\$	502,993	\$	7,666,125

Notes: (1) Single use occupancy; use total building cost.

<sup>(2)</sup> This allocation is based on the first net allocation to operating and non-general County departments. Refer to exhibit H.

Based on Actual Costs for the Year Ended June 30, 2018 FACILITIES & FACILITIES MAINTENANCE PROJECTS

## Allocation of Costs II - Courier Charges

Charges Allocation Charges Allocation Departments	Allocation
Allocation Base *	<del>.</del>
SERVICE DEPARTMENTS	
Administrative Management:	
County Administrative Office & ILA \$ 12,854 \$ 18,602 \$ 12,854 \$ 5,748	
Contracts and Purchasing 5,142 7,441 5,142 2,299	
Fleet Administration 5,142 7,441 5,142 2,299	
Human Resources 7,713 11,162 7,713 3,449	
Civil Rights Office 5,142 7,442 5,142 2,299	
Information Technology Service Departments:	
ITD (Information Technology) 10,283 14,882 10,283 4,598	
Facilities Management:	
Facilities & Facilities Maintenance Projects 5,141 7,440 5,141 2,299	
Other Service Departments:	
Auditor-Controller 5,142 7,442 5,142 2,299	
Treasurer - Tax Collector 2,472 3,577 2,472 1,105	
Revenue Division 2,674 3,870 2,674 1,196	
County Counsel 5,142 7,441 5,142 2,299	
Risk Management	
Total Service Departments \$ 69,418 \$ 100,459 \$ 69,418 \$ 31,041	
OPERATING DEPARTMENTS	
Board of Supervisors 7,168 10,374 7,168 3,205 \$ 618 \$	3,823
Office of Emergency Services 3,856 5,580 3,856 1,724 332	2,057
Economic Development Administration 5,142 7,441 5,142 2,299 443	2,742
Assessor 2,571 3,720 2,571 1,150 222	1,371
Clerk/Recorder 2,571 3,720 2,571 1,150 222	1,371
Clerk of the Board 5,142 7,441 5,142 2,299 443	2,742
Elections 5,142 7,441 5,142 2,299 443	2,742
Emergency Communications 3,856 5,580 3,856 1,724 332	2,057
District Attorney 10,468 15,149 10,468 4,681 902	5,583
Child Support Services 5,142 7,441 5,142 2,299 443	2,742
Public Defender 5,142 7,441 5,142 2,299 443	2,742
Sheriff 12,136 17,563 12,136 5,427 1,046	6,473
Juvenile Hall 7,712 11,161 7,712 3,449 665	4,113
Probation 10,283 14,881 10,283 4,598 886	5,484
Agricultural Commissioner 5,142 7,441 5,142 2,299 443	2,742
Building Services 6,068 8,782 6,068 2,713 523	3,236
Planning 8,639 12,502 8,639 3,863 745	4,608
Resource Management Agency 6,068 8,782 6,068 2,713 523	3,236
Primary Health Care 29,139 42,168 29,139 13,030 2,511	15,541
Emergency Medical Services 13,252 19,178 13,252 5,926 1,142	7,068
Environmental Health 12,854 18,602 12,854 5,748 1,108	6,856
Children's Medical Services 10,284 14,883 10,284 4,599 886	5,485
Public Health 10,283 14,881 10,283 4,598 886	5,484
Health Administration 5,142 7,441 5,142 2,299 443	2,742
Animal Services 2,571 3,720 2,571 1,150 222	1,371

# COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2020 Based on Actual Costs for the Year Ended June 30, 2018

FACILITIES & FACILITIES MAINTENANCE PROJECTS

## Allocation of Costs II - Courier Charges

	D	irect Courier Charges	First Allocation	Less Direct Charges	Net First Allocation	Other Service Departments	Total Net Allocation
OPERATING DEPARTMENTS (Continued)				 		'	
Military & Veterans' Services	\$	6,060	\$ 8,770	\$ 6,060	\$ 2,710	\$ 522	\$ 3,232
Social Services		34,201	49,494	34,201	15,293	2,948	18,241
Agricultural Cooperative Extension		5,142	7,441	5,142	2,299	443	2,742
Park Operations		4,114	 5,954	 4,114	 1,840	355	 2,194
Total Operating Departments	\$	245,288	\$ 354,973	\$ 245,288	\$ 109,685	\$ 21,140	\$ 130,825
NON-GENERAL FUND							
Roads & Bridges - Construction Projects		12,136	17,563	12,136	5,427	1,046	6,473
Roads & Bridges - Maintenance		5,142	7,441	5,142	2,299	443	2,742
County Library		2,571	3,720	2,571	1,150	222	1,371
Office for Employment Training		5,142	7,441	5,142	2,299	443	2,742
Behavioral Health		39,697	57,448	39,697	17,751	3,421	21,172
Water Resources Agency		4,424	6,402	4,424	1,978	381	2,360
Natividad Medical Center		2,571	3,720	2,571	1,150	222	1,371
Enterprise Resource Planning (ISF)		718	1,038	718	321	62	383
All Others		1,422	 2,058	 1,422	 636	123	 758
Total Non-General Fund	\$	73,821	\$ 106,832	\$ 73,821	\$ 33,011	\$ 6,362	\$ 39,373
Total	\$	388,527	\$ 562,264	\$ 388,527	\$ 173,737	\$ 27,502	\$ 170,198

<sup>\*</sup> This allocation is based on the total first allocation to operating and non-general county departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018 FACILITIES & FACILITIES MAINTENANCE PROJECTS

## Allocation of Costs III - Mail Charges

	Direct I Char		First Allocation	Less Direct Charges	 Net First Allocation	Other Service Department		Total Net Allocation
	Allocation B	ase					*	
SERVICE DEPARTMENTS								
Administrative Management:								
County Administrative Office & ILA	\$	104	\$ 120	\$ 104	\$ 17			
Contracts and Purchasing		22	26	22	4			
Fleet Administration		11	12	11	2			
Human Resources	1,	000	1,158	1,000	159			
Civil Rights Office		77	90	77	12			
Information Technology Service Departments:								
ITD (Information Technology)		101	117	101	16			
Facilities Management:								
Facilities & Facilities Maintenance Projects		17	19	17	3			
Other Service Departments:								
Auditor-Controller	7,	988	9,256	7,988	1,268			
Treasurer - Tax Collector	7,	772	9,006	7,772	1,234			
Revenue Division		420	486	420	67			
County Counsel	:	564	654	564	90			
Risk Management		15	 18	 15	 2			
Total Service Departments	\$ 18,	090	\$ 20,962	\$ 18,090	\$ 2,872			
OPERATING DEPARTMENTS								
Board of Supervisors		124	143	124	20	\$ 8.5	54 \$	28
Office of Emergency Services		8	10	8	1		1	2
Office of Community Engagement & Strategic Advocacy		10	12	10	2		1	2
Economic Development Administration		199	231	199	32	•	14	45
Assessor	5,	067	5,872	5,067	804	35	50	1,154
Clerk/Recorder	4,	066	4,712	4,066	645	28	31	926
Grand Jury		-	-	-	-		-	-
Assessment Appeals Board		-	-	-	-		-	-
Clerk of the Board	:	213	247	213	34	•	15	49
Elections	(	642	744	642	102	4	14	146
Emergency Communications		53	62	53	8		4	12
District Attorney	3,	817	4,423	3,817	606	26	33	869
Child Support Services	10,	930	12,665	10,930	1,735	75	54	2,489
Public Defender		450	521	450	71	(	31	102
Sheriff's Correctional Division	3,	348	3,879	3,348	531	23	31	762
Sheriff	7,	417	8,594	7,417	1,177	5	12	1,689
Juvenile Hall		-	-	-	-		-	-
Probation	2,	673	3,097	2,673	424	18	34	609
Agricultural Commissioner	1,3	398	1,620	1,398	222	9	96	318
Building Services		848	983	848	135		59	193
Planning	5,3	398	6,255	5,398	857	37	73	1,229
Architectural Services		77	89	77	12		5	17
Resource Management Agency		34	40	34	5		2	8
Environmental Services		3	4	3	1		0	1

# COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2020 Based on Actual Costs for the Year Ended June 30, 2018

FACILITIES & FACILITIES MAINTENANCE PROJECTS

## Allocation of Costs III - Mail Charges

	Direct Mail Charges	First Allocation		Less: Direct Charges		Net First Allocation		Other Service Departments		Total Net Allocation
OPERATING DEPARTMENTS (Continued)	 <u> </u>	 7 0 0 0 1.1.	_	<u> </u>	_	7	_	<u> Боранинонко</u>	_	7 0 0 0 1
Primary Health Care	\$ 11,075	\$ 12,833	\$	11,075	\$	1,758	\$	764	\$	2,522
Emergency Medical Services	85	99		85		14		6		19
Environmental Health	3,030	3,511		3,030		481		209		690
Public Guardian/Administrator	1,733	2,009		1,733		275		120		395
Children's Medical Services	2,242	2,598		2,242		356		155		511
Public Health	1,057	1,225		1,057		168		73		241
Health Administration	183	212		183		29		13		42
Animal Services	426	493		426		68		29		97
Military & Veterans' Services	210	244		210		33		15		48
Social Services	39,042	45,239		39,042		6,197		2,694		8,891
Park Operations	 217	 251		217		34	_	15		49
Total Operating Departments	\$ 106,077	\$ 122,916	\$	106,077	\$	16,838	\$	7,320	\$	24,158
NON-GENERAL FUND										
Roads & Bridges - Construction Projects	184	213		184		29		13		42
Roads & Bridges - Maintenance	121	140		121		19		8		27
County Library	26	30		26		4		2		6
Fish & Game Propagation	8	9		8		1		1		2
Community Action Partnership	-	-		-		-		-		-
Behavioral Health	1,660	1,923		1,660		263		115		378
Water Resources Agency	1,941	2,249		1,941		308		134		442
Natividad Medical Center	15,058	17,448		15,058		2,390		1,039		3,429
Parks Lake & Resort Operations	-	-		-		-		-		-
Workmens' Compensation (ISF)	-	-		-		-		-		-
All Others	 1,251	 1,449		1,251		199		86		285
Total Non-General Fund	\$ 20,248	\$ 23,462	\$	20,248	\$	3,214	\$	1,397	\$	4,611
Total	\$ 144,415	\$ 167,339	\$	144,415	\$	22,924	\$	8,717	\$	28,770
Grand Total	\$ 11,397,640	\$ 11,594,301	\$	2,281,407	\$	9,312,894	\$	539,212	\$	7,865,092

<sup>\*</sup> This allocation is based on the total first allocation to operating and non-general county departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018 FACILITIES & FACILITIES MAINTENANCE PROJECTS

## **Allocation Summary**

	Maintenance, Gou Property M	ndskeeping lanagement	Cou	rier	Mail		Total
OPERATING DEPARTMENTS	. roporty	anagomen					
Board of Supervisors	\$	257,297	\$ 3,	323 \$	28	\$	261,149
Office of Emergency Services	*	10,544		)57	2	Ψ	12,602
Office of Community Engagement & Strategic A	Advocacy	-	_,	-	2		2
Economic Development Administration	lavoodoy	(177,776)	2	742	45		(174,989)
Assessor		149,243	,	371	1,154		151,768
Clerk/Recorder		149,243	,	371	926		151,540
Grand Jury		- 10,210	• ,	-	-		-
Assessment Appeals Board		_		_	_		_
Clerk of the Board		21,320	2.	742	49		24,111
Elections		286,477	,	742	146		289,365
Emergency Communications		25,485		057	12		27,554
District Attorney		252,312		583	869		258,765
Child Support Services		_02,0.2		742	2,489		5,231
Public Defender		606,181		742	102		609,026
Coroner		41,428	_,	-			41,428
Sheriff's Correctional Division		1,985,740		_	762		1,986,503
Sheriff		695,872	6.4	473	1,689		704,034
Juvenile Hall		23,400	,	113	-		27,513
Probation		16,068	,	184	609		22,162
Agricultural Commissioner		(58,785)		742	318		(55,724)
Produce Inspection		50	_,	-	-		50
Building Services		-	3.:	236	193		3,430
Planning		-		308	1,229		5,837
Architectural Services		-	,	-	17		17
Resource Management Agency		968,688	3.:	236	8		971,932
Environmental Services		-	-,	-	1		1
Primary Health Care		169,065	15,	541	2,522		187,128
Emergency Medical Services		97,982		068	19		105,070
Environmental Health		159,874		356	690		167,419
Public Guardian/Administrator		52,546	•	(0)	395		52,941
Children's Medical Services		214,587	5,	485 <sup>°</sup>	511		220,582
Public Health		80,901	5,	484	241		86,626
Health Administration		6,386	2,	742	42		9,170
Animal Services		26,575	1,	371	97		28,044
Military & Veterans' Services		61,515	3,	232	48		64,795
Social Services		240,720	18,		8,891		267,852
Agricultural Cooperative Extension		1,109	2,	742	-		3,852
Park Operations		222,115	2,	194	49		224,359
Total Operating Departments	\$	6,586,164	\$ 130,	325 \$	24,158	\$	6,741,147

Based on Actual Costs for the Year Ended June 30, 2018 FACILITIES & FACILITIES MAINTENANCE PROJECTS

## **Allocation Summary**

	Maintenance, Goundskeeping Property Management	 Courier	Mail	 Total
NON-GENERAL FUND	_	 	 	
Roads & Bridges - Construction Projects	\$ 514,583	\$ 6,473	\$ 42	\$ 521,098
Roads & Bridges - Maintenance	-	2,742	27	2,770
County Library	69,334	1,371	6	70,711
IHSS PA-Administration	-	-	-	-
Fish & Game Propagation	-	-	2	2
Office for Employment Training	-	2,742	-	2,742
Workforce Development Board	60,305	-	-	60,305
Behavioral Health	131,483	21,172	378	153,033
Water Resources Agency	183,229	2,360	442	186,031
Natividad Medical Center	-	1,371	3,429	4,800
Superior Court of CA - Mo Co	(188,238)	-	-	(188,238)
Successor Agency	<u>-</u>	-	-	-
Parks Lake & Resort Operations	-	-	-	-
Workmens' Compensation (ISF)	-	-	-	-
Enterprise Resource Planning (ISF)	-	383	-	383
All Others	3,451	758	285	4,494
All Others (Not Occupied)	305,814	 	 	305,814
Total Non-General Fund	\$ 1,079,961	\$ 39,373	\$ 4,611	\$ 1,123,945
TOTAL	\$ 7,666,125	\$ 170,198	\$ 28,770	\$ 7,865,092

Based on Actual Costs for the Year Ended June 30, 2018
AUDITOR-CONTROLLER

### **Explanatory Narrative**

The Office of the Auditor-Controller is an elected position in the Executive Branch of the Monterey County Government. The Auditor-Controller is the Chief Accounting Office for the County of Monterey. The duties of the position are performed under the legal authority primarily set forth in the Government Code beginning with Section 26880 and 26900, the Revenue and Taxation Code and Monterey Code Sections 2.16 and 2.17, and in accordance with Generally Accepted Accounting Principles (GAAP).

The Office of the Auditor-Controller consists of five major divisions: Administration, General Accounting, Disbursements, Systems Management, and Internal Audit. The Office of the Auditor-Controller provides centralized accounting, disbursing, auditing, financial control services, and ERP system to all County departments and special districts governed by the Board of Supervisors. To the extent required by law, it also furnishes these services to the County Superintendent of Schools, local school districts and special districts with independent boards.

The department's operations have been segregated into the eight functional categories shown below. Direct costs for each function were determined from an annual study of staff time and detailed analysis of expenditures in each services and supplies account.

### Department Administration

The Administration division is responsible for department administration and policy guidance, including employee development, personnel, payroll budget development and management, and general secretarial support services. Also, included here is the costs of the office receptionist.

#### Internal Audit

Internal Audit performs statutorily required cash counts of the County treasury, periodic audits of transient occupancy taxes collected by local hotels and motels and reviews of revenues collected by various concessionaires operating on County property. In addition, this group performs audits and reviews of other County departments at the behest of the State, grand jury or the departments themselves. Auditor reports presented to management include objective analyses, appraisals, comments and recommendations on financial operations. The costs of audit work related to taxes and mandated cash counts has been reclassified as general government expense and excluded from allocation.

### Property Tax/General Government/SB 90

The Property Tax division is responsible for calculating property taxes and processing property tax refunds, maintaining the property rolls and tax allocation systems, allocating and accounting for property tax apportionment and assessments. The General Accounting division coordinates countywide SB 90 claiming activities. These activities have been eliminated as unallowable.

#### Disbursements

Accounts Payable division is responsible for processing purchase orders, and making vendor and contract payments. Accounts Payable Division responsibilities also includes processing claims, invoices and contracts, the preparation and posting of accounting entries to record expenditures and costs, and the purchase, drawing and recording of warrants. Allocation of these costs are based on A/P warrants.

#### Cost Plan, General and Expenditure Accounting

General Accounting division is responsible for maintaining the general ledger, budgetary control, enforcing accounting policies, procedures and processes, ensuring financial reporting in accordance with County policies and state and federal guidelines, reconciling fixed asset activity to County inventory, formulation and completion of the mandated County-Wide Cost Allocation Plan (COWCAP), as well as responsible for the preparation of the Comprehensive Annual Financial Report (CAFR). In addition, the General Accounting division calculates Proposition 4 GANN limits for the County and Board of Supervisor governed special districts, administers obligation and debt service bonds, prepares the State Controller and Local Government Financial Transactions Report, performs public safety accounting and reporting for Proposition 172, performs Realignment Sales Tax accounting, apportionment of interest earned on funds in the County Treasury, and provide accounting and fiscal control services for schools. This division is also responsible for Continuing Disclosures related to the County Debt issuances. The allowable costs of these activities have been allocated based on the adjusted expenditures of each user department.

Based on Actual Costs for the Year Ended June 30, 2018 AUDITOR-CONTROLLER

### Explanatory Narrative(Continued) and Costs for Allocation

### Payroll Division

The Payroll division is responsible for preparing bi-weekly payroll, calculates benefits, prepares year-end tax information, reviews and processes employee reimbursement claim payments, and reconciles payroll functions. The Payroll division calculates and reports required payroll taxes, CalPERS payments, employee benefit payments as well as annual IRS and Franchise Tax Board reports. Garnishments, liens, and levies are also processed by the Payroll Division. The total cost of these activities has been allocated according to the number of employees of each user department.

### Systems Division

The Systems division provides procurement, development, implementation and maintenance for countywide and department-administered Enterprise-Resource Planning (ERP) systems in collaboration with staff of the Information Technology department. Among other functions, ERP includes the County's core financial system, budget preparation system, payroll system. The total cost of these activities has been allocated according to the number of employees of each user department.

#### Direct Identified

Direct identified costs are services directly provided by Auditor Controller's Office to other departments. The costs have been allocated based on staff's time records for services rendered.

#### Costs for Allocation

2017 10 ACTUAL EVDENDITUDES

2017-18 ACTUAL EXPENDITURES			
Budget Unit 001-1110-8011 - Auditor-Controller	\$	(9,112)	
Intra & Inter-fund Reimbursement Added Back	4,3	79,308	
Add - Cost Plan Charges (#7301)	5,5	39,297	
Less - Non-Recoverable Liability (#6261)	(	24,123)	
Less - Taxes and Assessments (#7121)		(23) \$	9,885,346
EXTERNAL OVERHEADS			
Building Depreciation		94,561	
Equipment Depreciation		1,686	
Annual County Audit		1,348	97,595
REVENUES RECEIVED			(496,290)
TOTAL FUNCTIONAL COSTS		\$	9,486,651

Based on Actual Costs for the Year Ended June 30, 2018 AUDITOR-CONTROLLER

## **Functional Analysis of Costs**

		Department Admin	 Internal Audit		SB 90/General Government/ Property Taxes	_	Disbursements		Budget/Cost Plan/General Accounting	_	Payroll Division		System Division	Di	irect Identified		Total Department
ACTUAL EXPENDITURES Salaries and Wages	\$	554,854	\$ 144,620	\$	302,077	\$	,	\$	1,001,559	\$	,	\$	887,181	\$	1,121,018	\$	5,195,339
Employee Benefits Services and Supplies	_	368,058 479,974	 51,050 1,470		131,593 2,309	_	100,198 481		412,087 31,659	_	526,507 4,043		513,807 1,957,027		108,253 1,491		2,211,554 2,478,453
Total Direct Costs	\$	1,402,886	\$ 197,140	\$	435,978	\$	402,448	\$	1,445,304	\$	1,412,812	\$	3,358,015	\$	1,230,762	\$	9,885,346
EXTERNAL OVERHEADS																	
Building Depreciation * Equipment Depreciation		10,099 1,686	2,632		5,498 -		5,493		18,229		16,058 -		16,148		20,404		94,561 1,686
Annual Financial Audit		1,348	 	_	<u>-</u>	_	<u>-</u>	_		_	<u>-</u>	_				_	1,348
Total External Overheads	\$	13,133	\$ 2,632	\$	5,498	\$	-,	\$	18,229	\$	,	\$	16,148	\$	20,404	\$	97,595
Total Department Costs		1,416,018	199,773		441,477		407,941		1,463,534		1,428,870		3,374,163		1,251,166		9,982,941
REVENUES RECEIVED		(6,328)	-		(390,420)		-		(99,542)		-		-		-		(496,290)
Allocate Administration (2)		(1,409,690)	 43,933		91,765	_	91,672		304,254	_	268,014		269,508		340,544	_	
TOTAL FUNCTIONAL COSTS Eliminate Unallowable Functions		<u>-</u>	 243,706 (243,706)	_	142,822 (142,822)	_	499,612 		1,668,246 	_	1,696,884 		3,643,671	_	1,591,710 	_	9,486,651 (386,528)
NET COSTS FOR FIRST ALLOCATION	\$	-	\$ 	\$	<u>-</u>	\$	499,612	\$	1,668,246	\$	1,696,884	\$	3,643,671	\$	1,591,710	\$	9,100,124

<sup>\*</sup> Allocated on the basis of salaries and wages.

Based on Actual Costs for the Year Ended June 30, 2018 AUDITOR-CONTROLLER

### Allocation of Costs I - Disbursements

		Allocation	) C	osis i - Disbui	Sem	ents				Other
	A/P Warrants	Total First Allocation		Less: Direct Charges		Net First Allocation		Service Departments		Total Net Allocation
SERVICE DEPARTMENTS	Allocation Base	Schedule 11-2						*		
Administrative Management:										
County Administrative Office & ILA	312	\$ 3,057	\$	-	\$	3,057				
Contracts & Purchasing	39	382		-		382				
Fleet Administration	1,076	10,544		-		10,544				
Human Resources	211	2,068		-		2,068				
Civil Rights Office	66	647		-		647				
Information Technology Service Departments:										
ITD (Information Technology)	960	9,407		-		9,407				
Facilities Management:										
Facilities & Facilities Maintenance Projects	1,264	12,386		-		12,386				
Service Departments:										
Auditor-Controller	4,470	43,801		-		43,801				
Treasurer-Tax Collector	416	4,076		-		4,076				
Revenue Division	1,526	14,953		_		14,953				
County Counsel	205	2,009		-		2,009				
Risk Management	51	500		-		500				
Total Service Departments	10,596	\$ 103,828	\$	_	\$	103,828				
OPERATING DEPARTMENTS										
Board of Supervisors	497	4,870		-		4,870	\$	431	\$	5,301
Office of Emergency Services	99	970		-		970	·	86	·	1,056
Office of Community Engagement & Strategic Advocacy	51	500		-		500		44		544
Laguna Seca Track	162	1,587		-		1,587		141		1,728
Auxiliary Services	3	29		-		29		3		32
Economic Development Administration	227	2,224		-		2,224		197		2,421
Assessor	128	1,254		-		1,254		111		1,365
Clerk/Recorder	217	2,126		-		2,126		188		2,315
Grand Jury	240	2,352		-		2,352		208		2,560
Enterprise Risk	13	127		-		127		11		139
Clerk of the Board	68	666		-		666		59		725
Elections	297	2,910		-		2,910		258		3,168
Emergency Communications	265	2,597		_		2,597		230		2,827
District Attorney	614	6,016		_		6,016		533		6,549
Child Support Services	442	4,331		-		4,331		384		4,715
Public Defender	978	9,583		-		9,583		849		10,432
Coroner	146	1,431		-		1,431		127		1,557
Sheriff's Correctional Division	623	6,105		_		6,105		541		6,645
Sheriff	1,315	12,885		_		12,885		1,141		14,027
Juvenile Hall	977	9,573		-		9,573		848		10,422
Probation	3,854	37,765		-		37,765		3,345		41,110
Agricultural Commissioner	591	5,791		-		5,791		513		6,304
Building Services	302	2,959		_		2,959		262		3,221
Planning	294	2,881		-		2,881		255		3,136
Architectural Services	46	451		-		451		40		491
Resource Management Agency	213	2,087		-		2,087		185		2,272
Environmental Services	106	1,039		-		1,039		92		1,131
Primary Health Care	2,515	24,644		-		24,644		2,183		26,827
,	,	,				,,,,,		,		-,

Based on Actual Costs for the Year Ended June 30, 2018 AUDITOR-CONTROLLER

### Allocation of Costs I - Disbursements

			Allocation	JI C	osis i - Disbui:	Seille	iiio				
	A /D		Tatal Final		Laras Disease		Net Fire		0		Other
	A/P		Total First Allocation		Less: Direct		Net First Allocation		Service		Total Net Allocation
OPERATING DEPARTMENTS (Continued)	Warrants		Allocation		Charges		Allocation		Departments		Allocation
Emergency Medical Services	190	\$	1,862	\$	_	\$	1,862	¢	165	\$	2,027
Environmental Health	865	Φ	8,476	Φ	-	Φ	8,476	φ	751	φ	9,227
Public Guardian/Administrator	127		1,244		-		1,244		110		1,355
Children's Medical Services	237		2,322		-		2,322		206		2,528
Public Health	1,123		2,322 11,004		-		11,004		975		2,526 11,979
Health Administration	384		3,763		-		3,763		333		4,096
Animal Services	396		3,880		-		3,763		344		4,090
Military & Veterans' Services	103		1,009		-		1,009		89		1,099
Social Services	2,214		21,695		-		21,695		1,922		•
	188		1,842		-		1,842		1,922		23,616 2,005
Area Agency on Aging	100		1,042		-		1,042		103		2,005
Agricultural Cooperative Extension	- 717		7,026		-		7,026		622		7,648
Park Operations	21,827	\$	213,879	\$		\$	213,879	\$	18,947	\$	232,825
Total Operating Departments  NON-GENERAL FUND	21,021	Ψ	213,019	Ψ		Ψ	213,079	Ψ	10,347	Ψ	232,023
	697		6,830				6,830		605		7 405
Roads & Bridges - Construction Projects			,		-		,				7,435
Roads & Bridges - Maintenance	1,126 835		11,033		-		11,033		977 725		12,011
County Library			8,182		-		8,182				8,907
IHSS PA-Administration	34		333		-		333		30		363
Fish & Game Propagation	8 62		78		-		78 608		7 54		85
Community Action Partnership			608		-						661
Behavioral Health	1,756		17,207		-		17,207		1,524		18,731
Homeland Security Grant	27		265		-		265		23		288
NGEN Operations & Maintenance	77		755		-		755		67		821
Water Resources Agency	1,093		10,710		-		10,710		949		11,659
Capital Projects	276		2,704		-		2,704		240		2,944
Emergency Communication - NGEN Radio Project	5		49		-		49		4		53
Natividad Medical Center	10,784		105,670		-		105,670		9,361		115,031
Parks Lake & Resort Operations	440		4,311		-		4,311		382		4,693
General Liability Insurance (ISF)	115		1,127		-		1,127		100		1,227
Workmens' Compensation (ISF)	141		1,382		-		1,382		122		1,504
Benefits Programs Fund (ISF)	223		2,185		-		2,185		194		2,379
Enterprise Resource Planning (ISF)	31		304		-		304		27		331
Vehicle Replacement Planning (ISF)	26		255		-		255		23		277
All Others	808	Φ.	7,917	Φ.	3,000	Φ.	4,917	Φ.	701	<u></u>	5,619
Total Non-General Fund	18,564	\$	181,905	\$	3,000	\$	178,905	\$	16,114	\$	195,019
Total	50,987	\$	499,612	\$	3,000	\$	496,612	\$	35,061	\$	427,845

<sup>\*</sup> This allocation is based on the first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018 AUDITOR-CONTROLLER

## Allocation of Costs II - Budget/Cost Plan/General Accounting

		Alloc	atio	on of Costs II -	Биа	get/Cost Plan/	Gene	rai Accountii				
	Adjusted			Total First		Loon Direct		Net First		Other Service		Total Net
		Expenditure		Allocation		Less: Direct Charges		Allocation		Departments		Allocation
	Δ11	ocation Base	_	Schedule 13-2	-	Charges		Allocation	_	*		Allocation
SERVICE DEPARTMENTS	ΛII	ocation base		Scriedule 13-2								
Administrative Management:												
County Administrative Office & ILA	\$	4,088,356	\$	7,229	\$	_	\$	7,229				
Contracts & Purchasing	Ψ	997,877	Ψ	1,764	Ψ	_	Ψ	1,764				
Fleet Administration		4,818,493		8,520		_		8,520				
Human Resources		4,898,445		8,661		_		8,661				
Civil Rights Office		853,621		1,509				1,509				
Information Technology Service Departments:		000,021		1,000				1,000				
ITD (Information Technology)		20,473,648		36,202		_		36,202				
Facilities Management:		20, 0,0 .0		00,202				00,202				
Facilities & Facilities Maintenance Projects		9,752,955		17,245		-		17,245				
Other Service Departments:		0,.02,000		,				,				
Auditor-Controller		9,323,194		16,485		-		16,485				
Treasurer-Tax Collector		3,896,847		6,890		-		6,890				
Revenue Division		3,407,462		6,025		-		6,025				
County Counsel		6,331,905		11,196		-		11,196				
Risk Management		1,156,832		2,046		-		2,046				
Total Service Departments	\$	69,999,635	\$	123,773	\$	_	\$	123,773				
OPERATING DEPARTMENTS	<del></del>		_	•			<u></u>	· · · · ·				
Board of Supervisors		3,196,202		5,652		_		5,652	\$	501	\$	6,152
Office of Emergency Services		856,676		1,515		-		1,515	*	134	*	1,649
Office of Community Engagement & Strategic Advocacy		540,548		956		-		956		85		1,040
Laguna Seca Track		2,568,530		4,542		-		4,542		402		4,944
Auxiliary Services		5,786		10		-		10		1		11
Economic Development Administration		4,287,928		7,582		-		7,582		672		8,254
Assessor		5,208,686		9,210		-		9,210		816		10,026
Clerk/Recorder		2,506,493		4,432		-		4,432		393		4,825
Grand Jury		133,093		235		-		235		21		256
Enterprise Risk		10,257		18		-		18		2		20
Assessment Appeals Board		· -		-		-		-		_		-
Clerk of the Board		678,077		1,199		-		1,199		106		1,305
Elections		3,616,547		6,395		-		6,395		566		6,961
Emergency Communications		10,746,353		19,002		-		19,002		1,683		20,685
District Attorney		25,294,960		44,727		-		44,727		3,962		48,689
Child Support Services		10,312,456		18,234		-		18,234		1,615		19,850
Public Defender		11,985,550		21,193		-		21,193		1,877		23,070
Coroner		1,931,146		3,415		-		3,415		302		3,717
Sheriff's Correctional Division		51,351,095		90,799		-		90,799		8,043		98,843
Sheriff		41,590,793		73,541		-		73,541		6,515		80,056
Juvenile Hall		18,907,194		33,432		-		33,432		2,962		36,393
Probation		22,171,680		39,204		-		39,204		3,473		42,677
Agricultural Commissioner		9,040,530		15,985		-		15,985		1,416		17,402
Produce Inspection		902,652		1,596		-		1,596		141		1,737
•		, -		,				,				,

Based on Actual Costs for the Year Ended June 30, 2018 AUDITOR-CONTROLLER

## Allocation of Costs II - Budget/Cost Plan/General Accounting

										Other		
		Adjusted		Total First		Less: Direct		Net First		Service		Total Net
		Expenditure		Allocation	_	Charges		Allocation	_	Departments		Allocation
OPERATING DEPARTMENTS (Continued)												
Building Services	\$	6,358,022	\$	11,242	\$	-	\$	11,242	\$	996	\$	12,238
Planning		4,327,843		7,652		-		7,652		678		8,330
Architectural Services		768,410		1,359		-		1,359		120		1,479
Resource Management Agency		4,035,041		7,135		-		7,135		632		7,767
Environmental Services		1,136,072		2,009		-		2,009		178		2,187
Primary Health Care		40,509,452		71,629		-		71,629		6,345		77,974
Emergency Medical Services		2,045,059		3,616		-		3,616		320		3,936
Environmental Health		8,204,340		14,507		-		14,507		1,285		15,792
Public Guardian/Administrator		1,376,602		2,434		-		2,434		216		2,650
Children's Medical Services		6,109,528		10,803		-		10,803		957		11,760
Public Health		18,211,058		32,201		-		32,201		2,853		35,053
Health Administration		7,207,736		12,745		-		12,745		1,129		13,874
Animal Services		1,647,762		2,914		-		2,914		258		3,172
Military & Veterans' Services		1,005,340		1,778		-		1,778		157		1,935
Social Services		106,605,689		188,500		-		188,500		16,698		205,199
Area Agency on Aging		2,245,606		3,971		-		3,971		352		4,322
Agricultural Cooperative Extension		375,386		664		-		664		59		723
Park Operations		3,757,563		6,644	_	<u>-</u>		6,644	_	589		7,233
Total Operating Departments	\$	443,769,741	\$	784,674	\$	<u> </u>	\$	784,674	\$	69,511	\$	854,185
NON-GENERAL FUND												
Roads & Bridges - Construction Projects		9,278,639		16,406		-		16,406		1,453		17,860
Roads & Bridges - Maintenance		11,857,960		20,967		-		20,967		1,857		22,825
County Library		7,740,848		13,687		-		13,687		1,213		14,900
IHSS PA-Administration		908,700		1,607		-		1,607		142		1,749
Fish & Game Propagation		46,535		82		-		82		7		90
Office for Employment Training		2,662,643		4,708		-		4,708		417		5,125
Community Action Partnership		530,782		939		-		939		83		1,022
Workforce Development Board		2,063,363		3,648		-		3,648		323		3,972
Behavioral Health		100,672,566		178,009		-		178,009		15,769		193,778
Homeland Security Grant		410,370		726		-		726		64		790
NGEN Operations & Maintenance		1,001,706		1,771		-		1,771		157		1,928
Water Resources Agency		17,574,169		31,075		-		31,075		2,753		33,827
Capital Projects		1,640,888		2,901		-		2,901		257		3,158
Emergency Communication - NGEN Radio Project		136,475		241		-		241		21		263
Natividad Medical Center		250,116,330		442,256		-		442,256		39,177		481,433
Parks Lake & Resort Operations		2,758,638		4,878		-		4,878		432		5,310
General Liability Insurance (ISF)		4,992,563		8,828		-		8,828		782		9,610
Workmens' Compensation (ISF)		4,184,783		7,400		-		7,400		655		8,055
Benefits Programs Fund (ISF)		5,475,270		9,681		-		9,681		858		10,539
Enterprise Resource Planning (ISF)		1,343,325		2,375		-		2,375		210		2,586
All Others	_	4,305,213	_	7,612	_	<u> </u>	_	7,612	_	674	_	8,287
Total Non-General Fund	\$	429,701,763	\$	759,799	\$		\$	759,799	\$	67,307	\$	827,106
Total	\$	943,471,139	\$	1,668,246	\$		\$	1,668,246	\$	136,818	\$	1,681,291

<sup>\*</sup> This allocation is based on the first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018 AUDITOR-CONTROLLER

## Allocation of Costs III - Payroll, System Division & Direct Identified

	Allocati	OII (	oi Costs III - Pa	iyi O	ii, Systeiii Divi:	SION	& Direct ident		her		
	Number of Employees		Total First Allocation	_	Less: Direct Charges		Net First Allocation	Serv Departme	ice		Total Net Allocation
SERVICE DEPARTMENTS	Allocation Base		Schedule 13-2								
Administrative Management:											
County Administrative Office & ILA	22.00	Ф	25,055	¢	14,408	¢	10,647				
Contracts & Purchasing	8.00	Ψ	9,111	Ψ	5,894	Ψ	3,217				
Fleet Administration	21.00		23,916		12,443		11,473				
Human Resources	32.00		36,444		18,665		17,779				
Civil Rights Office	6.00		6,833		3,275		3,559				
Information Technology Service Departments:	0.00		0,033		3,273		3,339				
ITD (Information Technology)	94.00		107,053		70,076		36,977				
Facilities Management:	34.00		107,033		70,070		30,977				
Facilities & Facilities Maintenance Proj	34.50		39,291		23,904		15,386				
Other Service Departments:	34.50		39,291		23,904		15,566				
Auditor-Controller	51.80		58,993		37,985		21,008				
Treasurer-Tax Collector	21.00		23,916		27,506		(3,590)				
Revenue Division	23.00		26,194		2,620		23,574				
County Counsel	33.00		37,582		21,285		16,298				
Risk Management	10.00		11,389		7,204		4,185				
Total Service Departments	356.30	\$	405,777	\$	245,266	\$	160,511				
OPERATING DEPARTMENTS		Ψ	400,111	Ψ	243,200	Ψ	100,511				
Board of Supervisors	20.00		22,777		13,098		9,679	¢ 20	)18	ď	11,697
Office of Emergency Services	5.00		5,694		3,275		2,420		504	Ф	2,924
Office of Community Engagement & Strategic Advocacy	2.00		2,278		1,965		313		202		2,924 515
, , , ,	8.00		2,276 9,111		5,894		3,217		202 307		4,024
Economic Development Administration			-				,				
Assessor Clerk/Recorder	44.00		50,110		34,711		15,399		139		19,839 9,942
	17.00		19,361		11,134		8,227	1,7	715		,
Grand Jury	-		4.555		327		(327)		-		(327)
Clerk of the Board	4.00		4,555		3,275		1,281		104		1,684
Elections	12.00		13,666		7,859		5,807	1,2			7,018
Emergency Communications	65.00		74,026		49,119		24,907		558		31,465
District Attorney	140.00		159,441		96,273		63,168	14,1			77,293
Child Support Services	88.64		100,946		64,182		36,764	,	942		45,707
Public Defender	51.50		58,651		31,436		27,216	,	196		32,411
Coroner	7.00		7,972		4,584		3,388		706		4,094
Sheriff's Correctional Division	232.00		264,216		156,525		107,692	23,4			131,097
Sheriff	199.00		226,634		137,652		88,982	20,0			109,058
Juvenile Hall	124.00		141,219		92,671		48,549	12,5			61,059
Probation	144.00		163,996		99,220		64,777	14,5			79,304
Agricultural Commissioner	62.00		70,610		45,844		24,765		255		31,020
Produce Inspection	6.00		6,833		11,134		(4,300)	6	605		(3,695)

# COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2020 Based on Actual Costs for the Year Ended June 30, 2018

AUDITOR-CONTROLLER

## Allocation of Costs III - Payroll, System Division & Direct Identified

	Number of		Total First	Less: Direct	Net First	Service	Total Net
_	Employees	_	Allocation	Charges	 Allocation	Departments	 Allocation
OPERATING DEPARTMENTS (Continued)			Schedule 13-2				
Building Services	49.00	\$	55,804	\$ 37,330	\$ 18,474	\$ 4,943	\$ 23,418
Planning	21.00		23,916	16,373	7,543	2,119	9,662
Architectural Services	4.00		4,555	3,929	626	404	1,030
Resource Management Agency	28.00		31,888	20,957	10,931	2,825	13,756
Environmental Services	6.00		6,833	4,584	2,249	605	2,854
Primary Health Care	266.33		303,308	219,429	83,878	26,869	110,747
Emergency Medical Services	8.00		9,111	4,704	4,407	807	5,214
Environmental Health	56.80		64,687	38,105	26,582	5,730	32,313
Public Guardian/Administrator	8.00		9,111	6,549	2,562	807	3,369
Children's Medical Services	26.33		29,981	35,365	(5,385)	2,656	(2,729)
Public Health	96.15		109,502	88,086	21,416	9,700	31,116
Health Administration	45.85		52,217	36,140	16,077	4,626	20,702
Animal Services	13.50		15,375	8,678	6,697	1,362	8,059
Military & Veterans' Services	9.00		10,250	5,239	5,010	908	5,918
Social Services	790.00		899,702	575,671	324,032	79,701	403,732
Area Agency on Aging	3.00		3,417	-	3,417	303	3,719
Agricultural Cooperative Extension	2.00		2,278	2,620	(342)	202	(140)
Park Operations	17.00		19,361	15,718	3,643	1,715	5,358
Total Operating Departments	2,681.09	\$	3,053,393	\$ 1,989,654	\$ 1,063,738	\$ 270,487	\$ 1,334,225
NON-GENERAL FUND							
Roads & Bridges - Construction Projects	18.00		20,500	13,753	6,746	1,816	8,562
Roads & Bridges - Maintenance	61.43		69,960	44,534	25,426	6,197	31,624
County Library	53.50		60,929	44,534	16,395	5,397	21,792
IHSS PA-Administration	7.00		7,972	-	7,972	706	8,678
Office for Employment Training	19.00		21,638	20,302	1,336	1,917	3,253
Community Action Partnership	-		-	-	-	-	-
Workforce Development Board	7.00		7,972	6,549	1,423	706	2,129
Behavioral Health	352.43		401,364	269,454	131,910	35,555	167,465
Water Resources Agency	33.00		37,582	31,436	6,147	3,329	9,476
Natividad Medical Center	1,086.63		1,237,523	754,233	483,290	109,627	592,917
Parks Lake & Resort Operations	-		-	-	-	-	-
Enterprise Resource Planning (ISF)	-		1,591,710	950,423	641,287	141,003	782,289
All Others	14.00		15,944	9,169	 6,775	1,412	 8,188
Total Non-General Fund	1,651.99	\$	3,473,095	\$ 2,144,388	\$ 1,328,707	\$ 307,666	\$ 1,636,373
Total _	4,689.37	\$	6,932,265	\$ 4,379,308	\$ 2,552,957	\$ 578,153	\$ 2,970,598
Grand Total		\$	9,100,124	\$ 4,382,308	\$ 4,717,815	\$ 750,032	\$ 5,079,734

<sup>\*</sup> This allocation is based on the first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018 AUDITOR-CONTROLLER

## **Allocation Summary**

	Disbursements	Budget/Cost Plan/General Accounting	Payroll/ Systems	Total
OPERATING DEPARTMENTS				
Board of Supervisors	\$ 5,301	\$ 6,152	\$ 11,697	\$ 23,150
Office of Emergency Services	1,056	1,649	2,924	5,629
Office of Community Engagement & Strategic Advocacy	544	1,040	515	2,099
Laguna Seca Track	1,728	4,944	-	6,672
Auxiliary Services	32	11	-	43
Economic Development Administration	2,421	8,254	4,024	14,699
Assessor	1,365	10,026	19,839	31,230
Clerk/Recorder	2,315	4,825	9,942	17,081
Grand Jury	2,560	256	(327)	2,489
Enterprise Risk	139	20	-	158
Assessment Appeals Board	-	-	-	-
Clerk of the Board	725	1,305	1,684	3,715
Elections	3,168	6,961	7,018	17,147
Emergency Communications	2,827	20,685	31,465	54,977
District Attorney	6,549	48,689	77,293	132,531
Child Support Services	4,715	19,850	45,707	70,271
Public Defender	10,432	23,070	32,411	65,914
Coroner	1,557	3,717	4,094	9,368
Sheriff's Correctional Division	6,645	98,843	131,097	236,585
Sheriff	14,027	80,056	109,058	203,141
Juvenile Hall	10,422	36,393	61,059	107,873
Probation	41,110	42,677	79,304	163,091
Agricultural Commissioner	6,304	17,402	31,020	54,726
Produce Inspection	-	1,737	(3,695)	(1,958)
Building Services	3,221	12,238	23,418	38,877
Planning	3,136	8,330	9,662	21,128
Architectural Services	491	1,479	1,030	2,999
Resource Management Agency	2,272	7,767	13,756	23,795
Environmental Services	1,131	2,187	2,854	6,172
Primary Health Care	26,827	77,974	110,747	215,548
Emergency Medical Services	2,027	3,936	5,214	11,177
Environmental Health	9,227	15,792	32,313	57,332
Public Guardian/Administrator	1,355	2,650	3,369	7,373
Children's Medical Services	2,528	11,760	(2,729)	11,559
Public Health	11,979	35,053	31,116	78,148
Health Administration	4,096	13,874	20,702	38,672
Animal Services	4,224	3,172	8,059	15,455

# COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2020 Based on Actual Costs for the Year Ended June 30, 2018

AUDITOR-CONTROLLER

## **Allocation Summary**

				Budget/Cost Plan/General		Payroll/		
	Dis	bursements	_	Accounting		Systems		Total
OPERATING DEPARTMENTS (Continued)	_		_		_		_	
Military & Veterans' Services	\$	1,099	\$	1,935	\$	5,918	\$	8,952
Social Services		23,616		205,199		403,732		632,547
Area Agency on Aging		2,005		4,322		3,719		10,047
Agricultural Cooperative Extension				723		(140)		582
Park Operations		7,648	_	7,233	_	5,358	_	20,239
Total Operating Departments	\$	232,825	\$	854,185	\$	1,334,225	\$	2,421,235
NON-GENERAL FUND								
Roads & Bridges - Construction Projects		7,435		17,860		8,562		33,857
Roads & Bridges - Maintenance		12,011		22,825		31,624		66,459
County Library		8,907		14,900		21,792		45,599
IHSS PA-Administration		363		1,749		8,678		10,790
Fish & Game Propagation		85		90		-		175
Office for Employment Training		-		5,125		3,253		8,378
Community Action Partnership		661		1,022		-		1,683
Workforce Development Board		-		3,972		2,129		6,101
Behavioral Health		18,731		193,778		167,465		379,974
Homeland Security Grant		288		790		-		1,078
NGEN Operations & Maintenance		821		1,928		-		2,749
Water Resources Agency		11,659		33,827		9,476		54,962
Capital Projects		2,944		3,158		-		6,102
Emergency Communication - NGEN Radio Project		53		263		-		316
Natividad Medical Center		115,031		481,433		592,917		1,189,381
Parks Lake & Resort Operations		4,693		5,310		-		10,003
General Liability Insurance (ISF)		1,227		9,610		-		10,837
Workmens' Compensation (ISF)		1,504		8,055		-		9,559
Benefits Programs Fund (ISF)		2,379		10,539		-		12,918
Enterprise Resource Planning (ISF)		331		2,586		782,289		785,206
Vehicle Replacement Planning (ISF)		277		-		-		277
All Others		5,619		8,287		8,188		22,093
Total Non-General Fund	\$	195,019	\$	827,106	\$	1,636,373	\$	2,658,499
Total	\$	427,845	\$	1,681,291	\$	2,970,598	\$	5,079,734

Based on Actual Costs for the Year Ended June 30, 2018 TREASURER-TAX COLLECTOR

### **Explanatory Narrative**

The Department of the Treasurer-Tax Collector includes three divisional units: Property Tax, Treasury and Revenue Division under one appropriation unit. The Revenue Division's allocation is presented separately in the next schedule. The Treasurer-Tax Collector is responsible for the collection of property taxes and other taxes, fines and fees, and the oversight of banking and investment services.

### **Treasury Activities**

Allowable Treasury costs are based on the analysis of disbursing, receipting, and monthly time study data. Costs are allocated based on the number of checks drawn on the County Treasury using accounts payable warrants.

#### Investing

The Treasury safeguards and invests all deposits for the County of Monterey, the County's school districts and various special districts, and manages a pooled investment portfolio that provides for the safety and liquidity of all cash assets. These investment functions are treated as unallowable.

### **Property Tax Collection**

Property Tax administers and enforces State law and County code providing for the collection of all county property taxes, and unincorporated County Transient Occupancy Taxes (TOT). These activities are excluded from the cost plan.

#### Cannabis Activities

Effective April 1, 2017, the Property Tax unit is also responsible for administration of the County's Business License Ordinance, including initial issuance, annual review, and renewal of Business Licenses for all cannabis related operations permitted in unincorporated areas of the County. These cannabis related activities are deemed unallowable and consequently excluded from the cost plan.

## **Costs for Allocation**

2017-18 ACTUAL EXPENDITURES			
Budget Unit 001-1170-8263 - Tax Collector	\$ 2,407,5	45	
Budget Unit 001-1170-8266 - Treasurer	1,209,6	91	
Intra & Inter-fund Reimbursement Added Back	501,4	66	
Add - Cost Plan Charges (#7301)	297,1	88	
Less - Non-Recoverable Liability (#6261)	(9,1	56) \$	4,406,733
EXTERNAL OVERHEADS			
Building Depreciation	97,7	'13	
Equipment Depreciation	52,8	64	
Annual County Audit		63	151,141
REVENUES RECEIVED			(1,893,285)
TOTAL FUNCTIONAL COSTS		\$	2,664,589

# COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2020 Based on Actual Costs for the Year Ended June 30, 2018

TREASURER-TAX COLLECTOR

## **Functional Analysis of Costs**

	A	Department dministration	 Treasury Activities	 Investing	 Property Tax Collection		Cannabis Activities	 Total Department
ACTUAL EXPENDITURES Salaries and Wages Employee Benefits * Services and Supplies Total Direct Costs	\$	358,140 185,655 - 543,795	\$ 221,497 114,821 627,541 963,858	\$ 138,967 72,039 400,789 611,795	\$ 988,978 512,672 634,692 2,136,342	\$	99,411 51,533 - 150,944	\$ 1,806,992 936,720 1,663,021 4,406,733
EXTERNAL OVERHEADS  Building Depreciation *  Equipment Depreciation *  Annual Financial Audit *		19,366 10,478 112	11,977 6,480 69	7,515 4,066 43	53,479 28,933 308		5,376 2,908 31	97,713 52,864 563
Total External Overheads	\$	29,956	\$ 18,526	\$ 11,623	\$ 82,720	\$	8,315	\$ 151,141
REVENUES RECEIVED Allocate Department Administration*		(16,228) (557,522)	 - 85,232	 (904,913) 53,475	 (972,143) 380,561	_	- 38,254	 (1,893,285)
TOTAL FUNCTIONAL COSTS Eliminate Unallowable Functions		-	 1,067,617	 (228,020) 228,020	 1,627,480 (1,627,480)	_	197,513 (197,513)	 2,664,589 (1,596,972)
TOTAL COSTS FOR FIRST ALLOCATION	\$		\$ 1,067,617	\$ 	\$ 	\$		\$ 1,067,617

<sup>\*</sup> Allocated on the basis of salaries and wages.

Based on Actual Costs for the Year Ended June 30, 2018 TREASURER-TAX COLLECTOR

## **Allocation of Costs - Treasury Activities**

Marantis   Allocation Base		A/P		First			Net First	Other Service	Total Net
Marinistrative Management		Warrants	_	Allocation		Charges	 Allocation	 Departments	 Allocation
County Administrative Office & ILA		Allocation Base						*	
Country Administrative Office & ILA									
Purchasin   1,076	S Company of the comp								
Pleat Administration	County Administrative Office & ILA		\$	,	\$	-	\$		
Human Resources	Contracts & Purchasing					-			
Civil Rights Office   Technology Service Departments:				·		-			
Information Technology Service Departments:	Human Resources			,		-	,		
Facilities Mantenance Projects	<u> </u>	66		1,382		-	1,382		
Facilities Management: Facilities A Facilities Maintenance Projects  Pacilities A Facilities Maintenance Projects  Audtor-Controller  Audtor-Controller  Audtor-Controller  Audtor-Controller  Treasurer-Tax Collector  4 16 8,711 9,871 1,881 1	<del></del>								
Pacilities & Facilities Maintenance Projects   1,264   26,467	ITD (Information Technology)	960		20,101		-	20,101		
Other Service Departments:         4,470         93,597         -         93,597         -         93,597         -         8,711         -         Revenue Division         1,526         31,526         31,531         764         31,189         -         -         4,729         -         4,292         -         4,292         -         4,292         -         1,068         -         1,108         -         1,108         -         1,108         -         -         1,108         -									
Audifor-Controller	Facilities & Facilities Maintenance Projects	1,264		26,467		-	26,467		
Treasurer-Tax Collector	Other Service Departments:								
Revenue Division	Auditor-Controller	4,470		93,597		-	93,597		
County Counsel Risk Management         205 1,089         4,292 221,870         -         4,292 221,100         -         4,292 221,100         -         1,088 221,100           Total Service Departments           DETERTING DEPARTMENTS           Board of Supervisors         497         10,407         -         10,407         \$ 567         \$ 10,974           Office of Emergency Services         99         2,073         -         2,073         113         2,186           Office of Community Engagement & Strategic Advocacy         51         1,088         -         1,088         58         1,126           Laguna Seca Track         162         3,392         -         63         3         66         3,577           Auxiliary Services         3         63         -         63         3         66           Economic Development Administration         227         4,753         -         4,53         259         5,012           Assessor         128         2,680         -         2,680         146         2,826           Clerk (Necorder         217         4,544         520         4,024         242         2,826           Clerk (The Board         68         1,424	Treasurer-Tax Collector	416		8,711		-	8,711		
Risk Management   1,069	Revenue Division	1,526		31,953		764	31,189		
Total Service Departments         10,596         221,870         \$ 764         \$ 221,106           OPERATING DEPARTMENTS         8         497         10,407         -         10,407         \$ 567         \$ 10,974           Office of Emergency Services         99         2,073         -         2,073         113         2,186           Office of Community Engagement & Strategic Advocacy         51         1,068         -         1,068         58         1,126           Laguna Seca Track         162         3,392         -         3,392         185         3,577           Auxiliary Services         3         63         -         63         3         66           Economic Development Administration         227         4,753         -         4,763         259         5,012           Assessor         128         2,680         -         2,680         146         2,826           Clerk/Recorder         217         4,544         520         4,024         248         4,271           Grand Jury         240         5,025         -         5,025         274         5,299           Enterprise Risk         13         272         272         15         287	County Counsel					-			
Peratting Departments	Risk Management		_			<u>-</u>			
Board of Supervisors         497         10,407         -         10,407         567         \$ 10,974           Office of Emergency Services         99         2,073         -         2,073         113         2,186           Office of Community Engagement & Strategic Advocacy         51         1,068         -         1,068         58         1,126           Laguna Seca Track         162         3,392         -         3,392         185         3,577           Auxiliary Services         3         63         -         63         3         66           Economic Development Administration         227         4,753         -         4,753         259         5,012           Assessor         128         2,680         -         2,680         146         2,826           Clerk/Recorder         217         4,544         520         4,024         248         4,271           Grand Jury         240         5,025         -         5,025         272         15         2,297           Enterprise Risk         13         272         -         272         15         2,826           Clerk of the Board         68         1,424         -         1,424         3	Total Service Departments	10,596	_	221,870	\$	764	\$ 221,106		
Office of Emergency Services         99         2,073         -         2,073         113         2,186           Office of Community Engagement & Strategic Advocacy         51         1,088         -         1,068         58         1,126           Laguna Seca Track         162         3,392         -         3,392         185         3,577           Auxiliary Services         3         63         -         63         3         66           Economic Development Administration         227         4,753         -         4,753         259         5,012           Assessor         128         2,680         -         2,680         146         2,826           Clerk/Recorder         217         4,544         520         4,024         248         4,271           Grand Jury         240         5,025         -         5,025         274         5,299           Enterprise Risk         13         272         -         5,025         274         5,299           Clerk of the Board         68         1,424         -         1,424         78         1,501           Elections         297         6,219         -         6,219         339         6,558	OPERATING DEPARTMENTS								
Office of Community Engagement & Strategic Advocacy         51         1,068         -         1,068         58         1,126           Laguna Seca Track         162         3,392         -         3,392         185         3,577           Auxiliary Services         3         63         -         63         3         66           Economic Development Administration         227         4,753         -         4,753         259         5,012           Assessor         128         2,680         -         2,680         146         2,826           Clerk/Recorder         217         4,544         520         4,024         248         4,271           Grand Jury         240         5,025         -         5,025         274         5,299           Enterprise Risk         13         272         -         272         15         287           Clerk of the Board         68         1,424         -         1,424         78         1,501           Elections         297         6,219         -         6,219         339         6,558           Emergency Communications         265         5,549         -         12,857         701         13,557	Board of Supervisors	497		10,407		-	10,407	\$ 567	\$ 10,974
Laguna Seca Track         162         3,392         -         3,392         185         3,577           Auxiliary Services         3         63         -         63         3         66           Economic Development Administration         227         4,753         -         4,753         259         5,012           Assessor         128         2,680         -         2,680         146         2,826           Clerk/Recorder         217         4,544         520         4,024         248         4,271           Grand Jury         240         5,025         -         5,025         274         5,299           Enterprise Risk         13         272         -         272         15         287           Clerk of the Board         68         1,424         -         1,424         78         1,501           Elections         297         6,219         -         5,549         302         5,851           Emergency Communications         265         5,549         -         5,549         302         5,851           District Attorney         614         12,857         -         12,857         701         13,557           Child Support Servi	Office of Emergency Services	99		2,073		-	2,073	113	2,186
Auxiliary Services         3         63         -         63         3         66           Economic Development Administration         227         4,753         -         4,753         259         5,012           Assessor         128         2,680         -         2,680         146         2,826           Clerk/Recorder         217         4,544         520         4,024         248         4,271           Grand Jury         240         5,025         -         5,025         274         5,299           Enterprise Risk         13         272         -         272         15         287           Clerk of the Board         68         1,424         -         1,424         78         1,501           Elections         297         6,219         -         6,219         339         6,558           Emergency Communications         265         5,549         -         5,549         302         5,851           District Attorney         614         12,857         -         12,857         701         13,557           Child Support Services         442         9,255         -         9,255         505         9,760           Public Defende	Office of Community Engagement & Strategic Advocacy	51		1,068		-	1,068	58	1,126
Economic Development Administration         227         4,753         -         4,753         259         5,012           Assessor         128         2,680         -         2,680         146         2,826           Clerk/Recorder         217         4,544         520         4,024         248         4,271           Grand Jury         240         5,025         -         5,025         274         5,299           Enterprise Risk         13         272         -         272         15         287           Clerk of the Board         68         1,424         -         1,424         78         1,501           Elections         297         6,219         -         6,219         339         6,558           Emergency Communications         265         5,549         -         5,549         302         5,851           District Attorney         614         12,857         -         12,857         701         13,557           Child Support Services         442         9,255         -         9,255         505         9,760           Public Defender         978         20,478         -         20,478         1,116         21,595 <td< td=""><td>Laguna Seca Track</td><td>162</td><td></td><td>3,392</td><td></td><td>-</td><td>3,392</td><td>185</td><td>3,577</td></td<>	Laguna Seca Track	162		3,392		-	3,392	185	3,577
Assessor         128         2,680         -         2,680         146         2,826           Clerk/Recorder         217         4,544         520         4,024         248         4,271           Grand Jury         240         5,025         -         5,025         274         5,299           Enterprise Risk         13         272         -         272         15         287           Clerk of the Board         68         1,424         -         1,424         78         1,501           Elections         297         6,219         -         6,219         339         6,558           Emergency Communications         265         5,549         -         6,219         302         5,851           District Attorney         614         12,857         -         12,857         701         13,557           Child Support Services         442         9,255         -         9,255         505         9,760           Public Defender         978         20,478         -         20,478         1,116         21,595           Coroner         146         3,057         -         3,057         167         3,057         167         3,224	Auxiliary Services	3		63		-	63	3	66
Clerk/Recorder         217         4,544         520         4,024         248         4,271           Grand Jury         240         5,025         -         5,025         274         5,299           Enterprise Risk         13         272         -         272         15         287           Clerk of the Board         68         1,424         -         1,424         78         1,501           Elections         297         6,219         -         6,219         339         6,558           Emergency Communications         265         5,549         -         5,549         302         5,851           District Attorney         614         12,857         -         12,857         701         13,557           Child Support Services         442         9,255         -         9,255         505         9,760           Public Defender         978         20,478         -         20,478         1,116         21,595           Coroner         146         3,057         -         3,057         167         3,027         711         13,738           Sheriff         1,315         27,535         226         27,309         1,501         28,810     <	Economic Development Administration	227		4,753		-	4,753	259	5,012
Grand Jury         240         5,025         -         5,025         274         5,299           Enterprise Risk         13         272         -         272         15         287           Clerk of the Board         68         1,424         -         1,424         78         1,501           Elections         297         6,219         -         6,219         339         6,558           Emergency Communications         265         5,549         -         5,549         302         5,851           District Attorney         614         12,857         -         12,857         701         13,557           Child Support Services         442         9,255         -         9,255         505         9,760           Public Defender         978         20,478         -         20,478         1,116         21,595           Coroner         146         3,057         -         3,057         167         3,027         711         13,738           Sheriff S Correctional Division         623         13,045         18         13,027         711         13,738           Sheriff S Correctional Division         3,854         80,699         -         80,699 <td< td=""><td>Assessor</td><td>128</td><td></td><td>2,680</td><td></td><td>-</td><td>2,680</td><td>146</td><td>2,826</td></td<>	Assessor	128		2,680		-	2,680	146	2,826
Enterprise Risk         13         272         -         272         15         287           Clerk of the Board         68         1,424         -         1,424         78         1,501           Elections         297         6,219         -         6,219         339         6,558           Emergency Communications         265         5,549         -         5,549         302         5,851           District Attorney         614         12,857         -         12,857         701         13,557           Child Support Services         442         9,255         -         9,255         505         9,760           Public Defender         978         20,478         -         20,478         1,116         21,595           Coroner         146         3,057         -         3,057         167         3,224           Sheriff's Correctional Division         623         13,045         18         13,027         711         13,738           Sheriff         1,315         27,535         226         27,309         1,501         28,810           Juvenile Hall         977         20,457         -         20,457         1,115         21,573	Clerk/Recorder	217		4,544		520	4,024	248	4,271
Clerk of the Board         68         1,424         -         1,424         78         1,501           Elections         297         6,219         -         6,219         339         6,558           Emergency Communications         265         5,549         -         5,549         302         5,851           District Attorney         614         12,857         -         12,857         701         13,557           Child Support Services         442         9,255         -         9,255         505         9,760           Public Defender         978         20,478         -         20,478         1,116         21,595           Coroner         146         3,057         -         3,057         167         3,224           Sheriff's Correctional Division         623         13,045         18         13,027         711         13,738           Sheriff         1,315         27,535         226         27,309         1,501         28,810           Juvenile Hall         977         20,457         -         20,457         1,115         21,573           Probation         3,854         80,699         -         80,699         4,399         85,098	Grand Jury	240		5,025		-	5,025	274	5,299
Elections         297         6,219         -         6,219         339         6,558           Emergency Communications         265         5,549         -         5,549         302         5,851           District Attorney         614         12,857         -         12,857         701         13,557           Child Support Services         442         9,255         -         9,255         505         9,760           Public Defender         978         20,478         -         20,478         1,116         21,595           Coroner         146         3,057         -         3,057         167         3,224           Sheriff's Correctional Division         623         13,045         18         13,027         711         13,738           Sheriff         1,315         27,535         226         27,309         1,501         28,810           Juvenile Hall         977         20,457         -         20,457         1,115         21,573           Probation         3,854         80,699         -         80,699         4,399         85,098           Agricultural Commissioner         591         12,375         38         12,337         675         13,012	Enterprise Risk	13		272		-	272	15	287
Emergency Communications         265         5,549         -         5,549         302         5,851           District Attorney         614         12,857         -         12,857         701         13,557           Child Support Services         442         9,255         -         9,255         505         9,760           Public Defender         978         20,478         -         20,478         1,116         21,595           Coroner         146         3,057         -         3,057         167         3,224           Sheriff's Correctional Division         623         13,045         18         13,027         711         13,738           Sheriff         1,315         27,535         226         27,309         1,501         28,810           Juvenile Hall         977         20,457         -         20,457         1,115         21,573           Probation         3,854         80,699         -         80,699         4,399         85,098           Agricultural Commissioner         591         12,375         38         12,337         675         13,012           Building Services         302         6,324         -         6,324         345         6,66	Clerk of the Board	68		1,424		-	1,424	78	1,501
District Attorney         614         12,857         -         12,857         701         13,557           Child Support Services         442         9,255         -         9,255         505         9,760           Public Defender         978         20,478         -         20,478         1,116         21,595           Coroner         146         3,057         -         3,057         167         3,224           Sheriff's Correctional Division         623         13,045         18         13,027         711         13,738           Sheriff         1,315         27,535         226         27,309         1,501         28,810           Juvenile Hall         977         20,457         -         20,457         1,115         21,573           Probation         3,854         80,699         -         80,699         4,399         85,098           Agricultural Commissioner         591         12,375         38         12,337         675         13,012           Building Services         302         6,324         -         6,324         345         6,688           Planning         294         6,156         204         5,952         336         6,288 <td>Elections</td> <td>297</td> <td></td> <td>6,219</td> <td></td> <td>-</td> <td>6,219</td> <td>339</td> <td>6,558</td>	Elections	297		6,219		-	6,219	339	6,558
Child Support Services         442         9,255         -         9,255         505         9,760           Public Defender         978         20,478         -         20,478         1,116         21,595           Coroner         146         3,057         -         3,057         167         3,224           Sheriff's Correctional Division         623         13,045         18         13,027         711         13,738           Sheriff         1,315         27,535         226         27,309         1,501         28,810           Juvenile Hall         977         20,457         -         20,457         1,115         21,573           Probation         3,854         80,699         -         80,699         4,399         85,098           Agricultural Commissioner         591         12,375         38         12,337         675         13,012           Building Services         302         6,324         -         6,324         345         6,668           Planning         294         6,156         204         5,952         336         6,288           Architectural Services         46         963         -         963         53         1,016	Emergency Communications	265		5,549		-	5,549	302	5,851
Public Defender         978         20,478         -         20,478         1,116         21,595           Coroner         146         3,057         -         3,057         167         3,224           Sheriff's Correctional Division         623         13,045         18         13,027         711         13,738           Sheriff         1,315         27,535         226         27,309         1,501         28,810           Juvenile Hall         977         20,457         -         20,457         1,115         21,573           Probation         3,854         80,699         -         80,699         4,399         85,098           Agricultural Commissioner         591         12,375         38         12,337         675         13,012           Building Services         302         6,324         -         6,324         345         6,668           Planning         294         6,156         204         5,952         336         6,288           Architectural Services         46         963         -         963         53         1,016           Resource Management Agency         213         4,460         -         4,460         243         4,703 <td>District Attorney</td> <td>614</td> <td></td> <td>12,857</td> <td></td> <td>-</td> <td>12,857</td> <td>701</td> <td>13,557</td>	District Attorney	614		12,857		-	12,857	701	13,557
Coroner         146         3,057         -         3,057         167         3,224           Sheriff's Correctional Division         623         13,045         18         13,027         711         13,738           Sheriff         1,315         27,535         226         27,309         1,501         28,810           Juvenile Hall         977         20,457         -         20,457         1,115         21,573           Probation         3,854         80,699         -         80,699         4,399         85,098           Agricultural Commissioner         591         12,375         38         12,337         675         13,012           Building Services         302         6,324         -         6,324         345         6,668           Planning         294         6,156         204         5,952         336         6,288           Architectural Services         46         963         -         963         53         1,016           Resource Management Agency         213         4,460         -         4,460         243         4,703	Child Support Services	442		9,255		-	9,255	505	9,760
Sheriff's Correctional Division         623         13,045         18         13,027         711         13,738           Sheriff         1,315         27,535         226         27,309         1,501         28,810           Juvenile Hall         977         20,457         -         20,457         1,115         21,573           Probation         3,854         80,699         -         80,699         4,399         85,098           Agricultural Commissioner         591         12,375         38         12,337         675         13,012           Building Services         302         6,324         -         6,324         345         6,668           Planning         294         6,156         204         5,952         336         6,288           Architectural Services         46         963         -         963         53         1,016           Resource Management Agency         213         4,460         -         4,460         243         4,703	Public Defender	978		20,478		-	20,478	1,116	21,595
Sheriff         1,315         27,535         226         27,309         1,501         28,810           Juvenile Hall         977         20,457         -         20,457         1,115         21,573           Probation         3,854         80,699         -         80,699         4,399         85,098           Agricultural Commissioner         591         12,375         38         12,337         675         13,012           Building Services         302         6,324         -         6,324         345         6,668           Planning         294         6,156         204         5,952         336         6,288           Architectural Services         46         963         -         963         53         1,016           Resource Management Agency         213         4,460         -         4,460         243         4,703	Coroner	146		3,057		-	3,057	167	3,224
Juvenile Hall         977         20,457         -         20,457         1,115         21,573           Probation         3,854         80,699         -         80,699         4,399         85,098           Agricultural Commissioner         591         12,375         38         12,337         675         13,012           Building Services         302         6,324         -         6,324         345         6,668           Planning         294         6,156         204         5,952         336         6,288           Architectural Services         46         963         -         963         53         1,016           Resource Management Agency         213         4,460         -         4,460         243         4,703	Sheriff's Correctional Division	623		13,045		18	13,027	711	13,738
Probation         3,854         80,699         -         80,699         4,399         85,098           Agricultural Commissioner         591         12,375         38         12,337         675         13,012           Building Services         302         6,324         -         6,324         345         6,668           Planning         294         6,156         204         5,952         336         6,288           Architectural Services         46         963         -         963         53         1,016           Resource Management Agency         213         4,460         -         4,460         243         4,703	Sheriff	1,315		27,535		226	27,309	1,501	28,810
Agricultural Commissioner       591       12,375       38       12,337       675       13,012         Building Services       302       6,324       -       6,324       345       6,668         Planning       294       6,156       204       5,952       336       6,288         Architectural Services       46       963       -       963       53       1,016         Resource Management Agency       213       4,460       -       4,460       243       4,703	Juvenile Hall	977		20,457		-	20,457	1,115	21,573
Building Services         302         6,324         -         6,324         345         6,668           Planning         294         6,156         204         5,952         336         6,288           Architectural Services         46         963         -         963         53         1,016           Resource Management Agency         213         4,460         -         4,460         243         4,703	Probation	3,854		80,699		-	80,699	4,399	85,098
Planning         294         6,156         204         5,952         336         6,288           Architectural Services         46         963         -         963         53         1,016           Resource Management Agency         213         4,460         -         4,460         243         4,703	Agricultural Commissioner	591		12,375		38	12,337	675	13,012
Architectural Services         46         963         -         963         53         1,016           Resource Management Agency         213         4,460         -         4,460         243         4,703	Building Services	302		6,324		-	6,324	345	6,668
Resource Management Agency 213 4,460 - 4,460 243 4,703	Planning	294		6,156		204	5,952	336	6,288
	Architectural Services	46		963		-	963	53	1,016
Environmental Services 106 2,220 - 2,220 121 2,341	Resource Management Agency	213		4,460		-	4,460	243	4,703
	Environmental Services	106		2,220		-	2,220	121	2,341

Based on Actual Costs for the Year Ended June 30, 2018 TREASURER-TAX COLLECTOR

## **Allocation of Costs - Treasury Activities**

	Base #4							
	A/P		Allocation	Less: Direct		Net First	Other Service	Total Net
	Warrants		Base	Charges		Allocation	Departments	 Allocation
OPERATING DEPARTMENTS (Continued)								
Primary Health Care	2,515	\$	52,662	\$ 114	\$	52,548	\$ 2,871	\$ 55,418
Emergency Medical Services	190		3,978	-		3,978	217	4,195
Environmental Health	865		18,112	256		17,856	987	18,844
Public Guardian/Administrator	127		2,659	-		2,659	145	2,804
Children's Medical Services	237		4,963	-		4,963	271	5,233
Public Health	1,123		23,515	54		23,461	1,282	24,742
Health Administration	384		8,041	-		8,041	438	8,479
Animal Services	396		8,292	56		8,236	452	8,688
Military & Veterans' Services	103		2,157	-		2,157	118	2,274
Social Services	2,214		46,359	168		46,191	2,527	48,718
Area Agency on Aging	188		3,937	-		3,937	215	4,151
Agricultural Cooperative Extension	-		-	-		· -	-	-
Park Operations	717		15,013			15,013	818	 15,832
Total Operating Departments	21,827		457,036	\$ 1,654	\$	455,382	\$ 11,437	\$ 480,296
NON-GENERAL FUND								
Roads & Bridges - Construction Projects	697		14,594	-		14,594	796	15,390
Roads & Bridges - Maintenance	1,126		23,577	-		23,577	1,285	24,863
County Library	835		17,484	74		17,410	953	18,363
IHSS PA-Administration	34		712	-		712	39	751
Fish & Game Propagation	8		168	-		168	9	177
Office for Employment Training/WIB	-		-	-		-	-	-
Community Action Partnership	62		1,298	-		1,298	71	1,369
Workforce Development Board	-		-	-		-	-	-
Behavioral Health	1,756		36,769	-		36,769	2,004	38,773
Homeland Security Grant	27		565	-		565	31	596
NGEN Operations & Maintenance	77		1,612	-		1,612	88	1,700
Water Resources Agency	1,093		22,886	18		22,868	1,248	24,116
Capital Projects	276		5,779	-		5,779	315	6,094
Emergency Communication - NGEN Radio Project	5		105	-		105	6	110
Natividad Medical Center	10,784		225,806	504		225,302	12,309	237,612
Parks Lake & Resort Operations	440		9,213	-		9,213	502	9,715
General Liability Insurance (ISF)	115		2,408	-		2,408	131	2,539
Workmens' Compensation (ISF)	141		2,952	-		2,952	161	3,113
Benefits Programs Fund (ISF)	223		4,669	170		4,499	255	4,754
Enterprise Resource Planning (ISF)	31		649	-		649	35	684
Vehicle Replacement Planning (ISF)	26		544	-		544	30	574
All Others	808		16,919	18		16,901	922	17,823
Total Non-General Fund	18,564		388,712	\$ 784	\$	387,928	\$ 21,190	\$ 409,117
	·				_	•	•	 · · · · · · · · · · · · · · · · · · ·
Total	50,987	_	1,067,617	\$ 3,202	\$	1,064,415	\$ 46,104	\$ 889,413

<sup>\*</sup> This allocation is based on the first net allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018 REVENUE DIVISION

## **Explanatory Narrative**

The Revenue Division of the Treasurer-Tax Collector Department provides centralized account collection services to County Departments and Superior Court of California – Monterey County. The division applies similar professional collections techniques and procedures to all delinquent accounts and returned checks which have not been collected by the involved department.

The Revenue Division allocates costs using an analysis of total dollars collected, and total dollars collected for each department. The resultant percentages are expressed as a percentage of total Revenue Division cost and are the basis for cost allocation.

### **Costs for Allocation**

2017-18 ACTUAL EXPENDITURES		
Budget Unit 1170-8264 - Revenue Division	\$ 3,379,977	
Intra & Inter-fund Reimbursement Added Back	114,619	
Less - Cost Plan Charges	(56,965)	
Less - Non-Recoverable Liability (#6261)	(9,485)	
Less - Cannabis Activities	 (413)	\$ 3,427,733
EXTERNAL OVERHEADS		
Building Depreciation	17,862	
Annual Financial Audit	 493	18,354
REVENUES RECEIVED		 (344,565)
NET COSTS FOR FIRST ALLOCATION		\$ 3,101,522

### **Functional Analysis of Costs**

		Total
		Department
ACTUAL EXPENDITURES		
Salaries and Wages	\$	1,403,057
Employee Benefits		736,657
Services and Supplies		1,288,018
Total Direct Costs	\$	3,427,733
EXTERNAL OVERHEADS		
Building Depreciation		17,862
Annual Financial Audit	<u></u>	493
Total External Overheads	\$_	18,354
Total Department Costs		3,446,087
REVENUE RECEIVED	_	(344,565)
NET COSTS FOR FIRST ALLOCATION	<u>\$</u>	3,101,522

# COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2020 Based on Actual Costs for the Year Ended June 30, 2018

REVENUE DIVISION

### **Allocation of Costs**

	Dollars Collected		First Allocation		Less: Direct Charges		Net First Allocation	Other Service Departments	Total Net Allocation
Allocation Base	Allocation Base							(*)	
SERVICE DEPARTMENTS									
Other Service Department:		•		•		•	(4400==)		
Treasurer-Tax Collector	0.14%	\$	4,342	\$	114,619	\$			
Total Service Departments		\$	4,342	\$	114,619	\$	(110,277)		
OPERATING DEPARTMENTS									
Sheriff	0.45%		13,957		14,004		(47)	\$ 1,200	\$ 1,153
Probation	9.19%		285,030		285,998		(968)	24,510	23,542
Public Defender	0.01%		310		311		(1)	27	26
Park Operations	0.07%		2,171		2,178	_	(7)	187	179
Total Operating Departments		\$	301,468	\$	302,492	\$	(1,024)	\$ 25,924	\$ 24,900
NON-GENERAL COUNTY									
Superior Court of CA - Mo Co	89.26%		2,768,419		2,777,822		(9,403)	238,064	228,660
All Others	0.88%		27,293		27,386		(93)	2,347	2,254
Total Non-General Fund		\$	2,795,712	\$	2,805,208	\$	(9,496)	\$ 240,411	\$ 230,915
Total	100.00%	\$	3,101,522	\$	3,222,319	\$	(120,797)	\$ 266,335	\$ 255,815

<sup>\*</sup> This allocation is based on the first net allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018 COUNTY COUNSEL

### **Explanatory Narrative**

County Counsel provides legal advice and services to all County departments (including The Natividad Medical Center), the Water Resources Agency, many special districts and local agencies including school districts, TAMC, LAFCO, County Office of Education, and the Air District. Regarding the County specifically, County Counsel reviews all contracts and ordinances prior to action by the Board of Supervisors, provides an attorney for Planning Commission and Assessment Appeals Board meetings, and provides an attorney for child custody and guardianship hearings. In addition, the office represents the county, its officers and employees in civil and special litigation in state and federal courts.

The department's computerized time recording/case billing system allows us to allocate the costs of the department to all benefiting departments and agencies. The hours of attorney time used are details by case number and cover such services as legal research and advice, preparation and filing of documents, and court attendance as attorney of record. These records, as summarized by the system, are the basis for allocating the costs of this department.

(873.768)

(72)

6,423,046

2,477,151

### Costs for Allocation

Add - Cost Plan Charges (#7301)	4,747,485		
Less - Non-Recoverable Liability (#6261)	(24,199)		
Less - Taxes and Assessments (#7121)	(678)	\$	6,325,991
EXTERNAL OVERHEADS			
Building Depreciation	94,561		
Equipment Depreciation	1,650		
Annual Financial Audit	915		97,126
REVENUES RECEIVED			(72)
TOTAL COSTS FOR FIRST ALLOCATION		\$	6,423,046
	Functional Analysis of Costs		
			Total
			Department
ACTUAL EXPENDITURES			
Salaries and Wages		\$	4,280,950
Employee Benefits			1,643,894
Services and Supplies			401,147
Total Direct Costs		\$	6,325,991
EXTERNAL OVERHEADS			
Building Depreciation			94,561
Equipment Depreciation			1,650
Annual Financial Audit		_	915
Total External Overheads		\$	97,126
Total Department Costs			6,423,118

2017-18 ACTUAL EXPENDITURES

**REVENUE RECEIVED** 

**NET COSTS FOR FIRST ALLOCATION** 

Budget Unit 001-1210-8057 - County Counsel

Intra & Inter-fund Reimbursement Added Back

Based on Actual Costs for the Year Ended June 30, 2018 COUNTY COUNSEL

## Allocation of Costs

		tal Attorney urs Amount	 Total First Allocation	 Less: Direct Charges	 Net First Allocation	Other Service Departments	Total Net Allocation
Allocation Base	Allo	cation Base				*	
SERVICE DEPARTMENTS							
Administrative Management:							
County Administrative Office & ILA	\$	200,361	\$ 204,976	\$ -	\$ 204,976		
Contracts and Purchasing		55,735	57,019	-	57,019		
Fleet Administration		4,926	5,039	-	5,039		
Human Resources		26,673	27,287	-	27,287		
Civil Rights Office		29,982	30,672	-	30,672		
Information Technology Service Department:							
ITD (Information Technology)		99,095	101,377	-	101,377		
Facilities Management:							
Facilities & Facilities Maintenance Projects		2,416	2,471	-	2,471		
Other Service Departments:							
Auditor-Controller		33,247	34,013	-	34,013		
Treasurer-Tax Collector		57,190	58,507	75	58,432		
Revenue Division		1,735	1,775	-	1,775		
Risk Management		-	-	-	-		
Total Service Departments	\$	511,359	\$ 523,137	\$ 75	\$ 523,062		
OPERATING DEPARTMENTS		_			 		
Board of Supervisors		54,384	55,637	-	55,637	\$ 4,406	\$ 60,043
Office of Emergency Services		18,969	19,405	-	19,405	1,537	20,942
Economic Development Administration		68,510	70,088	57,922	12,166	5,551	17,717
Assessor		30,276	30,974	-	30,974	2,453	33,427
Clerk/Recorder		26,993	27,615	-	27,615	2,187	29,802
Grand Jury		1,870	1,914	1,950	(36)	152	116
Assessment Appeals Board		10,012	10,243	-	10,243	811	11,054
Clerk of the Board		27,600	28,235	9,431	18,805	2,236	21,041
Elections		48,646	49,767	-	49,767	3,942	53,708
Emergency Communications		35,095	35,904	-	35,904	2,844	38,747
District Attorney		8,267	8,457	-	8,457	670	9,127
Child Support Services		19,751	20,206	-	20,206	1,600	21,806
Public Defender		17,122	17,516	-	17,516	1,387	18,903
Sheriff's Correctional Division		-	-	-	-	-	-
Sheriff		137,406	140,571	-	140,571	11,133	151,704
Probation		28,875	29,540	-	29,540	2,340	31,880
Agricultural Commissioner		27,453	28,085	-	28,085	2,224	30,309
Building Services		1,890	1,933	23	1,911	153	2,064

# COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2020 Based on Actual Costs for the Year Ended June 30, 2018

COUNTY COUNSEL

### **Allocation of Costs**

	otal Attorney ours Amount	Total First Allocation	Less: Direct Charges	Net First Allocation	Other Service Departments	Total Net Allocation
OPERATING DEPARTMENTS (Continued)		 	 			 
Planning	\$ 262,213	\$ 268,253	\$ 125,413	142,840	\$ 21,246	\$ 164,086
Architectural Services	13,721	14,038	-	14,038	1,112	15,149
Resource Management Agency	303,060	310,040	-	310,040	24,556	334,596
Primary Health Care	23,019	23,549	-	23,549	1,865	25,415
Emergency Medical Services	34,419	35,212	-	35,212	2,789	38,001
Environmental Health	71,266	72,908	-	72,908	5,774	78,682
Public Guardian/Administrator	384,280	393,131	-	393,131	31,136	424,268
Public Health	-	-	-	-	-	-
Health Administration	219,192	224,241	-	224,241	17,760	242,001
Animal Services	40,834	41,774	-	41,774	3,309	45,083
Military & Veterans' Services	-	-	-	-	-	-
Social Services	870,014	890,053	80	889,973	70,493	960,466
Park Operations	 46,000	 47,060	 	 47,060	 3,727	 50,787
Total Operating Departments	\$ 2,831,140	\$ 2,896,348	\$ 194,817	\$ 2,701,530	\$ 229,394	\$ 2,930,925
NON-GENERAL FUND						
Roads & Bridges - Construction	96,305	98,524	-	98,524	7,803	106,327
County Library	37,792	38,662	-	38,662	3,062	41,725
Office for Employment Training	738	755	-	755	60	815
Workforce Investment Board	66,023	67,544	68,095	(551)	5,350	4,798
Behavioral Health	86,074	88,057	-	88,057	6,974	95,031
Water Resources Agency	256,384	262,289	230,187	32,102	20,774	52,875
Natividad Medical Center	319,927	327,295	335,842	(8,547)	25,922	17,375
General Liability Insurance (ISF)	1,816,934	1,858,782	1,772,883	85,899	147,218	233,117
Enterprise Resource Planning (ISF)	90	92	-	92	7	99
LAFCO	3,363	3,441	418	3,023	273	3,296
Superior Court of CA - Mo Co	8,855	9,059	66,545	(57,486)	717	(56,769)
Successor Agency	44,775	45,807	4,726	41,081	3,628	44,709
All Other	198,679	203,255	 159,179	 44,077	16,098	 60,175
Total Non-General Fund	\$ 2,935,940	\$ 3,003,561	\$ 2,637,874	\$ 365,687	\$ 237,886	\$ 603,573
Total	\$ 6,278,439	\$ 6,423,046	\$ 2,832,766	\$ 3,590,280	\$ 467,280	\$ 3,534,498

<sup>\*</sup> This allocation is based on the first allocation to operating and non-general County departments. Refer to exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018 RISK MANAGEMENT

### **Explanatory Narrative**

Risk Management is a separate unit of County Counsel. The unit was created in recognition of the County's increasing complex insurance requirements, including control over self-insurance programs such as general liability and workers' compensation. As part of these programs, this unit is responsible for the evaluation and funding of risk, the receipt and payment of general liability claims and the purchase of commercial liability policies for coverage in excess of self-insurance limits. The unit works with County Counsel to coordinate litigation involving general liability claims. The cost of the unit's safety analyst, who provides risk reduction and safety awareness services to County departments, is charged directly to the general liability and workers' compensation self-insurance funds.

Risk Management costs (net of direct billings and direct identified made through the fiscal year) have been allocated based on the average number of employees in each department. The sum of the costs allocated and the direct charges constitute the total first allocation for this department.

2016-17 ACTUAL EXPENDITURES

Budget Unit 001-1210-8407 - Risk Management

### **Costs for Allocation**

Intra & Inter-fund Reimbursement Added Back	1,178,360		
Add - Cost Plan Charges (#7301)	- (2.440)	•	4 474 044
Less - Non-Recoverable Liability (#6261)  EXTERNAL OVERHEADS	(3,449)	\$	1,174,911
Building Depreciation			
Annual Financial Audit	167		167
REVENUE RECEIVED			-
NET COSTS FOR ALLOCATION		\$	1,175,078
		<del>-</del>	, -,-
	Functional Analysis of Costs		
			Total
ACTUAL EXPENDITURES			Department
ACTUAL EXPENDITURES Salaries and Wages		\$	735,597
Employee Benefits		φ	332,370
Services and Supplies			106,945
Total Direct Costs		\$	1.174.911
Total Bilot Goto		Ψ	1,17 1,011
EXTERNAL OVERHEADS			
Building Depreciation			-
Annual Financial Audit			167
Total External Overheads		\$	167
Total Department Costs			1,175,078
REVENUE RECEIVED			
NET COSTS FOR FIRST ALLOCATION		\$	1,175,078

Based on Actual Costs for the Year Ended June 30, 2018 RISK MANAGEMENT

### **Allocation of Costs**

Allocation Base	Direct Charges Allocation Base	Total First Allocation	Less: Direct Charges	Net Firs Allocation		Total Net Allocation
OPERATING DEPARTMENTS						
Enterprise Risk	\$ 10,257	\$ 10,229	\$ 10,257	\$ (29	9) \$ 537	\$ 508
Total Operating Departments	\$ 10,257	\$ 10,229	\$ 10,257	\$ (29	9) \$ 537	\$ 508
NON-GENERAL FUND						
General Liability Insurance (ISF)	477,095	475,766	477,095	(1,329	9) 24,966	23,637
Workmens' Compensation (ISF)	691,008	689,084	691,008	(1,924	36,160	34,235
Total Non-General Fund	\$ 1,168,103	\$ 1,164,850	\$ 1,168,103	\$ (3,253	3) \$ 61,125	\$ 57,872
Total	\$ 1,178,360	\$ 1,175,078	\$ 1,178,360	\$ (3,282	2) \$ 61,662	\$ 58,381

<sup>\*</sup> This allocation is based on the first net allocation to operating and non-general County departments. Refer to Exhibit H for details.

Based on Actual Costs for the Year Ended June 30, 2018

	Base #1 Number of		Base #2 Adjusted	<b>Base #3</b> A/P	Base #4 Number of
	Employees		Expenditure	Warrants	Purchase Orders
SERVICE DEPARTMENTS					
Administrative Management:					
County Administrative Office & ILA	22.00	\$	4,088,356	312	37
Contracts and Purchasing	8.00		997,877	39	3
Fleet Administration	21.00		4,818,493	1,076	77
Human Resources	32.00		4,898,445	211	27
Civil Rights Office	6.00		853,621	66	9
Information Technology Service Departments:					
ITD (Information Technology)	94.00		20,473,648	960	272
Facilities Management:	04.50		0.750.055	4 004	200
Facilities & Facilities Maintenance Projects	34.50		9,752,955	1,264	239
Other Service Departments:	F4 00		0.222.404	4.470	20
Auditor-Controller Treasurer - Tax Collector	51.80 21.00		9,323,194 3,896,847	4,470 416	28 56
Revenue Division	23.00			1,526	21
	33.00		3,407,462 6,331,905	205	21
County Counsel Risk Management	10.00		1,156,832	205 51	5
Total Service Departments	356.30	\$	69,999,635	10,596	795
Total Service Departments		Ψ	00,000,000	10,000	
OPERATING DEPARTMENTS					
Board of Supervisors	20.00		3,196,202	497	30
Office of Emergency Services	5.00		856,676	99	12
Office of Community Engagement & Strategic Advocacy	2.00		540,548	51	3
Laguna Seca Track	-		2,568,530	162	24
Auxiliary Services	-		5,786	3	3
Economic Development Administration	8.00		4,287,928	227	38
Assessor	44.00		5,208,686	128	20
Clerk/Recorder	17.00		2,506,493	217	43
Grand Jury	-		133,093	240	2
Enterprise Risk	-		10,257	13	2
Assessment Appeals Board	-		-	-	-
Clerk of the Board	4.00		678,077	68	6
Elections	12.00		3,616,547	297	51
Emergency Communications	65.00		10,746,353	265	48
District Attorney	140.00		25,294,960	614	37
Child Support Services	88.64		10,312,456	442	43
Public Defender	51.50		11,985,550	978	38
Coroner	7.00		1,931,146	146	17
Sheriff's Correctional Division	232.00		51,351,095	623	89
Sheriff	199.00		41,590,793	1,315	190
Juvenile Hall	124.00		18,907,194	977	100
Probation	144.00		22,171,680	3,854	155
Agricultural Commissioner	62.00		9,040,530	591	77
Produce Inspection	6.00		902,652	-	-

# COUNTYWIDE COST ALLOCATION PLAN OF MONTEREY COUNTY FOR THE YEAR ENDING JUNE 30, 2020 Based on Actual Costs for the Year Ended June 30, 2018

	Base #1 Number of	Base #2 Adjusted	Base #3 A/P	Base #4 Number of
	Employees	 Expenditure	 Warrants	Purchase Orders
OPERATING DEPARTMENTS (Continued)		_		
Building Services	49.00	\$ 6,358,022	302	40
Planning	21.00	4,327,843	294	33
Architectural Services	4.00	768,410	46	7
Resource Management Agency	28.00	4,035,041	213	31
Environmental Services	6.00	1,136,072	106	14
Primary Health Care	266.33	40,509,452	2,515	339
Emergency Medical Services	8.00	2,045,059	190	28
Environmental Health	56.80	8,204,340	865	108
Public Guardian/Administrator	8.00	1,376,602	127	9
Children's Medical Services	26.33	6,109,528	237	24
Public Health	96.15	18,211,058	1,123	200
Health Administration	45.85	7,207,736	384	71
Animal Services	13.50	1,647,762	396	48
Military & Veterans' Services	9.00	1,005,340	103	10
Social Services	790.00	106,605,689	2,214	232
Area Agency on Aging	3.00	2,245,606	188	18
Agricultural Cooperative Extension	2.00	375,386	-	2
Park Operations	17.00	3,757,563	 717	89
Total Operating Departments	2,681.09	\$ 443,769,741	\$ 21,827	\$ 2,331
NON-GENERAL FUND				
Roads & Bridges - Construction Projects	18.00	9,278,639	697	121
Roads & Bridges - Maintenance	61.43	11,857,960	1,126	131
County Library	53.50	7,740,848	835	65
IHSS PA-Administration	7.00	908,700	34	4
Fish & Game Propagation	-	46,535	8	-
Office for Employment Training	19.00	2,662,643	-	8
Community Action Partnership	-	530,782	62	16
Workforce Development Board	7.00	2,063,363	-	3
Behavioral Health	352.43	100,672,566	1,756	236
Homeland Security Grant	-	410,370	27	2
NGEN Operations & Maintenance	-	1,001,706	77	5
Water Resources Agency	33.00	17,574,169	1,093	159
Capital Projects	-	1,640,888	276	15
Facilities Master Plan Projects	-	-	-	75
Emergency Communication - NGEN Radio Project	-	136,475	5	4
Natividad Medical Center	1,086.63	250,116,330	10,784	1,275
Parks Lake & Resort Operations	-	2,758,638	440	56
General Liability Insurance (ISF)	-	4,992,563	115	9
Workmens' Compensation (ISF)	-	4,184,783	141	14
Benefits Programs Fund (ISF)	-	5,475,270	223	10
Enterprise Resource Planning (ISF)	-	1,343,325	31	5
Vehicle Replacement Planning (ISF)	-	-	26	28
All Others	14.00	 4,305,213	 808	101
Total Non-General Fund	1,651.99	\$ 429,701,763	 18,564	2,342
TOTAL	4,689.37	\$ 943,471,139	 50,987	5,468